

2011 Annual Report

Fiscal Year Ended December 31, 2011



TOWN OF
KILLINGTON
VERMONT



DEDICATION

Vernon Merrill

The Town of Killington marked its 250th anniversary in 2011, and it is befitting of its history to recognize the role of individuals and their families in building community. The Merrill family is woven into the rich tapestry of our history; therefore, the Town respectfully dedicates this year's annual report to the memory of Vern (Vernon) Merrill (1930 – 2011).

Vern attended the Sherburne Village School, now the firehouse on River Road. After graduating from Rutland High School, Vern enlisted in the US Marine Corp. He served during the Korean War. Following his honorable discharge, Vern returned to town and to his family where he and his brother Milt, owned and operated the renowned Merrill's Garage.

A role model for aspiring entrepreneurs, Merrill's was renowned for its expertise and "service you can trust." Vern's ever-present smile and friendliness served as a welcome mat to the rapidly growing population attracted by the Killington Ski Resort. His positive outlook and dedication to customer service was so remarkable that it made front page news in 1973 when unable to provide precious gasoline, the Merrill's threw a party for their customers "to thank them for bearing with the cutbacks."

A helpful and affable neighbor, Vern was frequently observed enjoying what was paramount in his life, his family. He radiated warmth, kindness, and compassion. His life and memory are a testament to why Killington is the "heart of the Green Mountains."

TABLE OF CONTENTS

Dedication	Inside Front Cover
TOWN REPORTS	
Town Manager's Report	2
Town Debt Schedule	6
Treasurer's Reports	7
Explanation of 2011 Grand List & Statement of Current Taxes	10
Statement of Delinquent Taxes	11
Delinquent Route 4 and Alpine Drive Sewer Assessments	16
Town and School Summary & Anticipated 2012 Tax Rate	17
General Fund Statement of Revenue & Receipts	18
2012 General Fund Budget	19
Gross Wages	28
Five Year Comparisons	30
SCHOOL REPORTS	
Elementary School Principal's Report	32
School Treasurer's Reports	35
Sherburne School District Receipts	36
Sherburne School District 2011-2012 Budget	37
School Bonded Debt	41
Sherburne School District Balance Sheet	42
Three Prior Years Comparisons	43
OTHER GOVERNMENTAL REPORTS	
Town Clerk Reports: Licenses and Vital Statistics	44
Board of Listers	47
Planning Commission	49
Zoning Activity	50
Killington Fire and Rescue	51
Recreation	53
Sherburne Memorial Library	55
Economic Development and Tourism	57
Green Mountain National Golf Course	61
Tropical Storm Irene	67
Sherburne Village Cemetery	69
Capital Improvement Plan FY 12-17	70
COMMUNITY AND COUNTY REPORTS	
Fire Warden	76
Friends of the Sherburne Memorial Library	77
Killington Arts Guild	78
Sherburne Women's Club	79
Sherburne Historians	79
Visiting Nurse Alliance and Rutland Area VNA & Hospice	80
Southwestern Vermont Council on Aging	81
Retired and Senior Volunteer Program	82
Rutland County Women's Network & Shelter	83
Rutland County Parent Child Center	83
Rutland Mental Health Services	84
American Red Cross	85
Ottawaquechee Community Partnership	86
Green Up Vermont	87
Rutland Regional Planning Commission	88
Rutland Region Transportation Council	88
Rutland County Solid Waste District	89
Vermont League of Cities & Towns	91
Results of 2011 Town and School and Special Meetings	93
Warnings for 2012 Town and School Meetings	104-106
Appointed and Elected 2011 Town Officers	107, 108
Auditor's Opinion	109
Index	110
Town Office Hours	111
Town Phone Numbers	Inside Back Cover

TOWN MANAGER'S REPORT

In 2011, the year that marked our 250th anniversary, our Town continued to make history. At our first Town Meeting, residents voted to change the way they participate in government, choosing to adopt Australian ballot voting. Next, feeling the pressure of other financial obligations, voters elected to direct Options Tax revenues into the General Fund rather than exclusively support economic development. Finally, residents asked the new Selectboard to go to work immediately when they requested a second budget proposal and a second Town Meeting in the spring.

The Board responded, adopting a plan to address the long-term debt at the golf course and realign budget priorities to ensure we meet our obligations in full while living without raising taxes. At the same time, the Listers continued working through the arduous task of reassessing every property in town and navigating state requirements. The Resort, bolstered by 263" of snow, finished a great season, highlighted by the introduction of an internationally renowned, televised ski & snowboard competition and an announcement of plans reconstruct the Peak Lodge. Town economic development efforts supported the Resort's surge, and worked to re-energize the summer and fall seasons, filling each weekend with events and visitors, while it completed the year-long effort to establish U.S. Routes 4 and 100 as Vermont Byways. Volunteers teamed up with the Recreation department to build a new walking trail on River Road. We were on a roll! And then along came Irene....

The waters rose and washed away roads and homes and displaced friends and families. For nineteen days, our town became an island. And during that time, we came together as a community like never before, to respond, rebuild and help one another.

2011 has certainly been a historic year. One, none of us will forget anytime soon. Here are a few highlights to think back on and look forward to:

2012 Budget

Despite facing major financial challenges from Tropical Storm Irene recovery expenses, golf course debt and rising costs, the Selectboard crafted a budget that effectively addresses each without raising the municipal tax rate.

The plan holds the line on taxes by implementing hundreds of thousands of dollars in cuts to town departments, applying appropriate capital fund balances to flood recovery efforts, aggressively pursuing FEMA reimbursement, and tapping unspent, undesignated 1% revenues.

The budget relies on substantial support from FEMA and critical contributions from town employees, asking workers to do more with less, rein in costs wherever possible, generate more non-property tax revenue, and pay a larger share of their health care coverage.

Due to the unexpected costs of recovery from Tropical Storm Irene, the town will operate with a cash deficit for the beginning of 2012. However, the board is projecting to have the deficit eliminated by the end of the year.

I want to extend a special thanks to Pat Keim and Mona Hickory for all the work they've done behind the scenes to manage our finances in these most unusual and challenging times.

Economic Development and Tourism (EDT)

In 2011, the EDT in partnership with the Resort, Chamber of Commerce, community organizations, private sponsors and surrounding towns made great strides towards building Killington as a four season destination. The EDT played a key role introducing new events like the Winter Dew Tour and Spartan Race, and growing established events like the Stage Race, Killington Jr. Golf Tournament, Cooler in the Mountains and the Killington Classic. It earned Vermont Byway designation for Routes 4 and 100 and worked to improve the sense of arrival to town by introducing branded pole-banners and securing a federal grant to fund a redesign of the Town's gateway. It initiated a series of marketing initiatives to target likely out of state visitors and unify the Town's brand in advertising and local signage. For its efforts the EDT was awarded the 2011 Governor's Award for Marketing Excellence.

2011 also marked a change in the way Economic Development is funded. Voters chose to direct Options Tax revenues into the general fund rather than earmark them exclusively for Economic Development. Due to the financial challenges facing the town, the 2012 budget calls for a reduction in economic development spending by more than 40%. Ultimately, the decision to reprioritize spending was made in an effort to solidify the long term financial health of the town. To deal with known and unexpected fiscal challenges, we took a step back with EDT funding to help us take two steps forward in the future.

Despite the reduction, the 2012 EDT budget does fund a majority of the core EDT programs and will continue to help drive both tourism and future option tax revenue. Working together with the Resort and the business community, building partnerships with private sponsors, and securing state and federal support will be even more important moving forward. Suzie Dundas, the Interim Director, who helped develop partnerships in 2011 that generated over \$100,000 to the town, and spearhead various events and promotions, is well prepared for her new responsibilities and to address the challenges ahead.

Reappraisal and Future Planning

A large part of our story in 2011 was the Town wide Reappraisal. Thank you to the Board of Listers and the Board of Civil Authority (BCA) who toiled countless hours working through the process to address over 500 Lister grievances and 228 appeals made to the BCA. Due to their efforts only 8 of the 228 cases were appealed to the State, which expects to resolve the balance in early 2012.

Looking to the future, the Planning Commission also initiated a major project this year when they took on the daunting task of reviewing and revising our Zoning Bylaws. This effort is designed to ensure we address changing legal and economic realities in our zoning and are well positioned to encourage responsible growth. Thank you to the Town Planner and Bylaws Committee who have worked overtime to usher this 14+ month process, which they expect to complete in early Spring.

Tropical Storm Irene

On Saturday, August 27th, reports warned of another big rainstorm coming. Heavy rains and high winds were forecasted. No one had any real idea of what was ahead. On, Monday, August 29th, we woke up to a shocking new reality: our town and much of the state had been devastated by what many referred to as the “500 year flood”, more commonly referred to as “Irene”.

While Irene was more often a story of destruction and hardship, it was also a time when communities came together, rising as one to face new challenges and overcome adversity. That was especially true here in Killington.

Dozens of private contractors and citizens alike manned their equipment and started clearing the roads even before the rain had subsided. The Volunteer Fire Department sprang into action, converting our fire station into a command center for the four surrounding towns, coordinating emergency food drops from the National Guard, setting up an Rx delivery system for citizens and coordinating the overall response with State emergency personnel. Our three Town Constables worked round the clock, responding to emergencies, managing traffic on roads, escorting tourists safely out of town, and being on call for anything and everything they could to help. Local citizens volunteered to survey damage, staff the call center, and take on a variety of task from restoring mail service to setting up special veterinarian visits. Killington Elementary staff converted the School into a comfort station, offering a place for people to gather, pick up supplies or grab a hot meal. The Resort opened its doors and offered free lodging to those displaced by flooding. Local businesses donated food daily to feed hungry volunteers, and church members collected supplies and distributed them to people in need.

We were a community at its best, during a time that was one of our worst. Everyone contributed to our response and supported the recovery. It was a reminder of how small we are, how much we rely on each other, and how much we can accomplish when we work together.

When the waters cleared and the damage was assessed, we dug in to deal with longer term effects. With damage to over 20 miles of town roads and an immediate need to have repairs completed and roads open before the snow fell, we arbitrarily set a goal of having all roads two-lane passable by November 1. I want to extend a special thanks to our dedicated highway department, who worked night and day for months, to make sure we met that deadline and were ready to make the most of the ski season ahead.

In total, we estimate the damages will cost over \$2.7 million. Based on what we know now, we are conservatively projecting that FEMA will fund a majority of the expenses. However, the unfortunate truth is we won't know how much support to count on until checks are in hand. In the meantime, we are fortunate to have a talented veteran of state and municipal government, Mel Adams, lead our efforts to secure federal reimbursement.

Even if our planning and projections are correct, and we are able to have the flood recovery paid for and town account back in the black at the end of the year, we will be living with the effects of Irene for a long time to come. Many of our neighbors and friends are still worrying over how to pay for damages or deal with loss. Area businesses, including the Resort and our golf course, are still feeling the effects of the storm. Many have been forced to cut back, delay projects and alter their strategies. And the State Legislature is just now beginning to tackle how to deal with all the costs. We've done a great job dealing with Irene's initial challenges. This budget is an important next step in working through that process. While our story with Irene is not yet complete, I think we all look forward to making it a chapter in our past.

Personnel

We've been fortunate to attract very dedicated, talented professionals to serve the town, and we said goodbye to one of our best this year, Kathleen Ramsay. A consummate professional who was extremely modest about her many contributions, Kathleen did more than most know. During her four years here, she tackled major issues including developing the EDT, modernizing our tax collection system, restructuring and financing our golf course debt and coordinating the Town response to Tropical Storm Irene. We will miss her, and wish her the best in her new endeavors up the road in Middlebury.

2011 was also the year we bid farewell to Mike Sutcliff. The good news, he hasn't gone too far! He's joined our business community, and in addition to working hard to grow our 1% revenue, we still call on him time to time. Well liked by his peers and the community, Mike dedicated four years to growing the recreation department playing a critical role in creating the Recreation Master Plan and expanding our program offerings.

Thank you

As I begin my third year here, I'm grateful for the opportunity to serve the Killington community. I look forward to working with the Selectboard, Town employees and the community to continue to help make us a model place to live, work and retire. I expect 2012 to be an important building block as we move towards those goals together.

Submitted respectfully,



Seth Webb
Interim Town Manager

**TOWN OF KILLINGTON
DEBT SCHEDULE**

	Outstanding Principal 12/31/2011
GARAGE	
\$685,000 Bond - 2003 - 20 years	360,000.00
LIBRARY	
\$950,000 Bond - 1998 - 20 years	315,000.00
ROUTE 4 SEWER	
\$2.6M Bond- 1999 - 20 years	1,330,000.00
LEASE TWO FIRE TRUCKS	
\$721,210 Lease - 2010 - 5 years	432,869.00
LEASE GRADER	
\$177,300 Lease - 2010 - 5 years	46,415.00
LEASE THREE COPIERS	
\$35,340 Lease - 2008 - 5 years	8,400.00
GOLF	
\$5M Bond - 1995 - 30 years	1,480,000.00
\$500,000 Bond - 1998 - 30 years	220,000.00
\$545,000 Bond - 2003 - 20 years	425,000.00
\$224,720 Golf Cart Lease -2009 - 5 years	133,454.00

TREASURER'S REPORTS

YEAR ENDED DECEMBER 31, 2012

GENERAL FUND ACCOUNTS

Balance January 1, 2011		\$ 3,191,815.09
Transfers from other accounts		1,496,887.84
Receipts		<u>18,166,267.11</u>
		22,854,970.04
Disbursements		<u>(17,047,540.85)</u>
Balance December 31, 2011		<u>\$ 5,807,429.19*</u>

*Subject to audit.

\$500,046.41 of Balance is RESTRICTED FUNDS

Balance 12/1/11 State School Tax due on February 1, 2012: \$1,588,929

Due to State on June 1, 2012: \$4,800,817.82

S.V.F.D. CAPITAL FUND

Beginning Balance January 1, 2011		\$528,054.90
Interest Earned		<u>1,388.34</u>
		529,443.24
Disbursements through General Fund		<u>55,569.35</u>
Balance December 31, 2011		<u>\$473,873.89</u>

RESTRICTED FUNDS

Beginning Balance January 1, 2011		\$4,004,381.93
Killington Road Walkway	33,536.31	
Equipment Replacement Fund	54,297.23	34,199.72
Gravel Resurfacing	72,715.74	7,305.60
Bituminous Resurfacing	41,174.64	6,627.00
Winter Sand Pile Building Fund	70,000.00	
Bridge Capital Fund	35,426.58	9,835.00
Town Office Capital Fund	2,480.00	4,000.00
River Road Land, Legal & Permitting	2,247.48	
Municipal Planning Grant	748.00	561.00
River Road Land, Legal & Permitting	2,274.48	
Zoning Deposits	1,605.93	350.00
Land Records Restoration/Preservation	48,590.65	8,281.00
Library - Leggett Donation Fund	3,759.93	7,484.14
Library Capital Fund	11,268.86	4,784.02
State Reappraisal Grants	105,102.32	29,003.50
Recreation Capital Fund	48,289.43	17,375.42

Recreation Donations	13,598.85	457.44
Swim Team Donations	4,091.70	1,425.00
Teen Center	5,770.23	
Planning Technical Services	4,907.00	
Wellness	2,553.10	4,985.00
Extra Tax Sale Receipts	4,034.17	
Traffic Control Devices	12,000.00	
Health Insurance Reserve	15,228.45	
EDT 2010 Surplus	190,618.15	
Golf Marketing		15,271.66
Alpine Drive Sewer Fund	21,829.00	4,415.50
Killington Road/Route 4 Sewer Fund	151,385.00	146,705.29
State-wide School Tax - 2010-2011	3,047,096.18	
Water Study Revenue		<u>9,889.33</u>
		<u>4,325,149.55</u>

Disbursements

Gravel Resurfacing		80,021.34
Bituminous Resurfacing		47,501.64
Bridge Expenses		45,261.58
River Road Land, Legal & Permitting		2,274.48
Refundable Zoning Deposits		608.00
Land Record Preservation		9,733.00
Library Leggett Donation		3,262.81
Library Capital Fund		2,675.05
State Reappraisal Grant Expenses		112,304.15
Recreation Capital Fund Expenses		126.39
Recreation Donation Expenses		1,153.30
Swim Team Expenses		1,694.51
Teen Center Expenses		501.00
Planning Technical Services		74.80
Wellness		865.10
Extra Tax Sale Receipts		3,865.80
Traffic Control Devices		5,850.00
Health Insurance Reserve		15,228.45
EDT 2010 Surplus		190,618.15
Alpine Drive Sewer Expenses		4,728.89
Killington Road/Route 4 Sewer Expenses		229,930.19
State-wide School Tax - 2010		3,047,096.18
Water Study Expenses		<u>9,889.33</u>

(3,824,685.14)

Balance December 31, 2011

\$ 500,464.41

**FUND ACCOUNT SUMMARY
DECEMBER 31, 2011**

GENERAL FUND OPERATING ACCOUNT **\$ 5,807,429.19**

RESTRICTED FUNDS

Killington Road Walkway	\$ 33,536.31
Equipment Replacement Fund	88,496.95
Winter Sand Pile Building Fund	70,000.00
Town Office Capital Fund	6,480.00
Zoning Deposits	1,347.93
Land Records Restoration	47,138.65
Library - Leggett Donation Fund	7,981.26
Library Capital Fund	13,377.83
State Reappraisal Grants	21,801.67
Recreation Capital Fund	65,538.46
Recreation Donations	12,902.99
Swim Team Donations	3,822.19
Teen Center	5,269.23
Planning Technical Services	4,832.20
Wellness	6,673.00
Extra Tax Sale Receipts	168.37
Traffic Control Devices	6,150.00
Golf Marketing	15,271.66
Alpine Drive Sewer Fund	21,515.61
Killington Road/Route 4 Sewer Fund	68,160.10

500,464.41

OTHER DESIGNATED FUNDS

S.V.F.D. CAPITAL FUND

473,873.89

GOLF ACCOUNTS

GOLF PRO SHOP ACCOUNT	\$263.09
GOLF RESTAURANT ACCOUNT	<u>250.00</u>

513.09

GRAND TOTAL

\$6,782,280.58

All these numbers are subject to audit.

Respectfully submitted,

Patricia A. Keim
Treasurer

EXPLANATION OF 2011 GRAND LIST

Fair Market and Listed Value of Real Estate and Personal Property	\$8,137,593.24
Total 2008 Grand List (1% of above)	<u>\$8,137,593.24</u>

CATEGORY BREAKDOWN

REAL ESTATE:

Residential	3,028,053.10
Mobile Homes	1,660.90
Vacation Properties	202,425.90
Commercial	1,046,338.27
Industrial	60.00
Utilities	89,926.40
Other	2,898,973.58
Woodland	283,163.13
Miscellaneous	<u>301,688.90</u>
TOTAL	7,852,290.18

PERSONAL PROPERTY: Cable Television 5,912.04

PERSONAL PROPERTY: Machinery & Equipment 326,046.42

DEDUCT Current Use, Statutory Exemptions & Grandfathered (46,655.40)

TOTAL - MUNICIPAL GRAND LIST 8,137,593.24

STATEMENT OF CURRENT TAXES

FISCAL YEAR ENDED DECEMBER 31, 2011

TAXES BILLED:

<u>TAX CATEGORY</u>	<u>TAX RATE</u>	<u>GRAND LIST</u>	<u>TAXES RAISED</u>
Non-Residential School	\$1.4583 x	6,976,800.45	\$10,174,268.70
Residential School	1.5468 x	834,686.37	1,291,092.88
Town	0.2900 x	8,137,593.24	2,359,903.55
Late HS – 122 Penalty			<u>258.59</u>

Taxes as Billed **\$13,825,523.72**

**STATEMENT OF DELINQUENT TAXES
YEAR ENDED DECEMBER 31, 2011
REAL ESTATE AND PERSONAL PROPERTY TAXES**

	BALANCE JAN. 1, 2011	DELINQUENT NOV. 11, 2011	COLLECTIONS	BALANCE DEC. 31, 2011
2007	5,664.04		1,553.67	4,110.37
2008	24,716.10		15,258.51	9,457.59
2009	97,883.15		47,086.63	50,796.52
2010	482,495.37		325,991.88	156,503.49
2011	<u>0.00</u>	<u>1,148,904.39</u>	<u>627,860.05</u>	<u>521,044.34</u>
	610,758.66	1,148,904.39	1,017,750.74	741,912.31

DELINQUENT PROPERTY TAXES

2007

Grunfeld, Samuel & Ronald	42.60
Kranichfeld, Henry	3,494.79
Neil, Roger I., Jr.	572.98
Paid through February 2, 2012	<u>0.00</u>
Total	\$4,110.37

2008

Grunfeld, Samuel & Ronald	4,161.50
Holland, Mary T.	1,782.59
Neil, Roger Jr.	2,857.76
Paid through February 2, 2012	<u>655.74</u>
Total	\$9,457.59

2009

Bahadur Properties	11,024.11
Chappo, Richard & Anne	544.63
Donnelly, Michael	1,370.04
Fondulas, Theodore	5,749.03
Gleason, George & Kathryn	1,524.14
Grunfeld, Samuel & Ronald	4,452.62

Holland, Mary T.	6,014.50
Intrieri, Thomas & Elizabeth	1,096.32
Lagarenne, Robert & Janet	446.32
Lampert, Constance	102.76
Limon, Ricardo & Patricia	741.30
Neil, Roger Jr.	844.00
North Star Ltd. Partnership	120.50
Robinson Enterprises	16,051.60
Thomas, Raymond	279.86
Paid through February 2, 2012	<u>434.79</u>
	\$50,796.52

2010

Andrews, Rodney	1,642.19
Bahadur Properties	13,742.39
Bailey, Raymond	1,334.94
Chappo, Richard & Anne	4,672.28
Chernin, Robert & Celeste	585.08
Cohen, Ronald	1,911.96
Donnelly, Michael	1,334.94
Duarte, Paul	861.45
Fatcheric, Jerome & Margretta	2,356.42
Fondulas, Theodore	8,677.10
Giguere, Raymond S.	12,000.90
Gleason, George & Kathryn	2,002.40
Grunfeld, Samuel & Ronald	4,338.56
Holland, Mary T.	5,807.52
Home on the Web	319.72
Intrieri, Thomas & Elizabeth	1,690.92
Karsan Corp.	333.74
Kelly, William	1,156.94
Klein, Hanan	100.12
Kriauciunas, Jonas Estate	3,757.88
Lagarenne, Robert & Janet	2,336.14
Lampert, Constance	100.12
Limon, Ricardo & Patricia	4,556.60
Mackenzie, Bert	1,180.78
Mountcharles II LLC	55.14
Neil, Roger Jr.	945.12
Newsome, Robert	45,946.25
North Star Ltd. Partnership	125.00
Oney, Adam	149.06
Radosta, Gary	4,894.78
Robinson Enterprises	17,956.05

Rossi, Richard	3,780.66
SCSF, LLC	4,065.71
The Lodges at Bear	24.91
Thomas, Raymond	278.11
Paid through February 2, 2012	<u>1,481.61</u>
	\$156,503.49

2011

Abacus Trust LTD	31.26
Adams, Diane	1,690.96
Ammazzaloroso, Steve (Sold)	990.93
Andrews, Rodney	2,332.93
Atkins, Susan, Trustee	3,532.45
Bailey, Raymond	1,552.49
Barrows, Frederick (Sold)	1,454.59
Bates, Helen	2,707.77
Bertasi, Ronald	2,262.74
Bildman, Erik (Sold)	2,416.85
Bildman, Lars & Lauren (Sold)	6,675.01
Black, Edward & Roni	3,619.34
Bucs, Roger & Elaine	11.10
Burleson, Dewey	2,288.00
Bursaw, Martin	10,538.08
Butternut Properties	7,962.80
Buttner, Robert	4,806.25
Calhoun, Rosaline	1,025.27
Campana Family Trust	15.74
Carr, Chris & Margaret	1,237.48
Cataloni, Richard (Sold)	209.80
CFI Equities	124.40
Chada, Satyanarayan	2,078.73
Chan, Bun & Fern	40.26
Chappo, Richard & Anne	3,474.75
Coffey, Andrew, John & Lorraine	1,268.69
Cohen, Ronald	2,206.18
Conwell, Timothy	1,464.30
Croker, Albert	209.80
Czesnowski, Michael	1,342.69
Davies, Owen	41.10
Davis, Philip	1,721.90
Degaray, Stephen	3,712.86
Derosia, James	1,010.75

Donnelly, Michael (Sold)	1,087.79
Dooley, Andrew	1,524.52
Drantsev, Zinovy & Inna	120.63
DTK, LLC	2,807.48
Duarte, Paul	1,557.56
Dutka, Mark & Corin	7.14
Fatcheric, Jerome & Margretta	3,450.44
Fondulas, Theodore	6,854.38
Frank, John & Susan	2,285.64
Gaul, Leslie	3,612.69
Gauvin, Richard	1,129.84
Giguere, Raymond S.	16,352.99
Gildea, Eugene & Joan	54.08
Gleason, George & Kathryn	1,442.52
Green Mtn. Mini Mkt.	21,963.89
Griffin, Dennis	6,152.27
Grunfeld, Samuel & Ronald	3,699.05
Hall, Ada & Janine	2,172.62
Harrigan, Todd & Amy	3,606.22
Hauck, Matthew	2,144.47
Holland, Mary T.	5,400.28
Home on the Web	1,464.72
Hot Peppers Inc.	91.68
Intrieri, Thomas & Elizabeth	1,771.73
Ioannidis, Lydia	1,423.58
Jamac Corporation	6,895.29
Kamboj, Daljeet	19,411.78
Karsan Corp.	209.80
Keighley, Thomas	2,532.95
Kelly, William	942.33
Kendrick, Joanne	4,364.28
Killington Resort	1,678.67
Klein, Hanan	94.41
Kriauciunas, Jonas Estate	4,157.63
Lagrenne, Robert & Janet	2,259.68
Lampert, Constance	99.65
Latta, Robert & Kathleen	1,461.58
Lawyers Title Ins.	1,328.71
Leggett, David	42.29
Leggett, Robin	2,220.94
Limon, Ricardo & Patricia	13,355.26
Lezama, Charles & Joan (Sold)	1,215.24
Livingston, Martin	1,250.91
Mackenzie, Bert	1,477.84

Marinella, Frank	3,334.24
McCloskey, Thomas	2,782.77
Mead, Malcolm & Elizabeth	364.48
Melvin, Kristin & James, Trustees	2,310.02
Mogul Investments	16,463.39
Motacki Family Trust	1,825.05
Mountcharles II LLC	3,850.64
MRJ Contracting	1,328.71
Newsome, Robert	54,237.51
North Star Ltd. Partnership	112.51
NTC & Co. LLP	49.02
Oney, Adam	25.70
Paul, Bradford	5,946.32
Pokrovsky, Andre	53.96
Powers, Francis	2,341.74
Radosta, Gary	4,663.76
Ragosta, John	7.27
Richardson, Terrence	1,463.47
Rippon, Dean Estate	3,618.63
Roaring Brook Investments	7,671.27
Robinson Enterprises	11,293.15
Root, David	1,410.17
Rossi, Richard	3,873.53
Rubel, Michael	1,653.72
Rushford Kasel Assoc.	57.83
Saferstein, Joel	54.55
Sample, Russell & Johanna Trustees	94.41
Saxe, Steven & Donna	2,991.69
SCSF, LLC	9,881.39
Shearman, John & Ann	53.65
Skidmore, Mark	2,676.22
Smith, Scott	1,686.50
Spagnuolo, Jay	2,782.77
Steinberg, Edwin & Arlene	3,137.85
Summit Partners II	27,373.42
Sunrise at Bear Mt.	964.00
Taylor, George (Sold)	1,328.71
The Lodges at Bear	2,713.89
Thill, Raymond W.	751.66
Thomas, Raymond	489.17
Wilson, Brian & Ann	564.52
Winterberry Rental	29.11
Paid through February 2, 2012	99,496.27
	521,044.34

**DELINQUENT KILLINGTON ROAD/ROUTE 4 SEWER
ASSESSMENTS**

	<u>2009</u>	
Derosia, James		\$ 1,137.96

	<u>2010</u>	
DeRosia, James		1,200.00
MRJ Contracting, Inc.		<u>1,163.91</u>
	Total	\$2,363.91

	<u>2011</u>	
Buttner, Robert		\$2,400.00
Derosia, James		1,200.00
Goes, Gordon & Sammi		2,400.00
MRJ Contracting, Inc.		1,200.00
S & S Associates		6,000.00
Shivam Hospitality		15,600.00
Paid through February 2, 2009		<u>1,948.62</u>
	Total	<u>\$30,748.62</u>

ALPINE DRIVE SEWER ASSESSMENTS

	<u>2011</u>	
Hansen, John		\$100.00
Bertasi, Richard & Sarah		100.00
Paid through February 2, 2012		<u>100.00</u>
	Total	<u>\$300.00</u>

TOWN & SCHOOL BUDGET SUMMARY & ANTICIPATED 2012 TAX RATES

TOWN	2011	2012
<i>Revenues</i>		
Balance Forward (Cash Deficit)	-	(1,081,025)
Applied from the EDT Reserve Fund	163,118	183,304
Applied from Undesignated Gen. Funds	-	-
Applied from Capital Reserve Funds	172,785	-
Total Property Taxes Collected	2,294,457	2,271,919
Non-Property Tax Revenue	1,348,922	1,375,150
Estimated FEMA Reimbursement	-	2,090,364
<i>Total Revenues</i>	<u>3,979,282</u>	<u>4,839,712</u>
<i>Expenses</i>		
General Fund Expenses	3,646,239	3,757,289
Flood Recovery Expenses	1,414,068	1,082,423
<i>Total Expenses</i>	<u>5,060,307</u>	<u>4,839,712</u>
TOWN GEN. FUND OPER. BALANCE	(1,081,025)	(0)
Town Tax Rate (Estimated for 2012)	0.2900	0.2820
<hr/>		
KILLINGTON ELEMENTARY		
Expenditures - KES Budget	1,454,810	1,500,823
<i>Revenues</i>		
Local Revenues	590,481	674,930
Capital Debt Hold-Harmless Aid	54,789	52,065
KES EDUCATION SPENDING	809,540	773,828
<hr/>		
STATE OF VERMONT		
Non-Residential Education Property Tax	1.4583	1.4600
Homestead Education Property Tax	1.5468	1.4800
Est. NON-RESIDENTIAL Education Grand List	6,976,800.45	6,907,032.45
Est. HOMESTEAD Education Grand List	834,686.37	826,339.51
ESTIMATED EDUCATION GRAND LIST	7,811,486.82	7,733,371.95
ESTIMATED MUNICIPAL GRAND LIST (Includes Lifts and Snowmaking)	8,137,593.24	8,056,217.31
TOTAL NON-RESIDENTIAL TAX RATE	1.7483	1.7420
TOTAL RESIDENTIAL TAX RATE	1.8368	1.7620

**GENERAL FUND STATEMENT OF
REVENUES & RECEIPTS**

Year Ended December 31, 2011

TAXES COLLECTED	2011 Actual
2011 Current Real Estate Taxes	12,872,368.88
2011 Delinquent Real Estate Taxes	605,548.84
2007-2010 Delinquent Real Estate Taxes	<u>389,890.69</u>
SUBTOTAL	13,867,808.41

	2011 Budget	2011 Actual	2012 Estimate
Penalties & Interest	110,000	81,151	95,000
Liquor Licenses	4,600	4,500	4,600
Dog Licenses	350	402	350
Town Clerk's Fees	35,000	37,168	35,000
Copying & FAX Fees	6,000	6,076	6,000
Zoning Fees	7,000	6,605	7,000
Recreation Revenues	27,000	30,836	27,700
Solid Waste User Fees	23,000	23,025	23,000
State Aid Highways	73,000	101,335	56,000
Killington Agreement Payment	71,000	50,000	21,000
Federal & State Payments	115,000	129,900	100,000
Traffic Ticket Fees	10,000	3,998	7,500
Equipment Rentals	2,500	-	-
Office Revenue from EDT	-	-	-
EDT Program & Event Revenue	7,000	100,888	75,000
Local Option Tax	650,000	736,419	685,000
SVFD Grant Revenue	-	-	-
Miscellaneous Revenues	1,500	1,702	1,500
Interest Income	30,000	24,758	20,000
Tax Collection Fee from State	25,000	-	24,500
Golf Revenue	-	-	50,000
Stage Rd. Culvert Grant	-	-	<u>136,000</u>
Total Non-Property Tax Rev.	1,197,950	1,338,763	1,375,150

OTHER RECEIPTS

Restricted Funds Transfers	169,646.83
Alpine Drive & Rt. 4 Sewer Assesments	151,120.79
Golf Receipts	1,016,870.01
Other Receipts & Transfers	<u>3,118,945.91</u>
TOTAL Other Receipts	4,456,583.54

TOTAL RECEIPTS & TRANSFERS	19,663,154.95
---------------------------------------	----------------------

2012 GENERAL FUND BUDGET

	2011 Budget	2011 Actual	2012 Budget
LEGISLATING			
Salaries & Wages	2,800	3,437	2,800
Operating Supplies	100	82	100
Advertising	1,000	969	1,000
Postage & Mailings	50	44	50
Dues, Subscriptions & Mtgs.	700	739	700
Legal Services	-	-	-
TOTAL	4,650	5,271	4,650
MANAGING MUNICIPALITY			
Town Manager *	63,750	54,471	85,000
Office Supplies	600	178	600
Advertising	500	312	500
Postage & Telephone	6,350	6,326	6,350
Dues, Subscriptions & Mtgs.	4,850	4,065	4,850
Contracted Services	5,000	8,640	4,000
Legal Services	2,000	3,639	2,750
TOTAL	83,050	77,631	104,050
TOWN MTG & ELECTIONS	1,000	1,003	6,000
TOWN/KES TREASURER	6,000	6,000	6,000
BOOKKEEPING & SECRETARIAL			
Salaries & Wages	38,000	37,838	38,968
Office Supplies	1,800	2,363	1,800
Contracted Services/Actg Assist	3,500	3,098	3,000
Travel & Transportation	150	98	150
TOTAL	43,450	43,397	43,918
AUDITING & ACCOUNTING			
Contracted Services	14,000	11,500	29,500
Print & Mail Town Report	2,350	1,670	2,350
TOTAL	16,350	13,170	31,850
LISTING			
Salaries & Wages	23,072	11,279	31,200
Postage & Supplies	1,900	1,372	1,950
Dues, Subscriptions & Mtgs.	1,900	359	1,500
Contracted Services	6,000	1,749	7,200
Travel & Transportation	500	77	600
TOTAL	33,372	14,836	42,450

* Prior to 2012, vacation time was not included in this salary total; it was accounted for in a separate line.
The 2012 budget includes vacation and reflects total wages.

	2011 Budget	2011 Actual	2012 Budget
TAX COLLECTING			
Office Supplies	1,200	886	1,200
Tax Sale Expense	1,900	3,687	3,500
Contracted Services/Tax Admin	475	417	475
Postage & Mailings	2,900	3,001	3,000
TOTAL	6,475	7,991	8,175
TOWN CLERK			
Salaries & Wages	39,000	42,909	40,000
Office Supplies	700	1,004	500
Postage & Mailings	875	943	400
Dues, Subscriptions, Mtgs.	2,000	1,908	1,750
Printing & Binding	2,500	448	1,500
TOTAL	45,075	47,212	44,150
INSURANCE			
Property & Casualty Insurance	29,000	27,275	31,000
Worker's Compensation Ins.	19,000	20,261	22,000
TOTAL	48,000	47,536	53,000
LEGAL SERVICES - Litigation	6,750	1,087	6,500
PLANNING COM. & BOARD OF ADJUSTMENT			
Salaries & Wages	4,000	3,415	4,000
Office Supplies	100	-	100
Advertising	1,500	519	1,500
Postage & Mailings	200	49	200
Legal & Contracted Services	6,500	2,370	6,500
Printing & Copying	50	-	50
Travel & Transportation	50	-	50
TOTAL	12,400	6,353	12,400
TOWN PLANNER & ZONING ADMINISTRATION			
Town Planner *	55,500	58,602	55,082
Office Supplies	50	86	50
Postage & Mailings	100	10	100
Dues, Subscriptions & Mtgs.	2,700	2,484	2,700
Legal Services	1,500	16,784	1,500
Travel & Transportation	175	197	175
TOTAL	60,025	78,163	59,607

* Prior to 2012, vacation time was not included in this salary total; it was accounted for in a separate line. The 2012 budget includes vacation and reflects total wages.

	2011 Budget	2011 Actual	2012 Budget
TOWN BUILDINGS			
Custodial Services	4,000	3,120	4,000
Operating Supplies	2,200	2,029	2,200
Repairs & Maintenance	2,500	2,928	2,500
Utilities	9,000	13,151	11,000
TOTAL	17,700	21,228	19,700
TEEN CENTER	3,300	2,329	3,300
OFFICE EQUIPMENT			
Supplies	3,750	2,352	3,500
Repairs & Maintenance	12,000	9,487	12,000
New Equipment & Reserve Fund	2,000	1,948	2,000
TOTAL	17,750	13,787	17,500
CONSTABLES			
Salaries & Wages	40,800	52,997	46,950
Operating Supplies	6,000	4,328	6,000
Equipment	3,182	4,002	1,900
Training	1,000	18	500
Repairs & Maintenance	3,000	1,164	3,000
Contracted Services	5,000	3,697	5,000
Travel & Transportation	1,500	6,221	2,100
TOTAL	60,482	72,427	65,450
FIRE DEPARTMENT			
Salaries & Wages	8,000	8,000	8,000
Operating Supplies	2,815	438	3,000
Vehicle Operation	4,500	3,150	4,500
Utilities	14,540	14,816	14,500
Dues & Training	5,945	4,296	9,320
Insurance	12,000	10,549	12,300
Travel & Transportation	33,280	38,584	39,052
Equipment Maintenance	28,030	19,833	30,885
Building Maintenance	10,055	7,537	10,050
New Equipment	12,700	5,203	18,150
Small Tools & Equipment	15,695	11,993	23,780
First Response	3,900	5,730	3,100
Grant Matching Funds	-	-	-
Capital Fund	100,000	100,000	100,000
TOTAL	251,460	230,129	276,637

	2011 Budget	2011 Actual	2012 Budget
HIGHWAY			
Wages - Summer	110,000	156,449	112,420
Wages - Winter	117,000	126,052	119,574
Total Wages	227,000	282,501	231,994
SUMMER ROADS			
Rentals & Other Contr. Services	28,000	4,713	28,000
Operating Supplies	21,825	18,273	18,000
TOTAL	49,825	22,986	46,000
WINTER ROADS			
Operating Supplies	125,000	121,693	125,000
Rentals & Other Contr. Services	10,000	5,034	10,000
TOTAL	135,000	126,727	135,000
TRAFFIC CONTROL DEVICES			
Operating Supplies	1,975	68	1,500
Repairs & Maintenance	2,475	1,483	1,500
New Equipment	2,000	-	-
Utilities	3,000	3,927	4,000
TOTAL	9,450	5,478	7,000
BRIDGE & LARGE CULVERT MAINTENANCE			
TOTAL	10,000	10,041	10,000
WALKWAY, WELCOME SIGNS & ROADSIDES			
Salaries & Wages	3,500	2,227	2,800
Repairs & Maintenance	4,500	656	3,500
Contracted Services	21,000	12,969	9,000
Utilities	14,000	14,856	14,000
TOTAL	43,000	30,708	29,300
STREET LIGHTS	23,500	23,316	23,500
HIGHWAY TOTAL	497,775	501,757	482,794
TOWN GARAGE			
Operating Supplies	2,500	3,042	2,500
Small Tools & Equipment	2,000	1,888	2,000
Repairs & Maintenance	6,500	7,931	6,500
Utilities	21,000	21,815	21,000
Capital Expense- Vent Repair	4,500	-	4,500
TOTAL	36,500	34,676	36,500

	2011 Budget	2011 Actual	2012 Budget
VEHICLES			
Salaries & Wages	15,000	3,134	10,000
Operating Supplies	125,000	137,565	125,000
Radios-Repairs & Contracts	4,200	3,902	4,200
Repair Supplies	9,000	7,592	11,000
Repairs & Maintenance	25,000	24,794	25,000
TOTAL	178,200	176,987	175,200
SOLID WASTE DISPOSAL			
Salaries & Wages	15,000	14,939	15,330
Operating Supplies	250	23	250
Small Tools & Equipment	-	-	-
Repairs & Maintenance	50	-	50
Contr. Serv.- Solid Waste	25,000	20,757	24,000
Contr. Serv.- Recycling	6,000	3,439	5,000
Utilities - Electric	760	857	800
TOTAL	47,060	40,015	45,430
RECREATION			
Director *	32,200	30,385	24,000
Salaries & Wages	53,800	45,781	60,310
Dues, Subscriptions & Mtgs.	4,000	4,632	3,900
Pool Supplies & Chemicals	2,750	3,361	2,750
Facilities Repairs & Maintenance	3,800	2,898	3,800
Programs & Special Events	17,500	17,236	17,840
Small Tools & Equipment	500	336	500
Advertising, Mailings & Supplies	3,000	2,037	3,000
Utilities	6,300	7,562	6,200
TOTAL	123,850	114,228	122,300
LIBRARY			
Library Director *	47,705	45,870	52,700
Youth Librarian	-	-	39,000
Salaries & Wages	55,165	52,525	13,761
Supplies & Postage	4,500	3,167	6,500
Print Media: Books, Magazines	15,000	13,500	14,800
Audiobooks/DVDS	8,400	7,858	9,000
Dues, Workshops & Travel	3,200	3,297	3,000
Programs & Special Events	1,200	1,261	1,500
Building Maintenance	14,250	9,394	14,000
Equipment Maint. & Repair	6,000	8,343	6,000
Telephone & Telecom	2,300	2,207	2,300
Legal Services	-	-	1,500
Utilities	18,800	17,993	18,000
TOTAL	176,520	165,415	182,061

* Prior to 2012, vacation time was not included in this salary total; it was accounted for in a separate line. The 2012 budget includes vacation and reflects total wages.

	2011 Budget	2011 Actual	2012 Budget
ECONOMIC DEVELOPMENT AND TOURISM (EDT)			
Marketing			
Print	-	-	1,200
Website	8,500	8,555	5,000
Special Seasonal Promotions	20,000	19,871	14,000
Online Ads, Promos & Outreach	14,000	14,309	15,000
Direct Mail/Email	11,500	7,878	5,000
Video & Photography	-	-	3,000
Outdoor/Transit Advertising	6,000	8,453	-
Graphic Design & PR	60,000	57,183	24,000
Marketing Organizations	2,000	554	2,950
Golf Marketing **	25,000	44,728	15,272
Match Marketing Grants	25,500	6,250	-
Hay Festival-Structures & Festival	-	-	22,000
Wedding & Honeymoon Mktg	-	-	15,000
Tour Group Recruitment	5,000	4,485	-
Byways Program Rts. 4 & 100	-	-	800
Trade Shows	-	-	5,000
Travel & Expenses	1,666	2,209	2,500
TOTAL - Mktg & Com.	179,166	174,475	130,722

*** Marketing Campaign had \$35,000 in additional revenue to off set the total expenses. Total revenues are listed under "EDT Program and Events" in the Revenue Statement*

Special Events			
Intern/Event Staff	14,000	12,813	11,600
Dew Tour 2011	36,000	35,842	15,000
Snoe.Down ('10-11) Nor'Beaster '11	15,000		15,000
Killington Film Festival	-		-
Stage Race	32,000	32,007	25,000
Killington 250th Celebration**	2,500	4,675	1,500
Dock Dog Events**	20,000	28,044	-
American Junior Golf (AJGA)	20,500	33,700	15,500
Cooler in the Mountains**	25,000	65,544	25,000
Spartan Race	12,000	15,000	15,000
Circus Smirkus**	8,500	17,882	-
Killington Classic	18,500	11,051	17,000
Hay Festival & Promotion	25,000	31,955	-
IDIC 15 5K & 15K Runs	6,000	2,269	1,500
Cyclo-Cross Competition	12,000	-	-

*** Events totaled \$58,082 in Ticket Sales & Sponsorship revenue which off set the expenses. Total revenues are listed under "EDT Program and Events" in the Revenue Statement*

	2011 Budget	2011 Actual	2012 Budget
EDT Events Cont.			
New England Pug Convention	-	-	-
Farm to Table Festival	5,000	3,634	4,000
New Event Development	55,000	15,077	20,500
Event Recruitment	3,500	388	4,000
Legal	4,000	6,401	4,000
Travel & Expenses	1,666	1,417	2,500
TOTAL - EDT Special Events	316,166	317,700	177,100
Administration			
Director	85,000	85,000	56,000
Coordinator / Interim Dir	35,000	38,801	30,000
Budget & Bills Mgmt	8,000	5,760	5,000
Office Supplies	2,500	8,468	4,000
Travel & Expenses	-	1,839	-
Legal	-	-	-
Consulting	-	-	-
TOTAL - Administration	130,500	139,868	95,000
Employee Benefits			
Health & Dental Insurance	17,500	15,141	-
Social Security	13,200	9,068	-
Municipal Retirement System	6,200	6,182	-
Unemployment	-	-	-
TOTAL - E. Benefits	36,900	30,391	-
Commission			
Commissioner Stipends & Clerk	2,210	330	-
TOTAL EDT	664,942	662,764	402,822
STRATEGIC INVESTMENTS			
Gateway Beautification	7,500	9,875	25,000
Fireside Acquisition	-	-	-
Trail Development	5,500	3,944	5,000
Workforce Development	1,250	787	-
Grant Writing & Program Develop.	30,000	5,250	5,000
Streetscape Study	6,000	1,797	-
Water Study Phase 2	-	-	1,800
Travel & Expenses	1,668	-	500
TOTAL - S. Investments	51,918	21,653	37,300

	2011 Budget	2011 Actual	2012 Budget
APPROPRIATIONS			
Rutland County Tax	50,700	50,671	50,700
Cemeteries	4,000	4,000	4,000
Ambulance Service	4,380	4,380	4,380
Visiting Nurses & Hospice	2,530	2,530	2,530
Rutland Mental Health Services	1,250	1,250	1,250
S.W. Vt. Council on Aging	800	800	800
Rutland Reg. Planning Com.	750	850	750
Ottawaquechee Comm. Partnership	500	500	500
Killington Teen Center	500	-	500
Shining Light Mentoring	500	500	500
Rutland County - A.R.C.	300	300	300
Rutland County Women's Shelter	350	350	350
Rutland County Humane Society	300	300	300
Retired Sr. Volunteer Prog.	200	200	200
Fire Warden	200	200	200
NEW Green-Up	100	100	100
NEW VCRD	500	500	500
NEW RED CROSS	500	500	500
NEW RC PARENT CHILD CTR	300	300	300
NEW The Mentor Connector	500	500	500
NEW Vermont Adult Learning	200	200	200
NEW Resource Conservation	-	-	-
TOTAL	69,360	68,931	69,360
CAPITAL PROJECT FUNDS			
Bituminous Resurfacing	160,000	160,000	150,000
Gravel Resurfacing	8,000	8,000	-
Equipment Replacement Fund	100,000	100,000	100,000
Recreation Capital Fund	20,000	20,000	20,000
River Rd. Land Legal & Permits	-	-	-
Library Capital Fund	5,000	5,000	5,000
Town Office Capital Fund	4,000	4,000	4,000
Accounting Software Upgrade	-	-	-
Killington Road Walkway	-	-	8,000
TOTAL	297,000	297,000	287,000
EMPLOYEE BENEFITS			
Health, Dental, Disability & Life **	195,000	190,304	198,521
Social Security	62,000	70,989	61,000
Vacation, Holiday & Sick Pay	62,000	57,104	43,468
Municipal Retirement System	59,000	64,927	59,500
Unemployment Insurance	20,000	21,228	23,000
Employment Expense	-	-	-
Uniforms	2,500	2,679	2,500
TOTAL	400,500	407,231	387,989

***2011 budget does not include EDT costs & was supplemented by \$15,228 from HC reserve fund*

	2011 Budget	2011 Actual	2012 Budget
ADD. FLOOD RECOVERY	-	-	2,614
DEBT SERVICE			
Golf Course Land	82,000	82,000	82,000
Golf Course Debt Refunding	220,000	297,050	533,149
Library	62,485	62,485	60,301
Town Garage	46,149	46,149	45,132
TOTAL	410,634	487,684	720,582
TOTAL - GENERAL FUND	3,671,548	3,646,239	3,757,289

FLOOD RECOVERY EXPENSES

Recovery Manager	-	10,385	51,500
Supplies & Recovery Center	-	6,671	-
Rented Equipment	-	756,783	275,000
Engineering and Admin	-	36,294	53,500
Fill, Gravel, Rip Rap	-	269,781	30,000
Culverts and Drainage	-	109,119	250,000
Paving	-	218,785	275,000
Guard Rail	-	-	35,220
Route 4 Sewer	-	6,250	-
Facilities Repairs	-	-	112,203
Total Flood not paid in G. Fund	-	1,414,068	1,082,423

Other Expenses: Labor & equipment paid in General Fund but reimbursable by FEMA

<i>Labor</i>	<i>81,903</i>	<i>40,000</i>
<i>Equipment</i>	<i>120,791</i>	<i>40,000</i>
<i>Subtotal</i>	<i>202,694</i>	<i>80,000</i>

TOTAL FLOOD EXPENSES 1,616,762 1,162,423

OTHER EXPENDITURES

	2011 Actual
School Assessments	
Elementary	962,532
High School	788,291
Statewide School Tax (Paid in June)	5,182,120
Statewide School Tax (Paid in Dec.)	3,211,887
State School Tax (Due 2/28/12)	-
State School Tax (Due June 2012)	-
Expenses from Restricted Funds	542,931
Alpine Sewer Expenses	4,728
Route 4 Sewer Expenses	229,930
Golf Expenses	983,050
Other Expenses & Transfers	81,765
Total Other Expenditures	11,987,233
TOTAL EXPENDITURES & TRANSFERS	17,047,540.85

**GROSS WAGES
GREEN MOUNTAIN NATIONAL GOLF
COURSE**

YEAR ENDED DECEMBER 31, 2011

MAINTENANCE DEPARTMENT

Peter J. Bissell	\$ 81,200.00
W. John MacAulay	39,585.00
Seasonal Staff	114,721.20

PRO SHOP

David J. Soucy	76,410.06
Seasonal Staff	69,138.93

RESTAURANT STAFF

58,201.36



GENERAL FUND - FIVE YEAR COMPARISONS

	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>
Total Tax Rate (Residential)	1.8368	2.3697	2.376	2.2863	2.2159
(Non-Residential)	1.7483	2.2249	2.2834	2.1341	2.0376
Municipal Grand List	8,137,593	6,936,730	7,234,526	7,226,981	6,996,810
Total Taxes Billed	13,825,523	15,004,182	16,026,037	15,003,747	13,879,354
<u>INCOME</u>					
Actual Tax Income	12,872,369	14,607,137	14,806,147	13,902,957	13,551,757
Old Delinquent Taxes	389,891	698,877	652,624	294,510	388,592
Killington Payment	50,000	71,043	72,827	77,381	79,049
State Aid - Highways	101,335	81,157	78,236	81,322	81,471
Federal & State Payments	129,900	130,116	109,755	118,671	73,396
Town Clerk Fees	37,168	37,119	40,908	42,332	41,806
Interest Income	24,758	36,990	17,780	187,780	257,062
Recreation Revenue	30,836	31,702	32,066	42,015	43,859
Solid Waste User Fees	23,025	24,917	21,807	31,522	25,356
Local Option Tax	736,419	657,108	680,120	168,055	-
EDT Revenue	100,888	24,103	26,110	-	-
<u>EXPENDITURE</u>					
Town General Fund	5,060,307	2,689,806	2,712,406	2,880,060	2,712,780
Direct School Payments	1,750,823	1,774,983	1,797,473	1,906,870	1,902,828
State of VT School Taxes	8,394,007	10,496,001	11,487,465	10,704,808	10,078,455
Year-End Change	(1,272,840)	165,341	93,018	(577,487)	(6,703)
Balance December 31	(1,081,025)	191,815	26,474	(66,544)	510,943

**SCHOOL REPORTS
SHERBURNE ELEMENTARY SCHOOL
2011-2012**

PRINCIPAL

Loren M. Pepe

STAFF

Melissa Knipes	Classroom Teacher
Lisa Laird	Classroom Teacher
Kathleen Carey	Classroom Teacher
Maria Garland	Classroom Teacher
Allison Naugle	Classroom Teacher
Amy Simonds	Classroom Teacher
Sondra Farbman	Special Educator
Joan Wise	Discovery/Title I
Eileen Vaughn	Librarian
Gregory LaBella	Physical Education
Elaine Leibly	Spanish
Lisa Kaija	Art
Christine Morton	Music
Jamie Sudol	Nurse/Health Educator
Mary Hoag	Guidance
Sheila Pilsmaker	Administrative Assistant
Elizabeth Hike	Paraeducator
Patricia MacLauchlan	Paraeducator
Teri Austin	Paraeducator
Dale Pfeifenberger	Individual Assistant
Whitney Willis	Individual Assistant

SUPPORT STAFF

Gail Flynn	Dining Hall
David Cleaves	Custodian

ENROLLMENT

<u>Grade</u>	<u>Resident</u>	<u>Non-Resident</u>	<u>Total</u>
Kindergarten	5	7	12
Grade 1	6	1	7
Grade 2	9	5	14
Grade 3	5	4	9
Grade 4	10	5	15
Grade 5	9	2	11
Grade 6	4	2	6
Totals	48	26	74

		<u>Resident</u>	<u>Non-Resident</u>	<u>Total</u>
VAC Preschool:	3 & 4 yr olds	13	12	25

ELEMENTARY SCHOOL PRINCIPAL'S REPORT

Killington Elementary School (KES) welcomed students back for a new and exciting year with dedicated faculty and staff on September 6th, an opening delayed three days due to Tropical Storm Irene. Roads deemed unsafe for bus travel led to creative transportation methods. Dedicated parents caravanned from Pittsfield and Plymouth, while teachers, support staff, and a few students hiked the Journey's End trail. Amazingly, our bus was back on the road by September 19th. Current enrollment stands at 74, with 48 residential students and 26 tuition students (19 from Pittsfield, 6 from Plymouth, and 1 from Pittsford). The Vermont Achievement Center preschool program, housed at Killington Elementary School, currently enrolls an additional 26 students bringing the total number of students in the building to 100.

Students and teachers welcomed each other back at the start of the year with a few new faces in the building and in our central office. We welcomed the town's former children's librarian, Teri Austin, to fill a vacant position in our support staff. We also welcomed Lisa Kaija as our new art teacher. Mrs. Kaija, a seasoned educator, serves students in our supervisory union at The Pomfret School and at Reading Elementary School. Within Windsor Central Supervisory Union, we welcomed new superintendent, Alice Worth; new director of instructional support services, Daphne Tuthill; and new full time technology director, Robert Callahan.

The Killington Elementary School faculty collaborates on an ongoing basis to devise innovative and effective teaching methods and to ensure each individual student reaches his or her potential. Students have many opportunities to work in flexible and multi-age groups, dependent upon needs. Lessons are energized as students learn through interactions with each other and through student and teacher interactions.

Teachers continue to focus on professional development in key areas addressed within the 2011-12 Action Plan: reading, written language across the curriculum, mathematics, science, technology, and positive behavior supports. Positive Behavior Supports and Interventions (PBIS), otherwise known as our Superstar Program, encourages all adults in the school to use positive reinforcements and strategies to help students develop and maintain expected responsible, respectful, and safe behaviors.

KES students continue to perform well on state and local assessments. All students in grades three through six participate in the New England Common Assessment Program (NECAP), a mandate by the Vermont Department of Education and No Child Left Behind. Test data over the years confirm that KES students consistently perform well.

Technology integration occurs seamlessly throughout the curriculum in fourth, fifth, and sixth grades and occurs with regularity in the earlier grades. This skill ranks as a high priority for our 21st century learners as we prepare them for future readiness in work and life. To aid in this, fourth, fifth, and sixth graders use netbooks throughout each day in a purposeful and meaningful manner. Each regular classroom, the library, and the specials' room hosts an interactive whiteboard for class-wide instruction, and all students have

access to the Hike Technology Lab. The lab, equipped with sixteen computers and an LCD projector, offers teachers opportunities to conduct whole class lessons on Power Point and Prezi presentations across the curricula, Excel lessons in mathematics, Type to Learn, Pixie, Kidspiration, and much more. Using Polycom equipment and the Learning Network of Vermont (LNV), KES students enjoy “virtual field trips” that take them on exciting virtual learning adventures to the Bronx Zoo, to Alaska, and more.

The KES Technology Team determines technology needs, prioritizes goals, and determines a means to meet goals. Many technology upgrades continue due to grants, awards, donations of time and money, and E-rate reimbursements. With the fast-paced changes of technology and the need for our students to gain experience with 21st century tools, we are forever grateful for all of the contributions.

KES students participate in a wide variety of educational programs, including: the Windsor Central Supervisory Union (WCSU) Spelling Bee, the WCSU Music Festival, Geography Club and the National Geography Bee, the Dorothy Canfield Fisher Book Award Selection Program, the Red Clover Picture Book Program, the Daughters of the American Revolution Essay Contest, Starbase, Band, Vermont Votes for Kids, Four Winds Nature Program, Trailblazers Ski and Ride, Literature Lunch Club, Clarinet Club, Art Club, Origami Club, Chess Club, New England League of Middle School Scholar Leaders, and Johns Hopkins Center for Talented Youth. Our students also participate in instrumental music lessons with our music educator and a wide range of athletic games and events sponsored by the Killington Recreation Department.

Sixth graders will attend Nature’s Classroom in Ocean Park, Maine, for the eighth year. This five day science-based outdoor education program includes all sixth graders at Windsor Central Supervisory Union.

The Vermont Achievement Center preschool program, housed at KES, offers three and four year old children early development opportunities in an enriched, activity-based environment. The program benefits taxpayers by allowing resident preschoolers to be a part of the school’s equalized pupil count, which helps to lower the spending per pupil for tax calculation purposes. Furthermore, the program helps families connect to KES and leads to greater enrollment in kindergarten through sixth grades.

The KES Student Council provides students with an appropriate venue to plan school-wide activities, demonstrate leadership, organize civic affairs, and aid the principal with school governance. This year’s officers are as follows: President, Kyle Weirether; Vice President, Angelina Amadeo; Recorder, Dharma Neil; and Treasurer, Hannah Coates.

The school year began with a tumultuous start. The aftermath of Tropical Storm Irene made roads impassable, isolating many children, parents, faculty, and staff from the school. While faculty and staff on the west side of Killington worked together to gather and pack supplies destined for their school community, the school transitioned into a Comfort Station and Red Cross Distribution Center. Community members met at the school to receive up-to-date information about the status of roads, use electricity to

charge phones and laptops, access the Internet, and use restrooms. Friends, neighbors, and Killington guests found the school as a place where they could offer support to each other, share a meal, and collect food, water, and other essential items. In its transformation as a comfort station, three Killington community members and school personnel volunteered many hours managing the school: Sheila Pilsmaker, David Cleaves, and Gail Flynn. On behalf of everyone in the Town of Killington and the surrounding area, thank you to these three individuals, and those who helped them, for making the school a comfortable refuge for all.

The challenges posed by Tropical Storm Irene brought forth the strength and resilience of this community and neighboring communities and displayed the prevailing support generously shared among friends and neighbors. Together we are strong. This theme resonates today and everyday at Killington Elementary School as we strengthen our students' educational opportunities through our teamwork, our collegueship, and the supportive relationship between the school and the community. Our children benefit enormously from the outpouring of support offered by parents, grandparents, friends, school board members, and community members. On behalf of all of us at KES, thank you for sharing your talents and for offering generous gifts of time and support to help all of our students learn and grow in a caring, resilient environment and community.

Respectfully submitted,
Loren M. Pepe, Principal



SCHOOL TREASURER REPORT
JULY 1, 2010 - JUNE 30, 2011

Beginning Balance July 1, 2010	\$ 121,540.79
Receipts	509,695.34
Town Tax	<u>994,557.00</u>
	1,625,793.13
Disbursements	<u>(1,470,987.03)</u>
Balance June 30, 2011	<u>\$ 154,806.10</u>

Respectfully submitted,

Patricia A. Keim
Treasurer



Killington School District
Revenue Report and Proposed Budget
2012-2013 Budget Year

	Budget 2010-11	Actual 2010-11	Budget 2011-12	Proposed 2012-13
Local Revenue				
Prior Year surplus Applied	\$21,797	\$21,797	\$51,103	\$66,437
Tuition	\$250,700	\$272,500	\$278,750	\$341,250
Transportation Fees From Students		\$300		
Interest		\$462		
Rental Income		\$1,700		
Donations		\$95		
Special Ed Excess Costs Revenue	\$10,000	\$17,858		
Food Service Revenue	\$11,000	\$12,137	\$12,000	\$12,000
State & Federal Revenues				
EPSDT Grant - Counselor				\$7,743
Small Schools Grant	\$70,985	\$70,985	\$70,985	\$75,803
State Transportation Reimbursement	\$21,839	\$24,182	\$24,346	\$22,147
State Substitute Reimbursement		\$150		
Title I Subgrant	\$44,979	\$38,313	\$44,000	\$39,334
Special Ed block Grant	\$17,342	\$17,342	\$19,842	\$20,144
Special Ed Intensive Reimbursement	\$70,300	\$52,982	\$69,700	\$67,153
Special Ed EEE Grant	\$5,856	\$5,856	\$7,445	\$8,079
State Lunch Match	\$300	\$337	\$225	\$300
State Breakfast Reimbursement		\$44		\$40
Federal Lunch Reimbursement	\$8,000	\$14,984	\$12,000	\$13,000
Federal Breakfast Reimbursement		\$2,117	\$85	\$1,500
USDA Commodities Received		\$1,579		
Federal Lease Land Revenue		\$1,601		
Sub-Total	\$533,098	\$557,321	\$590,481	\$674,930
Education Spending Transfer	\$872,663	\$842,885	\$809,540	\$773,828
Education Spending ARRA Transfer	\$0	\$29,778		
Capital Debt Hold Harmless Aid	\$56,505	\$56,505	\$54,789	\$52,065
Sub-Total	\$929,168	\$929,168	\$864,329	\$825,893
Total Revenue	\$1,462,266	\$1,486,489	\$1,454,810	\$1,500,823

Killington School District
Expenditure Report and Proposed Budget
2011-2012 Budget Year

	Budget 2010-2011	Actual 2010-2011	Budget 2011-2012	Proposed 2012-2013
Debt Service				
Bond Interest	\$14,878	\$14,878	\$11,619	\$8,333
Water System Loan Interest		\$148	\$500	
Bond Principal	\$55,000	\$25,222	\$55,000	\$55,000
Water System Loan Principal		\$2,428	\$2,500	
Bond Principal - ARRA Funds		\$29,778		
TOTAL 5100 Debt Service	\$69,878	\$72,453	\$69,619	\$63,333
Direct Instruction				
Salaries - Teachers	\$431,561	\$403,251	\$395,180	\$410,438
Salaries - Summer Program	\$0	\$0	\$0	\$3,000
Salaries - Classroom Aides	\$34,088	\$34,091	\$34,438	\$27,270
Salaries - Migrant Ed Tutor	\$0	\$150	\$0	\$0
Salaries - Substitutes	\$4,500	\$2,405	\$4,500	\$18,500
Health Insurance	\$96,217	\$94,845	\$97,528	\$101,597
FICA	\$35,966	\$32,958	\$33,209	\$35,130
Life Insurance	\$295	\$260	\$258	\$230
Municipal Retirement	\$1,704	\$1,712	\$1,722	\$1,364
Workers' Compensation	\$2,685	\$2,097	\$2,142	\$2,307
Dental Insurance	\$6,896	\$7,481	\$7,252	\$7,672
Unemployment		\$12		
ELF/Other Programs	\$2,500	\$2,000	\$2,500	\$2,500
Nature's Classroom	\$1,500	\$1,500	\$1,500	\$5,700
Grade 5 Field Trip	\$1,000	\$928	\$1,000	\$1,000
General Supplies	\$4,200	\$4,181	\$4,200	\$4,200
Discovery Program Supplies	\$410	\$410	\$410	\$250
Art Supplies	\$700	\$177	\$700	\$700
Foreign Language Supplies	\$300	\$307	\$300	\$300
Physical Education Supplies	\$500	\$437	\$500	\$500
Health Supplies	\$400	\$216	\$400	\$400
Math Supplies	\$2,000	\$1,393	\$2,000	\$2,000
Music Supplies	\$500	\$252	\$500	\$500
Science supplies	\$2,000	\$1,107	\$2,000	\$2,000
Social Studies Supplies	\$1,500	\$1,526	\$1,500	\$1,500
Reading Supplies	\$1,500	\$1,434	\$1,500	\$1,500
Language Arts Supplies	\$1,500	\$982	\$1,500	\$1,500
TOTAL Direct Instruction	\$634,422	\$596,111	\$596,739	\$632,058
Guidance				
Salary - Counselor	\$17,492	\$17,492	\$17,667	\$24,026
Health Insurance	\$0	\$2,912	\$3,017	\$5,205
FICA	\$1,338	\$1,338	\$1,352	\$1,838
Life Insurance	\$36	\$39	\$23	\$23
Workers' Compensation	\$100	\$80	\$87	\$87
Dental Insurance	\$0	\$154	\$0	\$190
Supplies	\$300	\$413	\$300	\$300
Standardized Testing	\$700	\$664	\$700	\$900
TOTAL Guidance	\$19,966	\$23,092	\$23,146	\$32,569

Killington School District
Expenditure Report and Proposed Budget
2011-2012 Budget Year

	Budget 2010-2011	Actual 2010-2011	Budget 2011-2012	Proposed 2012-2013
School Nurse				
Salary - Nurse	\$15,906	\$15,906	\$18,671	\$19,044
Salary - Paraprofessional	\$1,000	\$1,010	\$1,000	\$1,000
FICA	\$1,293	\$1,290	\$1,505	\$1,533
Life Insurance	\$36	\$15	\$23	\$23
Municipal Retirement	\$0	\$50	\$0	\$0
Workers' Compensation	\$97	\$77	\$97	\$90
Supplies	\$700	\$642	\$700	\$700
TOTAL School Nurse	\$19,032	\$18,990	\$21,996	\$22,390
Professional Development				
Course Reimbursement - Teachers	\$10,000	\$5,123	\$10,000	\$10,000
Inservice Expense	\$0	\$63	\$0	\$0
TOTAL Professional Development	\$10,000	\$5,186	\$10,000	\$10,000
Media				
Salary - Media Specialist	\$21,879	\$21,879	\$22,098	\$22,540
Health Insurance	\$5,237	\$5,236	\$5,394	\$5,582
FICA	\$1,674	\$1,564	\$1,690	\$1,724
Life Insurance	\$36	\$6	\$23	\$23
Workers' Compensation	\$125	\$100	\$109	\$102
Dental Insurance	\$396	\$400	\$408	\$400
Equipment Repair	\$1,500	\$3,000	\$1,500	\$3,000
Supplies	\$1,000	\$968	\$1,000	\$1,000
Library Books	\$4,000	\$3,226	\$4,000	\$4,000
Newspapers and Periodicals	\$900	\$1,217	\$900	\$900
TOTAL Media	\$36,747	\$37,596	\$37,122	\$39,271
Technology				
WCSU-Technology Integration Assessmt	\$1,817	\$1,817	\$1,021	\$3,450
Internet Fees	\$100	\$260	\$100	\$100
Computer Hardware	\$10,000	\$9,480	\$10,000	\$8,500
TOTAL Technology	\$11,917	\$11,557	\$11,121	\$12,050
Board of Education				
Board Stipends	\$1,797	\$1,797	\$1,797	\$1,797
Legal Liability Insurance	\$2,700	\$2,358	\$2,500	\$2,500
Advertising	\$1,200	\$958	\$1,200	\$1,200
Expenses	\$500	\$446	\$500	\$500
Dues and Fees	\$1,050	\$850	\$850	\$850
Board Clerk Stipend	\$599	\$300	\$599	\$0
Treasurer's Expense	\$200	\$0	\$200	\$100
Legal Services	\$500	\$0	\$500	\$500
Audit Services	\$2,900	\$3,000	\$3,000	\$3,500
TOTAL Board of Ed	\$11,446	\$9,709	\$11,146	\$10,947
Central Administration				
WCSU Assessmt - Administration	\$43,795	\$43,793	\$47,059	\$49,521

Killington School District
Expenditure Report and Proposed Budget
2011-2012 Budget Year

	Budget 2010-2011	Actual 2010-2011	Budget 2011-2012	Proposed 2012-2013
Office of the Principal				
Salary - Principal	\$53,692	\$53,692	\$54,229	\$56,016
Salary - Secretary	\$17,289	\$17,610	\$17,458	\$17,801
Health Insurance	\$20,788	\$20,787	\$21,412	\$22,161
FICA	\$5,430	\$5,086	\$5,484	\$5,647
Life Insurance	\$65	\$20	\$42	\$42
Municipal Retirement	\$864	\$864	\$873	\$890
Workers' Compensation	\$405	\$0	\$354	\$384
Professional Development	\$3,000	\$2,420	\$3,000	\$3,000
Dental Insurance	\$1,844	\$1,711	\$1,881	\$1,994
Copier Lease	\$3,000	\$2,347	\$3,000	\$3,000
Postage	\$500	\$348	\$500	\$500
Travel & Mileage	\$300	\$300	\$300	\$300
Supplies	\$3,600	\$2,096	\$3,600	\$3,600
Report Cards/Handbooks	\$0	\$39	\$0	\$0
Professional Dues	\$700	\$1,084	\$700	\$800
TOTAL Principal's Office	\$111,477	\$108,405	\$112,833	\$116,135
Operation of Plant				
Salaries - Custodians	\$37,288	\$37,286	\$37,660	\$37,967
Health Insurance	\$6,410	\$7,685	\$7,872	\$8,271
FICA	\$2,853	\$2,814	\$2,881	\$2,905
Life Insurance	\$36	\$20	\$23	\$23
Municipal Retirement	\$1,864	\$1,864	\$1,883	\$1,898
Workers' Compensation	\$1,585	\$1,359	\$1,441	\$1,648
Dental Insurance	\$504	\$626	\$639	\$673
Refuse Removal	\$2,900	\$1,495	\$2,900	\$2,000
Contracted Maintenance	\$5,000	\$6,105	\$5,000	\$6,000
Building Repairs	\$5,000	\$881	\$5,000	\$4,000
Service Contracts	\$0	\$396	\$0	\$0
Property Insurance	\$7,300	\$6,992	\$7,300	\$7,000
Telephone Services	\$4,500	\$2,302	\$4,500	\$3,000
Internet Services	\$0	\$0	\$0	\$100
Mileage Reimbursement	\$100	\$25	\$100	\$150
Supplies	\$6,500	\$5,159	\$6,500	\$6,500
Electricity	\$24,000	\$18,209	\$22,000	\$20,000
Propane Gas	\$2,500	\$1,446	\$2,000	\$2,000
Heating Oil	\$27,000	\$22,874	\$27,000	\$29,000
Equipment	\$1,000	\$5,035	\$1,000	\$1,000
Dues and Fees	\$200	\$0	\$200	\$200
TOTAL Plant	\$136,540	\$122,573	\$135,899	\$134,335
Upkeep of Grounds				
Sewage Services	\$3,200	\$2,775	\$3,200	\$3,200
Snow Removal	\$3,000			
TOTAL Grounds	\$6,200	\$2,775	\$3,200	\$3,200
Transportation				
Contracted Transportation Services	\$59,048	\$55,368	\$55,300	\$56,280
Field Trips	\$3,500	\$2,752	\$3,500	\$3,500

Killington School District
Expenditure Report and Proposed Budget
2011-2012 Budget Year

	Budget 2010-2011	Actual 2010-2011	Budget 2011-2012	Proposed 2012-2013
	\$62,548	\$58,120	\$58,800	\$59,780
Capital Outlay				
Site Development	\$1,000	\$0	\$1,000	\$1,000
Equipment	\$1,500	\$1,065	\$1,500	\$1,500
TOTAL Capital Outland	\$2,500	\$1,065	\$2,500	\$2,500
Fund Transfers				
Professional Developmt Reserve		\$2,000		
Computer Reserve Fund		\$4,000		
Building Maintenance Fund		\$9,100		
Health Reimbursement Reserve	\$40,152	\$40,199	\$41,751	\$43,444
Summer Enrichment Reserve		\$1,000		
TOTAL Fund Transfers	\$40,152	\$56,299	\$41,751	\$43,444
Special Education				
Salaries - Teachers	\$48,811	\$48,811	\$49,299	\$53,428
Salaries - Summer Work	\$2,700	\$1,163	\$1,163	\$1,489
Salaries - Program Aides	\$1,929	\$1,928	\$1,949	\$7,530
Salaries - Individual Aides	\$26,496	\$26,952	\$27,222	\$27,298
Salaries - Substitutes	\$0	\$490	\$0	\$0
Salaries - Tutors	\$0	\$105	\$0	\$0
Health Insurance	\$25,903	\$26,517	\$27,324	\$33,546
FICA	\$6,115	\$5,674	\$6,092	\$6,865
Life Insurance	\$36	\$22	\$23	\$23
Municipal Retirement	\$1,421	\$1,507	\$1,459	\$1,741
Workers' Comp	\$440	\$366	\$382	\$467
Dental Insurance	\$1,657	\$2,115	\$2,141	\$2,635
Purchased Services	\$3,905	\$2,043	\$3,500	\$8,725
Summer Services	\$2,700	\$0	\$0	\$1,000
Mileage Reimbursement	\$0	\$462	\$400	\$0
Supplies	\$0	\$9	\$0	\$0
Insturctional Materials	\$400	\$466	\$400	\$400
OT & PT Services	\$9,300	\$0	\$9,300	\$0
Evaluations	\$2,000	\$715	\$2,700	\$2,000
Transportation Services	\$600	\$739	\$600	\$720
WCSU Assessment - PT	\$0	\$4,701	\$0	\$0
WCSU Assessment - OT	\$16,042	\$16,040	\$8,792	\$803
WCSU Assessment - Sped/SLP	\$14,115	\$14,114	\$14,784	\$19,662
TOTAL Special Education	\$164,570	\$154,940	\$157,530	\$168,332
EEE				
Salary - Individual Aide	\$7,839	\$4,480	\$4,525	\$0
FICA	\$600	\$343	\$346	\$0
Workers' Compensation	\$45	\$36	\$22	\$0
Purchased Servcies	\$820	\$4,726	\$5,310	\$700
Summer Services	\$0	\$1,122	\$0	\$0
Preschool Tuition	\$11,100	\$5,991	\$4,080	\$0
PT Assessments	\$1,080	\$0	\$233	\$0
OT Assessments	\$2,326	\$0	\$2,155	\$0

Killington School District
Expenditure Report and Proposed Budget
2011-2012 Budget Year

	Budget 2010-2011	Actual 2010-2011	Budget 2011-2012	Proposed 2012-2013
SLP Assessments	\$525	\$0	\$525	\$0
WCSU Assessment - EEE	\$9,596	\$9,597	\$10,187	\$10,933
TOTAL EEE	\$33,931	\$26,294	\$27,383	\$11,633
TITLE I PROGRAM				
Salary - Teacher		\$29,403	\$29,697	\$30,291
Health Insurance		\$6,126	\$5,033	\$5,016
FICA		\$2,249	\$2,272	\$2,317
Life Insurance		\$11	\$23	\$12
Workers' Comp		\$134	\$147	\$158
Dental Insurance		\$369	\$397	\$421
HRA Transfer		\$0	\$1,446	\$1,440
TOTAL 1290 Title I Program		\$38,313	\$39,015	\$39,655
Food Service				
Salaries	\$14,866	\$14,863	\$15,012	\$15,307
Substitutes	\$0	\$200	\$0	\$0
Health Insurance	\$8,369	\$8,396	\$8,648	\$8,952
FICA	\$1,137	\$663	\$1,148	\$1,171
Life Insurance	\$36	\$20	\$23	\$23
Municipal Retirement	\$743	\$743	\$751	\$765
Workers' Comp	\$297	\$620	\$658	\$698
Dental Insurance	\$697	\$697	\$711	\$754
Equipment Maintenance	\$0	\$34	\$0	\$0
Supplies	\$0	\$230	\$0	\$0
Food Purchases	\$21,000	\$20,782	\$21,000	\$22,000
TOTAL Food Service	\$47,145	\$47,248	\$47,951	\$49,670
GRAND TOTAL	\$1,462,266	\$1,434,518	\$1,454,810	\$1,500,823

Killington School District
Statement of Long Term Debt
June 30, 2011

	Balance 7/1/2010	Principal Decrease	Balance 6/30/2011
Depository Trust Co. \$1,109,000 @ 5.79%			
Semi-annual interest payments			
Principal due Aug. 1 each year until 2014	\$275,000	\$55,000	\$220,000

Killington School District
Balance Sheet
June 30, 2011

Assets	
Checking Account	\$26,033
Investment Account	\$128,772
Accounts Receivable	\$30,383
Prepaid Expense	\$17,752
Total Assets	<u><u>\$202,940</u></u>
Liabilities	
Due to Dept. of Ed	\$2,658
Accounts Payable	\$10,306
Accrued Purchase Orders	\$2,051
Payroll Withholdings Due	\$142
Total Liabilities	<u>\$15,156</u>
Reserves	
Reserve for Special Purposes	\$84,290
Fund Balance	
Funds Designated for FY12 Budget	\$51,103
Undesignated Fund Balance	
Balance Reported June 30, 2010	\$51,103
P/Y Adjustment - Special Ed Reimbursement	\$418
	<u>\$51,521</u>
Designated for FY12 Budget	<u>(\$51,103)</u>
	\$418
Revenue 2010-2011	\$1,486,490
Expenses 2010-2011	<u>\$1,434,518</u>
Operating Surplus 2010-2011	\$51,972
Undesignated Fund Balance June 30, 2011	<u>\$52,390</u>
Total Liabilities, Reserves, Fund Balance	<u><u>\$202,940</u></u>

THREE PRIOR YEARS COMPARISONS TAX RATE CALCULATIONS					
District: Killington	LEA: 188				
County: Rutland					
SU: Windsor Central					
	FY2010	FY2011	FY2012	FY2013	
Expenditures:					
Local Budget	\$1,400,790	\$1,462,266	\$1,454,810	\$1,500,823	1.
Union School Assessment					2
Gross Act 68 Budget	1,400,790	1,462,266	1,454,810	1,500,823	3
Revenues:					
Local Revenue -grants, donations, tuition, surplus	\$487,575	\$533,098	\$590,481	\$674,930	4
Capital Debt Aid	58,582	56,505	54,789	52,065	
Education Spending (Act 68 Definition)	854,633	872,663	809,540	773,828	5
Equalized Pupils	60.19	61.55	59.12	59.69	6
Ed Spending per Equalized Pupil	14,199	14,178	13,693	12,964	7
Less Net Eligible Construction Costs Per E.P.	1,215	1,135	1,127	1,061	8
Excess Spending Threshold	\$13,984	\$14,549	\$14,549	\$14,841	9
Excess Spending per Equalized Pupil					10
Per pupil figure for calculating Dist. Adj.	\$14,199	\$14,178	\$13,693	\$12,964	11
District spending adjustment					
Line 11 / \$8,891	166.186%	165.942%	160.266%	145.812%	12
Est. homestead tax rate, equalized					
Line 12 x \$.89	\$1.429	\$1.427	\$1.394	\$1.298	13
% of Equalized Pupils in Elementary	49.860%	52.840%	52.590%	55.020%	14
Equal.Homestead Rate -Elementary	\$0.713	\$0.754	\$0.733	\$0.714	15
Common Level of Appraisal (CLA)	68.43%	70.95%	93.26%	94.39%	16
Est. Actual Homestead Rate-Elementary	1.041	1.063	0.786	0.756	17
Anticipated Income Cap % to be Prorated					
Line 12 x 1.8%	2.99%	2.99%	2.88%	2.62%	18
Household Income % for Income Sensitivity					
Line 14 x Line 18	1.49%	1.58%	1.52%	1.44%	19
% of Equalized Pupils in WUHS	50.140%	47.160%	47.410%	44.980%	

ESTIMATED TAX RATE SUMMARY				
	FY2010	FY2011	FY2012	FY2013
Elementary Equalized Rate - Line 15	\$0.713	\$0.754	\$0.733	\$0.714
High School Equalized Rate	\$0.701	\$0.699	\$0.709	\$0.683
Total Equalized Rate	\$1.413	\$1.453	\$1.442	\$1.397
Common Level of Appraisal	68.43%	70.95%	93.26%	94.39%
Estimated Actual Homestead Tax Rates	\$2.07	\$2.05	\$1.55	\$1.48

Following current statute, the base education amount would be \$8,891 which would require a base tax rate of \$0.89. The administration has stated that tax rates could remain flat at \$0.87 and \$1.36 if statewide ed spending is level and the base ed amount is set at \$8,723. Final figures will be set by the Legislature during the legislative session and approved by the Governor.

TOWN CLERK'S REPORTS

LIQUOR LICENSE REPORT

45	First Class Licenses at \$95.00	\$4,275.00
5	Second Class Licenses at \$45.00	<u>225.00</u>
	Total	\$4,500.00

DOG LICENSE REPORT

115	spayed/neutered dogs at \$8.00	\$ 920.00
15	not spayed/neutered at \$12.00	180.00
8	late spayed/neutered at \$10.00	80.00
5	late not spayed/neutered at \$16.00	80.00
<u>1</u>	replacement tags	<u>2.00</u>
144	licenses	Total \$1,262.00
Fees:	Town Clerk: 143 licenses x \$2.00	(286.00)
	1 replacement tags x \$2.00	(2.00)
	Vermont rabies control program:	
	143 licenses x \$1.00	(143.00)
	Vermont spaying & neutering surcharge:	
	143 licenses x \$3.00	<u>(429.00)</u>
		\$ 402.00

2011 VITAL STATISTICS

MARRIAGES

January 16	Robert Lynn FRENCH II and Heather Day TALLAKSEN , both of Exeter, New Hampshire
February 17	George Edward OTTENBRIET III and Janeli Marylin OTTENBREIT , both of Killington, Vermont
February 26	Jared Lawton CULVERHOUSE and Darcie Leigh CHAMPAGNE , both of Manchester, New Hampshire
March 6	Zachary Mark HAEHN and Michael William DUNN , both of New York, New York
March 12	Michael Patrick HOWARD and Anne Elizabeth COLLINS , both of Hoboken, New Jersey
May 21	Gary Neil STONE, Jr. and Rebecca Jewell PAULSON , both of West Springfield, Massachusetts
June 22	Joseph Anthony GABRIELLE and Marcia Lynn MALEY , both of Mountain Top, Pennsylvania
July 2	Ian Robert LAWSON of Brookline, Massachusetts and Sarah Marie STUPPY , of Northampton, Massachusetts

- July 8 Aaron Charles **MIELE** and Katie Lea **DEMING**,
both of Killington, Vermont
- July 9 Kelly James **STUART** and Michele Miner **ALBANO**,
both of Westport, Connecticut
- July 11 William Gregory **KIRK** and Karen Sue **POSKE**,
both of Philadelphia, Pennsylvania
- July 18 Benjamin Aaron **KRONE** and Jaime Johnsen **ROARK**,
both of Brooklyn, New York
- July 23 Craig David **TULLY** and Emily Rachel **WINER**,
both of South Hadley, Massachusetts
- July 26 James Anthony **CATHCART** and Rachel Marie **BALTAZAR**,
both of Killington, Vermont
- July 30 Louis Clyde **STEVENS** and Lindsay Marie **AGARD**,
both of Killington, Vermont
- August 6 Andrew Jerome **MacBLANE** and Elizabeth Jeanne **MESERVE**,
both of Somerville, Massachusetts
- August 6 Jon Patrick **POSCH** and Katherine Blanche **FAUL**,
both of Delran, New Jersey
- August 20 Alex Benjamin **HEBERT** and Julia Crimmins **HUNTER**,
both of Boston, Massachusetts
- August 20 John Robert **UZZOLINO** and Susan Tekla **FRANKLE**,
both of Cambridge, Massachusetts
- August 27 David Scott **McCOMB** and Laura Cristina **DJORDJALIAN**,
both of Killington, Vermont
- August 27 James Stoddard **PIERCE** and Beth Mary **MARTIN**,
both of Waltham, Massachusetts
- September 15 Christopher Cannon **KARR** and Melissa Lee **MARTEL**,
both of Killington, Vermont
- September 18 Domenic Francesco **CHIARELLA** and Stephanie Jean **BRECKO**,
both of Killington, Vermont
- September 24 Benjamin Thomas **DODGE** and Andrea Michelle **GEE**,
both of Hammond, Maine
- October 8 Kevin Shaw **ANDREWS** and Emily Austin **ODLUM**,
both of Killington, Vermont
- November 5 Ryan Thomas **LIMERICK** and Alyssa May **GAYNOR**,
both of Lexington, Massachusetts
- November 11 James Elon **SMITH, Jr.** and Stacey Lynn **ANTIS**,
both of Gloversville, New York
- November 12 Benjamin John **SPERA** and Sara Palmer **WEBBY**,
both of South Boston, Massachusetts
- November 18 Mark Dana **DeGUMBIA** and Jennifer Rose **MORIZIO**,
both of New Britain, Connecticut
- November 25 Brian Patrick **DONOVAN** and Jennifer Marie **OGDEN**,
both of North East, Pennsylvania

BIRTHS

June Brian Dennis KEEFE, III,
son of Judy Crivello Keefe and Brian Dennis Keefe
July Alden Charles MIELE,
son of Katie Lea Miele and Aaron Charles Miele

DEATHS

June John Joseph COFFEY, born September, 1947
July Cathaleen Starn FITZGERALD, born November, 1940
August John Cole HIBBERT, born June, 1944
December Vernon K. MERRILL, born January, 1930
December Charles Richardson EDGAR, born October, 1931

Respectfully submitted,
Lucrecia Wonsor, Town Clerk



Jenna says "Remember—Renew your Dog License by April 1st!"

OTHER GOVERNMENTAL REPORTS

BOARD OF LISTERS

The Appraisal Resource Group completed the State mandated town-wide reappraisal in 2011 with the assistance of the Board of Listers. The State of Vermont encourages inspections of both the interior and exterior of all properties to better assess the value for each property on the Grand List. The Board thanks everyone who assisted us.

All the data was entered into the State approved CAMA (Computer Assisted Mass Appraisal) program which was used to assist the Listers in the valuing of property. The Board completed their work by March 31, 2011 and established the 2011 Grand List as of April 1st. Notices of Change of Assessment were sent out to all property owners by mid-April.

The Listers met informally with many property owners prior to Grievance in an effort to answer any general questions, review the lister card and bring an understanding to the process. The Board then set up hearings for those that wanted to grieve their 2011 assessment. Grievance hearings were held from Friday, May 27, 2011 to Sunday, June 5, 2011—10 days including two weekends to accommodate our out of town owners. Over 550 property owners availed themselves of the Grievance process. 228 owners continued their appeals to the Board of Civil Authority and 8 have appealed the BCA's decision to the State Appraiser. The State Appraiser appeals will be completed by mid-February 2012.

The resulting Grand List raised the Town's CLA (Common Level of Appraisal) from 70.95% to 93.26%. The CLA is the State of Vermont's method for truing up all the Grand Lists in the state so that they are at 100% of FMV for April 1st in an effort to ensure that everyone is paying an "equalized" Education tax rate (the municipal rate is not affected by this).

Grievance for 2012 is scheduled for Friday, May 25th at the Town Offices on River Road in Killington. Taxpayers who wish to grieve must get a written notice of appeal to the Board of Listers on or before the grievance date. Any grievance notice received after that day—even if received while the Listers are hearing grievances due to continuances—does not meet the statutory requirement of being filed "at or prior to the time fixed for hearing appeals" (32 V.S.A. §4222), is untimely and will not be heard.

There is no requirement that you be present, and you may appoint (in writing) someone to represent you at the hearing; however if you, or your appointee, won't be at the hearing, you will need to send your grievance in writing along with all your supporting documentation to the Listers before the day of Grievance. Email is acceptable and should be sent to: listeners@killingtontown.com . The US Mail is also acceptable, but must reach us before the day of Grievance. If you are intending to grieve, there are good resources available to you at the State's website: <http://www.state.vt.us/tax/pvr.shtml> as well as the Town's website: <http://www.killingtontown.com> .

Respectfully Submitted,
Board of Listers



PLANNING COMMISSION

The Planning Commission met 17 times in 2011 and held several public hearings for various development projects.

In 1997 Killington Resort exchanged land in Parker's Gore with the State of Vermont for land in the Killington Base, Snowshed and Ramshead base areas with the intent of using the land to develop a Ski Village. The Town and Planning Commission reacted by creating a new zoning district called Ski Village II with its own set of Planned Unit Development regulations which would help guide village growth, require connectivity with the Killington Road business community and allow a developer to create a unique and exciting four season destination resort.

Since 1997 the economy has gone through several cycles and a legal challenge to the approval of a master plan approval for the 400 Acre PUD convinced the Commission that it was time to re-write the Zoning Bylaws. So, in January 2011 the Commission formed a committee to review and recommend changes to the Zoning Bylaws. The Committee members, David Rosenblum, Ken Lee, Chris Bianchi, Steve Selbo and Dick Horner quickly realized that by changing the PUD review sections there were impacts on the remaining sections of the Bylaws.

What was to be a few months stint in creating new PUD guidelines turned into a 14 month exercise in updating the entire document to deal with the legal and economic realities of the 21st century while still encouraging responsible and appropriate growth. It is anticipated that the new Zoning Bylaws will be adopted by March 2012. Both the Commission and Selectboard will hold public hearings to allow public comment on the proposed Bylaw changes. The draft Bylaws will be available for review at killingtontown.com.

With the use of a State Planning grant the Commission adopted an Official Town Map. The map can be used to identify future municipal utility and facility improvements such as roads, recreation path rights-of-way or other necessary infrastructure improvements. The map allows the municipality to plan ahead for future development. The map was adopted by the Board of Selectmen on April 25, 2011.

The Commission discussed the adoption of National Flood Plain Regulations (NFIP) and had Ned Swanberg, State Flood Hazard Mapping Coordinator discuss advantages to adopting the program. The Commission will make a decision soon whether or not to recommend to the Selectboard to adopt NFIP.

The Commission generally meets on the second and fourth Wednesday of each month at 7:30 p.m. at the Town Office on River Road. As always the public is encouraged to attend and participate in these meetings.

Respectfully submitted
David Rosenblum, Chair

2012 ZONING ACTIVITY

ZONING PERMITS ISSUED

New one and two family	4
Residential additions/alterations	9
New commercial	3
Commercial additions/alterations	5
Signs	5
Tents	5
Subdivisions and lot line adjustments	3
Garages/sheds	2
Other	3
Banners	15
Telecommunications	3

ZONING BOARD OF ADJUSTMENT: files opened 1

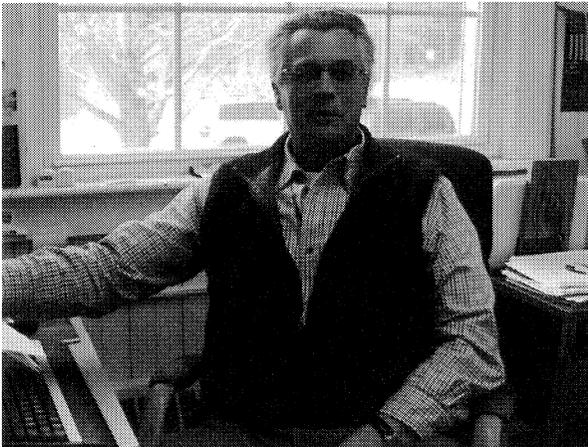
PLANNING COMMISSION: Site Plan Reviews 1

 PUD reviews 3

Total Files: 62

Respectfully submitted

Richard L. Horner
Zoning Administrator



KILLINGTON FIRE AND RESCUE

2011 and my second year as Chief is now behind us and what a year it was. It started with one of the busiest winter seasons we have had on the department since I joined in 1994. We celebrated the towns 250th birthday with one of the best July fourth picnics ever. We learned about community spirit and helping our neighbors thanks to Hurricane Irene. Sadly we mourned the loss of two founding members of the department. Yes it was quite the year.

For those who may not know me, when I am not filling my role as Fire Chief I work on the Town of Killington Highway crew. During and after Irene this meant long days working to put our roads back together. It also meant that I was not able to be at the station while my crew was putting in many hours doing whatever was asked of them. From flushing out culverts so that roadways could be put back together, to escorting fuel tankers and supply convoys, to organizing the distribution of prescriptions. All of this on top of responding to Fire and Medical calls. To say that I am immeasurably proud of them is an understatement.

Now for the good news. Killington Fire & Rescue currently has 8 probationary members!! Largest number that I can remember. One of the things about Irene that I have thought a lot about was the response from the community to help out. Every time I was in the command center there was always a list of volunteers to do what needed to be done. Just a reminder that the Fire department ALWAYS needs volunteers. Many hands make light work. There is most likely some job that you can do to help us out even if you don't want to fight fires. I encourage anyone to stop by any Tuesday evening if for no other reason than to meet our members, and see some of the things we do.

In closing I wish to thank the Town, the Select Board and especially the residents for their continued support of Killington Fire & Rescue. THANK YOU

Patrick B. McDonnell, Chief



KILLINGTON FIRE AND RESCUE FINANCIAL REPORT

Beginning Balance January 1, 2011		\$60,000.49
Restricted Donations		
Flood Relief	125.00	
Total Restricted Donations		125.00
Unrestricted Donations		
General	1,059.10	
July 4 th Fundraisers, net	<u>10,106.55</u>	
Total Unrestricted Donations		11,165.65
Other Income		
Interest	136.05	
Reports	50.00	
T-Shirts	<u>208.00</u>	
Total Other Revenues		394.05
 Total Revenues		 11,684.70
Expenses		
Vehicle Expenses		
Rescue 1 Equipment	<u>1,005.44</u>	
Total Vehicle Expenditures		1,005.44
Restricted Fund Expenses		
Flood Relief Donations	125.00	
Accountability Tags	460.00	
Monument Care	<u>1,066.40</u>	
Total Restricted Fund Expenses		1,651.40
General Expenses		
Postage & Mailing	25.55	
Good & Welfare	1,926.68	
Supplies	719.82	
July 4 th Fireworks Donation	1,000.00	
T-Shirts	391.50	
Professional Fees (Accountant)	262.50	
Other	<u>458.98</u>	
Total Other Expenditures		4,785.03
Total Expenditures		(7,441.87)
 Balance December 31, 2011		 <u>\$64,243.22</u>

Respectfully submitted,

Thomas W. States, Treasurer

KILLINGTON PARKS AND RECREATION DEPARTMENT

2011 was a year of transition, change, and vision for the Killington Parks & Recreation Department. At the end of the year, Mike Sutcliffe resigned as the Recreation Director. Mike made many significant improvements to the Parks and Recreation Department, not the least of which was coordinating the creation of the 20 year Recreation Master Plan. He was a great coach and willingly went the extra mile to do whatever was needed from umpiring youth baseball to building trails. Please join us in wishing Mike well and thanking him for his dedicated service to our town.

To ensure a seamless transition until the Director's position is filled, Lyndsay Gang graciously stepped in as the Interim Recreation Director. Lyndsay has a very strong academic background, a can-do attitude and a solid background for the position. She was an Events Planner and Hospitality Director in Burlington, a snowboard instructor at Killington Resort and an intern for EDT. If you have not met her yet, please introduce yourself and welcome her to the position.

Last year was filled with quality year-round programming for everyone from preschoolers to seniors. The staff and volunteers once again did an amazing job executing programs and taking care of the recreational facilities. Our youth were able to improve their skills within the great variety of programs offered throughout the year. We didn't even let Tropical Storm Irene stop us! When Route 4 was closed, parents coordinated rides on both sides so the soccer team could hike through the woods to their game in Rutland. Thanks to strong parent participation, swim team also ran very smoothly and the kids responded by winning states!

This year we will increase our marketing campaign to better promote our exceptional summer programs. To better meet the needs, last year we combined two weekday adventure camps into one camp. We will be offering this exciting adventure camp along with our other great summer camps again this year. We also plan to offer a new weekend youth adventure program this summer. Zumba classes were one of the Department's most successful programs last year and we look forward to adding new classes to enhance its success.

To continue maintaining our incredible assets, structural repairs to the pool and cleanup of the baseball fields from Tropical Storm Irene are being planned for this spring. We are planning to make significant repairs to the pool to ensure future use and enjoyment for town residents, including replacing copingstones and tiles, repairing existing cracks as well as resurfacing the pool. In the upcoming year, a handicap-accessible pool lift will be installed in the pool area. New signage used this past summer helped direct people to yet another hidden treasure, the River Road Summer Concert Series at the Sherburne Memorial Library. Hopefully our plan to market all of the River Road programs together will further raise awareness about the wonderful summer programs offered.

Within the course of the year, it took many volunteers to help make the programs successful. We would like to take this opportunity to thank everyone who has so generously given their time and energy throughout the year and encourage others to assist whenever their schedules allow. Many thanks also to the businesses and entities that have sponsored athletic teams, scholarships and recreation projects. Even though times are tough, our sponsors have not waived in their support of the Recreation Department, which speaks volumes for the community. To encourage sponsorships, we started a new program last spring where businesses that donated towards the cost of maintaining the baseball fields were recognized with banners on the fields fencing. The collaboration of both volunteers and sponsors are the backbone of Killington's Recreation Department. With your efforts, we truly thrive as a community!

Please frequent our website www.killingtonrec.com for information on all upcoming programs and events and "like" our new Facebook page www.facebook.com/Killingtonparksandrecreation. If you have any questions or programming ideas, please contact the Recreation Office at 802-422-3932 or lyndsayingang@killingtontown.com.

Respectfully Submitted,

Killington Parks and Recreation Commission



SHERBURNE MEMORIAL LIBRARY

It is with pleasure that I enumerate some of the distinctions achieved by the Sherburne Memorial Library in 2011.

The Sherburne Memorial Library has remained among the 1% of public libraries to be awarded five stars by Library Journal. This rating has been received for the last four years.

The SML library is the first in VT to offer Universal Class Online Learning. This program offers over 500 classes free of charge. The Vt. Department of Libraries is now underwriting the cost for all public libraries that meet Minimum Standards.

Another library offering is Listen Up VT which enables library patrons to download audio as well as e-books. This is made possible by our membership in the Green Mountain Consortium.

In the library itself we offer a collection of approximately 1000 DVD titles to be enjoyed.

The public computers were upgraded this past year to Windows 7 and Office 2010. Computer classes were offered to the public in conjunction with VTEL.

On the personnel front there have also been changes. Due to Tropical Storm Irene and its cost to the town, the library has worked to cut operational spending. We now outsource cataloging and have reduced staff hours.

Teri Austin bade farewell to the library and has moved on to the KES. Heather Grev has taken on the responsibilities of Children's Librarian in addition to her role as Programming and Young Adult Librarian.

The Programs offered to all our patrons are the following:

The Toddler Story Time takes place on Wednesdays and Fridays at 10:30 are hugely popular. The Board book and Children's collection has recently been updated.

Summer Adult and Children's reading programs were well attended. These included lively discussions and guest speakers.

Monthly movie matinees also continue to be popular as do the Summer Concerts organized in conjunction with the Recreation Dept.

Additional changes in staff have resulted in Connie Barbash resigning. However, thanks were plentiful to Connie and her husband Howie who responded to Irene and came in to check up on the library. Indeed they found the basement flooded and parking lights out.

Caitlin Edney is now enrolled in a Masters of Library Science program at Simmons College. We wish her well and miss her.

We continue to have the support of wonderful volunteers. Many thanks to Edie Johnstone, Pat Kent, Cathy Spiro and Timmie Rome for their time and effort.

Of course, all of the above is managed by our chief Librarian Gail Weymouth. We thank her for her 28 years leading us and creating the outstanding library we have today.

Respectfully submitted
Timmie Rome, Chair



EDT ANNUAL REPORT 2011

2011 was an energizing year for the Office of Economic Development and Tourism as it faced challenges both planned and unforeseen. Roles the EDT was tasked with in 2011 included those for which it was prepared – grow existing events, better existing town relationships and develop new marketing partnerships – and those unexpected, including town-wide budget deficits and the prodigious Hurricane Irene.

Throughout the year, the EDT faced these challenges and was a contributing factor to 2011's positive growth, generating an estimated economic impact of more than \$1.5 million to the region as well as more than a billion media impressions for the Town. Additionally, one percent tax returns from 2011 increased 12% over returns collected in 2010.

Events, marketing, communications and long-term planning have been the core goals of the EDT, and all were successfully managed with aplomb thanks to the dedicated staff and volunteers who have supported and advocated for the EDT and its goals. One of the overall tasks the EDT addressed in 2011 was rebranding the town and uniting the different entities – the Town, Chamber, Resort, School, – under one recognizable brand. The new logo and color scheme, developed in conjunction with these partners, will continue to drive the feel and look of Killington's short term advertising, as well as long-term projects like the road banners installed throughout the Killington Gateway area of Rt. 4.

The EDT also earned statewide recognition for its efforts this year, including receiving a second consecutive designation of the Killington Hay Festival as a Top 10 state event by the Vermont Chamber of Commerce, the 2011 Governor's Award for Marketing Excellence and the designation of both Rt. 100 and Rt. 4 as Vermont Byways by the Vermont Scenery Preservation Council. The byways designation will officially open the door to federal funding opportunities for tourism and beautification efforts along these key roads.



An ad for the Hay Festival, made possible through an advertising partnership with Vermont Life Magazine

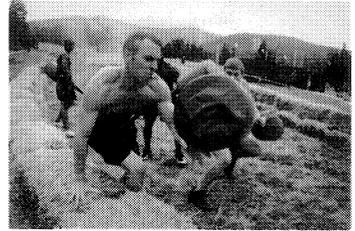
Another noteworthy accomplishment is the EDT's recruitment of more than \$100,000 in sponsorship and grant money to expand marketing campaigns, grow new and existing events, and make the town a more tourist-friendly destination. Thanks to generous support from Casella Waste Management, Catamount Radio, Fox44, Killington Resort, Long Trail Brewing Company, The Rutland Herald, and Vermont Life Magazine, the EDT was able to offset the cost of hosting events, stretch marketing dollars, and help spread the Killington message to audiences we would not be able to reach without these key partners.

Looking ahead, the EDT will continue to espouse the need for strong, dedicated marketing initiatives, especially in a year mired in economic and spending challenges. The tourism and travel market is highly competitive as consumers continue to live frugally and demanded added value in their vacation choices. As such, Killington must continue to market itself competitively with other destinations, and try harder than ever to bring both short and long-term spending to the town.

The following overview provides a brief summary of the significant projects of 2011 and key goals for 2012.

Events:

Growing Existing Events: The EDT began recruiting and producing large scale events in 2010, and took these events to the next level in 2011. *Cooler in the Mountains* grew from a self-funded series of four concerts at a \$25,000 budget to a sponsored six-week series of concerts at a \$60,000 budget, with no financial increase to the town, thanks to additional partnership funding secured by the EDT. Similarly, the 2010 regional DockDogs event was so popular with both attendees and the DockDogs organization that the town was able to host the 2011 National Championships, with over 400 teams competing and traveling to Killington from throughout the country. Thanks to enhanced partnerships, strong relationships with third-party event producers and strategic marketing, the EDT was also able to grow already-successful events like the Killington Hay Festival and Killington Junior Golf Tournament



More than 2,000 competitors battled at 2011's Super Spartan Beast Race

Recruit New Events: The EDT also helped to bring new, long-term events to town, such as the Killington Spartan Race, which brought approximately 6,000 guests to town for an August weekend. Businesses reported excellent sales during those dates, and the high number of attendees has convinced the Spartan organizers to expand the event to two days in 2012, likely bringing even more participants to the region in September of this year. 2011 also included new events like the Winter Dew Tour and Circus Smirkus, all supported or produced by the EDT. The EDT's ability to recruit and support new events is fundamental to meeting the goals set out for the EDT during its formation in 2008.

Marketing:

Expanded Partnership Marketing Efforts: In order to extend the town's advertising reach without increasing the budget, the EDT partnered with key media players such as Vermont Life Magazine, Catamount Radio, and Fox 44 in 2011. By focusing on partnerships instead of simply buying print or airtime, we received more advertising benefits than we could afford to buy and offered our partners benefits in return, such as a presence at events and brand exposure. For example, a partnership with Fox44 around the 2011 Killington Hay Festival resulted in \$6,500 worth of commercials throughout New England for only \$1,500.

Going Digital and Saving Money: Over 75% of travelers are booking at least one aspect of their vacation online¹, and the town is staying on the cutting edge of that trend by shifting its marketing tactics accordingly. Through new technology, the office is able to advertise to customers who visit DiscoverKillington.com or any one of thousands of websites, allowing us to tailor our ads exactly to the consumer's specific interests. We're also focusing on growing our

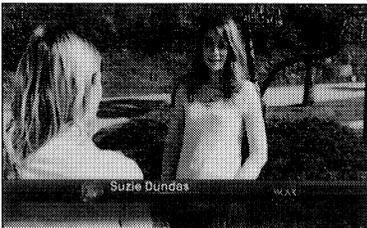
¹ http://www.bizreport.com/2008/06/americans_yet_to_book_vacations_go_online.html

social media fan base and our digital newsletter subscribers, in order to communicate with consumers in a timely and inexpensive manner. Our website traffic has grown from 2010, with visits up almost 79% in 2011.

Making Partnership Easier for Businesses: Beginning in late 2011, the EDT began sending bi-monthly communication to businesses via online newsletter, bringing all partnership opportunities and deadlines together in one place. By switching to online communication, rather than mailings, telephone calls and in-person visits to each business, we save both money and staff time, and making responding to opportunities streamlined and easier for businesses. This online trend will continue as we also begin to communicate electronically with second homeowners and Killington fans (rather than with traditional paper mailings) and publicize business promotions and offerings via regular digital interaction with likely and returning visitors.

Communications:

Hurricane Irene Media Management: In late August 2011, Killington was hit by Hurricane Irene, isolating the town and region from travel to and from our community for two weeks. The EDT switched from taking the lead on marketing to supporting Hurricane relief, using EDT staff to manage communications for not only Killington, but Bridgewater, Mendon and Pittsfield as well. With immense amounts of assistance from volunteers – including many volunteers who turned Hurricane relief efforts into their temporary full-time jobs – the Town was able to counter the negative messages of destruction and devastation into positive messages of strength and recovery less than 48 hours after the storm cleared. From The Mountain Times to the New York Times and CNN to NPR, media interest in the Killington region was huge, and the EDT has worked hard to continue those relationships. Since then, Killington’s recovery has been highlighted in the New York Times, NBC, the Weather Channel, and more. Additionally,



EDT Staff work to spread messages of rebuilding and community spirit after Hurricane Irene

outlets like New England Cable News of Boston that first took interest in Killington due to the storm have returned multiple times since September for goodwill and tourism-related stories, indicating that successful media management during Irene will have a long-term benefit for the town.

Media Pitching and Pickup: Although it may seem like a formulaic task, keeping the town in the news is paramount to the success of the EDT’s endeavors. Without the ability to keep news stories relevant and engaging, the Town would not be able to spread word of its events and offerings as inexpensively, and would be forced to spend far more on advertising than it does now to reach the same number of people. In 2011, the Rutland Herald alone ran 45 print stories on Killington, excluding Hurricane Irene and Dew Tour coverage. Coverage was also secured for

events in outlets that had not previously covered the Town's offerings, like Outside Magazine² and New England Cable News³.

Looking Forward:

Moving forward, the EDT will continue to work towards the goals of the original Vermont Council on Rural Development Report, including building a sturdy town/mountain partnership, and expanding four-season events. The relationship with Killington Resort is healthy and growing, as evidenced by the close collaboration with the Resort on a variety of significant marketing campaigns and major events throughout 2011. We expect this mutually beneficial relationship to continue to grow in future years.

The office also plans to undertake new tasks outlined by the community as goals, including the development of a healthy recreation brand. By advising and guiding the Recreation and Parks Department and the Sherburne Memorial Library with their 2012 marketing, the EDT will create a summer brand for River Road activities, directed at increasing awareness and event attendance. Additionally, the office will also manage media and assist with press management and messaging as needed for other town departments. Having a point person to serve as a clearinghouse for marketing and press materials will also help to achieve another outlined goal – establishing a comprehensive marketing strategy throughout town.



Residents and members of the Killington Classic Committee meet Americade officials for the first planning meeting of the new Killington Classic in 2011.

By continuing to fulfill the major roles with which is it tasked – events, marketing, regional development and communications – the EDT will serve as the public relations and marketing arm of the town, as all departments adopt economic development a guiding principle. Although weather-related and fiscal challenges will face the new department in 2012, participation from businesses, support from the community and the efforts of the EDTC and volunteers will ensure that the office can continue to nurture sponsor and partner relationships, develop new events and offerings, and bring new faces and returning visitors to Killington throughout our four seasons.

Respectfully submitted, January 2012,

Suzie Dundas
Interim Director

² American Gladiator; OutsideOnline.com, 12-15-11.

³ Various stories; Sept. NECN.com, Sept. 2011- present

GREEN MOUNTAIN NATIONAL GOLF COURSE

Due to current economic factors and poor weather, including the statewide devastation caused by Tropical Storm Irene, Green Mountain National Golf Course had a challenging year.

The golf course was unable to open until May because of late April snow storms but despite heavy rains in May and June, total revenue was up slightly over 2010 after a strong July and August. Hurricane Irene, however, brought the state's travel and tourism industry to a standstill and caused Green Mountain National to suffer severe financial losses. September is typically the busiest month of the season and 2011 was no exception. Strong September and October reservations for individuals, groups and tournaments would have guaranteed a substantial revenue increase over 2010. While the golf course suffered little damage from the storm, travel difficulties and concerns caused business to drop off dramatically.

On a positive note, due to cost cutting and effective staffing, overall expenses were down for the second year in a row. The town also hired an independent consultant to review the overall operations of Green Mountain National. While the consultant made numerous positive recommendations including additional financial controls, labor saving programs and marketing suggestions, his report concluded that the golf course is run very well, is an asset to the town, provides a product exceptionally high in quality and customer service, operates lean and has a dedicated and professional staff. The full report can be found at www.killingtontown.com.

In the aftermath of Tropical Storm Irene Green Mountain National and its staff, like most area businesses and residents, tried to help in the relief effort where ever it could. Meals were prepared in the clubhouse kitchen and delivered to the Killington Elementary School relief center and to the Town of Pittsfield. Diesel gas was donated to area contractors so they could help clear and rebuild our roads. The course also donated golf carts to the Town of Mendon to aid in the difficult commute to Rutland over the "wood chip highway." By remaining open, the course tried to help bring back a sense of normalcy when nothing was normal.

We once again hosted the American Junior Golf Association's (AJGA) *Killington Junior Golf Championship*. This event brings 200+ players and their families from 19 states and 4 countries to stay in Killington. We are very excited that the AJGA is back again in 2012 and Green Mountain National is also very proud to host the *Vermont State Amateur Championship* and numerous other tournaments.

As always, Peter Bissell and the maintenance crew worked tirelessly to keep Green Mountain National in great condition all year.

In closing, the golf course will continue to operate in a controlled and fiscally responsible manner, while maintaining outstanding course conditions and solid customer service to both our guests and our community.

Respectfully submitted,

David Soucy PGA, General Manager



**GREEN MOUNTAIN NATIONAL
2012 BUDGET**



	2011 Budget	2011 Actual	2012 Budget
REVENUE			
Greens Fee Revenue (Inc. ID's)	535,000	473,547	535,000
Cart Fee Revenue	207,000	174,078	207,000
Seasons Passes	116,000	98,682	116,000
Pro Shop Revenue	95,000	86,944	95,000
Restaurant Revenue (inc. taxes)	210,000	180,660	210,000
Golf School/Lessons Revenue	10,000	7,245	10,000
Practice Range Revenue	19,000	17,098	19,000
Club Rentals & Misc. (inc. interest)	2,000	1,640	2,000
Sales Tax Collected	19,000	16,113	19,000
TOTAL GMNGC REVENUE	1,213,000	1,056,007	1,213,000

EXPENSES

Golf Course Maintenance

Superintendent	81,200	81,200	77,140
Mechanic	39,585	39,585	39,585
Groundskeeper	124,338	118,098	115,000
Dues, Training, Meetings	1,350	840	1,000
Electricity-Irrigation	7,500	5,623	7,500
Pesticides	26,500	21,237	26,500
Fertilizer	27,000	19,791	30,000
Sand, Fill, Soil	10,800	12,256	10,800
Stormwater Permit	-	587	-
Drainage	-	116	-
Grass, Seed, Sod, Flowers	4,500	6,636	4,500
Irrigation Rep./Maint	8,000	9,972	8,000
Uniforms & Ads-Maint & Pro Shop	2,700	345	2,500
Equip. Repair & Maint.	25,000	22,210	25,000
Golf Cart Repair & Maint.	900	601	1,000
Tools & Equipment	900	709	900
Gas, Oil & Grease	18,000	52,167	20,000
Supplies & Bldg Maint.	4,750	9,572	6,000
Utilities - Elec, Heat & Telephone	15,000	11,053	15,000
SUBTOTAL	398,023	412,598	390,425

Golf Course Operations

Director/Pro	76,125	76,125	71,000
Other Personnel	65,000	60,353	65,000
Group Sales Director	-	-	20,000
Lesson Sharing Payments	7,500	5,228	7,000
Dues, Training & Meetings	5,400	6,178	6,000
Marketing & Promotion	10,000	8,478	25,000

	2011 Budget	2011 Actual	2012 Budget
<i>Golf Course Operations Cont.</i>			
Website	2,500	2,388	2,500
Insurance	11,000	9,228	11,000
Property Taxes - Mendon	3,000	3,054	3,000
Office Supplies	2,000	2,516	2,000
Range & Course Supplies	5,000	2,916	5,000
Misc. Exp (Credit Card Disc.)	17,000	2,559	16,000
Supplies & Bldg Maint.	1,000	454	1,000
Equip & Repair - Comps, Phone	4,000	6,339	4,000
Utilities - Telephone, LP, SW	14,000	19,466	19,000
Driving Range Bldg	-	-	-
Golf Carts Lease/Replacement	49,644	49,644	49,644
Sales Tax to State of Vt	19,000	16,270	19,000
SUBTOTAL	292,169	271,196	326,144
<i>Restaurant Operations</i>			
Food & Beverage Manager	30,450	27,816	29,000
Other Personnel	25,000	21,976	23,000
Operating Supplies	3,600	785	4,000
Equip. - Repair & Maint.	1,000	703	1,000
Laundry & Uniforms	5,000	2,802	3,700
Cleaning (Whole Bldg)	4,500	3,153	4,000
Cost of Goods/Restaurant	88,000	88,001	87,000
Meals Tax to State of Vt.	19,000	16,838	19,000
SUBTOTAL	176,550	162,074	170,700
<i>Other Expenses</i>			
Social Security	33,790	32,237	35,885
Employee Ben. (inc. WC)	99,000	99,586	90,000
Cost of Goods/Pro-Shop	65,000	61,934	63,000
SUBTOTAL	197,790	193,757	188,885
TOTAL EXPENSES (OP & MAINT.)	1,064,532	1,039,625	1,076,154
NET OPERATING INCOME	148,468	16,382	136,846
Other Income			
Town Gen. Fund Land Debt Payment		82,000	82,000
Town Gen Fund Debt Payment	82,000	441,794	533,149
SUBTOTAL	82,000	523,794	615,149
Capital & Debt Service Expenses			
<i>Capital Expenses</i>			
Golf Equipment Replacement	11,366	424	27,000
Course/Bldgs. Improvements	15,000	5,799	15,000
Restaurant Equipment Replacement	-	-	-
SUBTOTAL	26,366	6,223	42,000

	2011 Budget	2011 Actual	2012 Budget
REVENUE TO TOWN		10,159	94,846
Debt Service Expenses			
\$5 Million Debt Service	425,500	425,500	406,780
\$500,000 Debt Service	47,362	50,362	45,662
\$545,000 Debt Service	59,189	59,189	57,833
SUBTOTAL	532,051	535,051	510,275
 TOTAL CAPITAL & DEBT EXPENSES	 558,417	 541,274	 552,275
 NET REVENUES	 (327,949)	 (1,098)	 199,720
 PREVIOUS YEAR END BALANCE		 (2,356,265)	 (2,356,265)
 CUMMULATIVE BALANCE (Short Term Debt)		 (2,357,363)	 (2,156,545)

TREASURER'S REPORTS YEAR ENDED DECEMBER 31, 2011

GOLF PRO SHOP ACCOUNT

Balance January 1, 2011		\$ 4,266.61
Receipts		878,238.54
SGSC Loan Repayment		<u>5,000.00</u>
		8,887,505.15
Disbursements		
Transfer to General Fund	873,000.00	
Loan to SGSC	5,000.00	
Fees and charges	<u>9,242.06</u>	
		(887,242.06)
Balance December 31, 2011		<u><u>\$ 263.09</u></u>

SHERBURNE GOLF SERVICE COMPANY/RESTAURANT

Beginning Balance January 1, 2011		\$ 250.00
Loan from Golf Pro Shop Account		5,000.00
Receipts		<u>147,986.94</u>
		153,236.94
Disbursements	29,290.21	
Loan Repayment	5,000.00	
Credit Card fees & discounts	948.30	
Transfer to General Fund	<u>117,748.43</u>	
		(152,986.94)
Balance December 31, 2011		<u><u>\$ 250.00</u></u>

Respectfully submitted,

Patricia A. Keim
Treasurer

REPORT ON TROPICAL STORM IRENE FLOOD RECOVERY PROCESS

On August 28, 2011 Vermonters were deluged with rain and the resulting extensive flooding from Tropical Storm Irene. Reports of cumulative rainfall around the state varied from 8-11 inches. Damage to infrastructure, homes, and businesses was severe and surprised many who had not considered their properties at risk from flooding. Mountainside brooks became torrents and rapidly filled valley rivers to overflowing, leaving a swath of destroyed buildings and meadows filled with boulders and gravel.

Like many surrounding communities, Killington was isolated when the water savaged highways and cut off access on all roads. For nearly a week, the only way into Killington was over the Mendon Journey's End trail by foot or ATV. Food and water were delivered via helicopter by the National Guard, and many residents had their first taste of an MRE (meal ready to eat). Routes 4 and 100 were not opened to two lane travel until October.

Initially, recovery was managed by community volunteers and the emergency management center which coordinated home inspections, nursing assistance, created an emergency shelter at the elementary school, and began the lengthy process of debris removal and road reconstruction. The K1 base lodge on the Mountain was severely damaged by the Roaring Brook as were several buildings on Route 4 East including one historic home that completely washed away. The most substantial damage in Killington, however, was to highways and bridges/culverts.

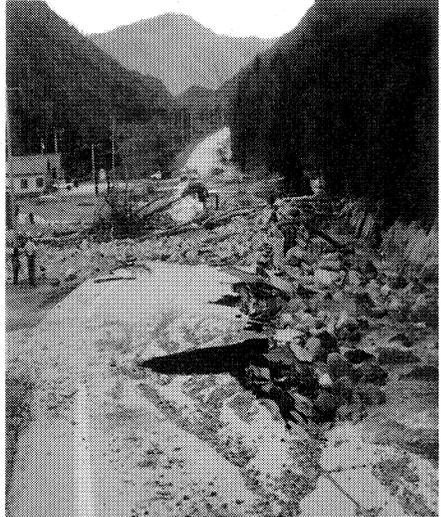
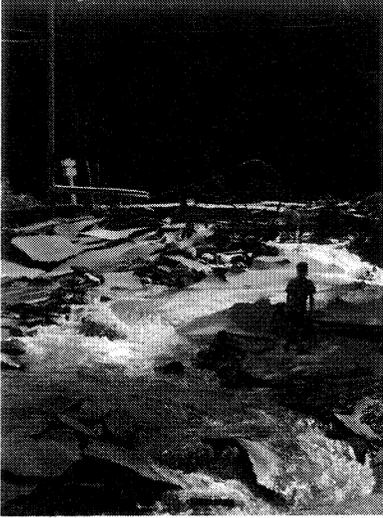
The estimate of damages to recreation facilities and highways approaches 2.8 million dollars. Much repair has already been done, but larger projects remain for 2012. In the early recovery, the Town was fortunate to have residents with tractors or construction equipment who, with the highway department, cleared culverts, opened streets, and diverted flood runoff. Several local contractors were hired to begin the longer term restoration of services and to replace washed out roadways and damaged drainage systems. At the end of 2011, Killington had recorded 1.6 million dollars of costs resulting from the hurricane.

Projections for 2012 include \$1.2 million for replacement of large culverts, repair of bridges, final paving, guard rail, and repair to recreation fields and pool. Funds to cover these costs have come from the overall general fund accounts which are derived from tax collections for town operations and school taxes. These are being restored largely by reimbursement using Federal funding from the Federal Emergency Management Administration (FEMA) and some state share. The current estimate for reimbursement is \$2.2 million.

The Town is also required to provide a share to the federal/state grant. This match of \$600,000 is from a number of sources beginning with 2011 highway labor and capital funds that remained in the paving, gravel road, and bridge programs. 2012 sources include tax appropriations for paving and bridges, allocated now to flood damage, highway labor, and to a pre-flood grant from the Agency of Transportation to replace the Stage Road culvert.

Physical recovery in Killington should be completed in 2012 though reimbursement and emotional recovery may take a bit longer. Thanks to all the volunteers for your time, energy, equipment, and financial resources and for continued support of those still needing assistance.

Mel Adams
Flood Recovery & Special Projects Manager



SHERBURNE VILLAGE CEMETERY

Balance January 1, 2011

Berkshire Bank Perpetual Account	\$31,450.54
Lake Sunapee Bank CD Account	15,811.36
Lake Sunapee Bank Checking Account	528.50
Lake Sunapee Bank Savings Account	<u>10,821.95</u>
	\$58,612.35

Receipts:

Interest on Accounts	531.67	
Town of Killington	4,000.00	
Plot purchase	<u>3,400.00</u>	
		<u>7,931.67</u>
		66,544.02

Disbursements:

Repairs/Supplies	291.75
Landscaping/Maintenance	<u>4,743.70</u>

(5,035.45)

Account Balance December 31, 2011

\$61,508.57

December 31 Account Balance:

Berkshire Bank Perpetual Care CD Account	\$31,843.68
Lake Sunapee Bank CD Account	15,932.77
Lake Sunapee Bank Checking Account	193.28
Lake Sunapee Bank Savings Account	<u>13,538.84</u>
	<u>\$61,508.57</u>

The cemetery commissioners again wish to thank the many in Town who continue to support the cemetery and especially the Board of Selectmen for their support of this town resource.

Respectfully submitted,

Truman A. Bates
Louis W. Grob
Patricia Zack
Cemetery Commissioners

Killington Capital Improvement Plan FY12-17 (Budget Year Plus Five)										
CIP - CATEGORY/DESCRIPTION	FY-11 Budget	FY-11 Actual	FY-12 Budget	FY-13 Plan	FY-14 Plan	FY-15 Plan	FY-16 Plan	FY-17 Plan		
HIGHWAY DEPARTMENT EQUIPMENT										
Balance Forward	54,297		88,970	87,510	128,550	120,590	11,590	21,590		
Annual Tax Appropriation	100,000	100,000	100,000	110,000	120,000	120,000	120,000	125,000		
Sale of Equipment		29,100	25,000		60,000	40,000	41,000	20,000		
K-7 2007 truck, dump CV712, Mack - 2WD w/wing, sander, plow				(44,000)	(44,000)	(44,000)	(44,000)	(44,000)		
K-2 2007 truck, dump, Mack CV 713 - 2WD tandem w/ sander, plow						(195,000)	(44,000)	(44,000)		
K-8 2009 truck, dump, Mack GU 712 - 2WD w/ wing, sander, plow										
K-3 2011 truck, dump International 7500 - AWD w/wing, sander, plow	(56,000)	(55,961)								
K-4 2011 truck, dump, International 7500 2WD w/wing, sander, plow										
K-1 2005 truck, SUV, Toyota Highlander			(17,500)							
K-9 2007 truck, pickup, GMC 3500 4WD 1-Ton w/sander, plow (to golf)			(40,000)		(40,000)			(45,000)		
K-6 2008 truck, pickup, Ford 350 4WD 1-Ton w/sander, plow					(40,000)					
K-14 2009 truck, pickup, Ford F-250 4WD w/ plow					(35,000)					
K-11 1999 tractor roadside JD6310 w/side mower, broom			(12,000)	(12,000)	(12,000)	(12,000)	(12,000)			
K-13 2001 skid steer CAT 248 w/snow blower, bucket, snow plow			(5,000)	(5,000)	(5,000)	(5,000)	(5,000)			
K-12 2003 loader, backhoe, wheel JD 410G			(13,000)	(13,000)	(13,000)	(13,000)	(13,000)			
K-10 2007 loader, wheel CAT 928 Gz	(38,960)	(38,466)	(38,960)	(38,960)	(38,960)		(33,000)	(33,000)		
K-5 2010 motor grader CAT 140M w/ wing	59,337	88,970	87,510	128,550	120,590	11,590	21,590	590		
HIGHWAY DEPARTMENT EQUIPMENT BALANCE FORWARD										
MAINTENANCE FACILITIES										
Annual Tax Appropriation for Garage Bond	46,149	46,149	45,132	44,061	42,951	41,802	40,608	39,372		
Garage Bond Payment	(46,149)	(46,149)	(45,132)	(44,061)	(42,951)	(41,802)	(40,608)	(39,372)		
MAINTENANCE FACILITIES BALANCE FORWARD										
	0	0	0	0	0	0	0	0		
WINTER SAND STORAGE FUND										
Balance Forward	70,000		70,000	70,000	70,000	70,000	70,000	70,000		
	70,000	0	70,000	70,000	70,000	70,000	70,000	70,000		
WINTER SAND STORAGE BALANCE FORWARD										
	70,000	0	70,000	70,000	70,000	70,000	70,000	70,000		
BRIDGE CAPITAL FUND										
Balance Forward	35,427	35,427	0	0	10,000	20,000	30,000	40,000		
Annual Tax Appropriation	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000		
Bridge repair and FEMA match		(45,427)	(10,000)							
BRIDGE CAPITAL FUND BALANCE FORWARD										
	45,427	0	0	10,000	20,000	30,000	40,000	50,000		

CIP - CATEGORY/DESCRIPTION		FY-11 Budget	FY-11 Actual	FY-12 Budget	FY-13 Plan	FY-14 Plan	FY-15 Plan	FY-16 Plan	FY-17 Plan
KILLINGTON ROAD WALKWAY (Match for Grants)									
Balance Forward		33,536	33,536	33,536	16,536	(344)	14,656	29,656	44,656
Annual Tax Appropriation				8,000	15,000	15,000	15,000	15,000	15,000
VTrans grant reimbursement					255,120				
Sidewalk engineering & construction fees				(25,000)	(287,000)				
KILLINGTON ROAD WALKWAY BALANCE FORWARD		33,536	33,536	16,536	(344)	14,656	29,656	44,656	59,656
GRAVEL ROAD RESURFACING PLAN									
Balance Forward		72,716	72,716	0	0	0	13,360	18,205	18,305
Annual Tax Appropriation		8,000	8,000	0	20,000	30,000	30,000	30,000	30,000
2012 FEMA reimbursement				52,000					
2011									
Hadley and Lombard Hills - Lombard partial due to flood		(26,000)							
Anthony Way & spur		(13,000)							
Rustic Drive - partial due to flood		(13,000)							
2011 gravel resurfacing and FEMA match			(80,716)						
2012									
Hadley and Lombard Hill Roads				(26,000)					
Rustic Drive				(13,000)					
Anthony Way				(13,000)					
2013									
Cricket Hill Road					(20,000)				
2014									
Moon Ridge Road				(26,000)					
Southview Path				(13,000)					
						(11,700)			
						(4,940)			
2015									
Weathervane Road								(7,800)	
West Park & Cliff Roads								(5,200)	
Archie Baker, Alran, Steinway, Post & lower Wolf Hill								(12,155)	

CIP - CATEGORY/DESCRIPTION		FY-11 Budget	FY-11 Actual	FY-12 Budget	FY-13 Plan	FY-14 Plan	FY-15 Plan	FY-16 Plan	FY-17 Plan
2016									
	Bigelow Drive & Priscilla Lane							(7,800)	
	Thundering Brook Road half way from Kent Pond Dam to River Road							(22,100)	
2017									
	Thundering Brook Road balance from Kent Pond Dam to River Road								(20,800)
	Northside Drive								(6,500)
	GRAVEL ROAD PLAN BALANCE FORWARD	28,716	0	0	0	13,360	18,205	18,305	21,005
	ROUTE 4 GATEWAY								
	Balance Forward				25,000	60,000	95,000	130,000	165,000
	Annual Appropriation			25,000	35,000	35,000	35,000	35,000	35,000
	ROUTE 4 GATEWAY BALANCE FORWARD			25,000	60,000	95,000	130,000	165,000	200,000
	HIGHWAY PAVING PLAN (Bituminous Resurfacing)								
	Balance Forward	41,175	41,175	0	0	0	(15,000)	19,500	3,500
	Annual Tax Appropriation	160,000	160,000	150,000	175,000	180,000	180,000	180,000	160,000
2011									
	Schoolhouse Road	(49,000)							
	East Mountain Road High Ridge to Samples Corner	(105,000)							
	Thundering Brook Mountain Meadows driveway to dam & dam	(35,000)							
	Roaring Brook Road shim just past Big Boulder Road	(10,000)							
	Total 2011 paving expense and FEMA match	(201,175)	(201,175)						
2012									
	East Mountain Road flood topcoat								
	Flood repairs: Elbow, Stage, River, Dean Hill, Hemlock, Mission Farm								
	Roaring Brook flood overlays and Ravine to Big Boulder			(150,000)					
	FEMA paving match								
2013									
	Killington Road RT 4 to West Hill Light				(175,000)				
2014									
	Killington Road West Hill light to Pickle Barrel					(175,000)			
	Pavement markings					(20,000)			

CIP - CATEGORY/DESCRIPTION		FY-11 Budget	FY-11 Actual	FY-12 Budget	FY-13 Plan	FY-14 Plan	FY-15 Plan	FY-16 Plan	FY-17 Plan
2015									
	West Hill Road						(91,000)		
	Alpine Drive apron						(10,500)		
	Killington Road walkway overlay						(14,000)		
	Southview Path culverts, gravel, etc for reconstruction						(30,000)		
2016									
	Bigelow, Mountain View, Timberline, Wardwell, Hadley Hill aprons							(25,000)	
	Golf Course Road							(49,000)	
	West Park Road							(21,000)	
	Town Office parking lot and River road apron at RT100							(12,000)	
	Lakewood, Northside, Brad Mead, Bart's Hill, Butler - aprons only							(24,000)	
	Southview Path, full length							(28,000)	
	Thundering Brook Route 4 to dam							(37,000)	
2017									
	Winterberry Rd and jug handle, Ravine Road apron, TH52 Old RT4								(50,000)
	HIGHWAY PAVING PLAN BALANCE FORWARD	2,175	0	0	0	(15,000)	19,500	3,500	113,500
FIRE DEPARTMENT									
	Balance Forward	528,055	528,055	472,486	391,312	296,441	139,270	120,537	79,100
	Annual Tax Appropriation	100,000	100,000	100,000	110,000	110,000	120,000	120,000	140,000
	Interest Earnings	4,626		4,600	4,000	1,700	1,700	1,700	500
	Sale of Equipment					10,000	15,000	5,000	15,000
	E-2 1989 engine, Maxim 1500 gpm w/ 1400 gal cap and foam					(70,000)	(70,000)	(70,000)	(70,000)
	E-4 1993 engine, HME 1250 gpm w/1800 gal capacity								
	E-1 2009 engine, KME 2000 gpm w/1000 gal foam	(77,887)	(77,784)	(77,887)	(77,887)	(77,887)			(70,000)
	Tower-1 1999 Quint								
	B-1 1973-74 truck, brush, international 4WD w/ Bean high press fog								
	R-1 2010 truck, KME heavy rescue			(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	
	R-2 2005 Utility, Ford Excursion, 1st Response and incident command	(77,887)	(77,785)	(77,887)	(77,887)	(77,887)			
	Killington Main Station				(23,097)	(23,097)	(23,097)	(23,097)	(12,704)
	Sunrise Station								(23,097)
	Lower Station, River Road								(32,336)
	FIRE DEPARTMENT BALANCE FORWARD	476,907	472,486	391,312	296,441	139,270	120,537	79,100	26,463

CIP - CATEGORY/DESCRIPTION	FY-11 Budget	FY-11 Actual	FY-12 Budget	FY-13 Plan	FY-14 Plan	FY-15 Plan	FY-16 Plan	FY-17 Plan
MUNICIPAL OFFICE								
Balance Forward	2,480	2,480	6,480	10,480	14,480	18,480	22,480	26,480
Annual Tax Appropriation	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
MUNICIPAL OFFICE BALANCE FORWARD	6,480	6,480	10,480	14,480	18,480	22,480	26,480	30,480
LIBRARY DEPARTMENT								
Balance Forward	11,269	11,269	13,594	18,594	23,594	28,594	33,594	38,594
Annual Capital Tax Appropriation	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Capital Expenses	(2,675)	(2,675)						
Annual Tax Appropriation for Building Bond	62,485	62,485	60,300	58,093	56,504	54,239	51,950	49,640
Annual Building Bond Payment	(62,485)	(62,485)	(60,300)	(58,093)	(56,504)	(54,239)	(51,950)	(49,640)
LIBRARY DEPARTMENT BALANCE FORWARD	16,269	13,594	18,594	23,594	28,594	33,594	38,594	43,594
TEEN CENTER BUILDING								
Balance Forward	5,770	5,770	5,770	3,770	3,770	3,770	3,770	3,770
Annual Appropriation			FEIMA					
Match for FEIMA reimbursement			(2,000)					
TEEN CENTER BUILDING BALANCE FORWARD	5,770	5,770	3,770	3,770	3,770	3,770	3,770	3,770
CONSTABLE DEPARTMENT								
Balance Forward				9,000	4,000	2,000	0	0
Annual Tax Appropriation					12,200	16,200	18,200	18,200
Sale of Equipment					4,000			
2007 Vehicle, police, Ford Expedition				4,000	(9,000)	(9,000)	(9,000)	(9,000)
2007 Vehicle, police, Ford Expedition				(9,000)	(9,200)	(9,200)	(9,200)	(9,200)
CONSTABLE DEPARTMENT BALANCE FORWARD				4,000	2,000	0	0	0
GOLF COURSE DEBT SERVICE								
Annual Tax Appropriation for Bonds			615,149	669,909	643,244	691,298	476,660	445,362
Golf Course Land Bond Payment			(82,000)	(82,000)	(82,000)	(82,000)	(82,000)	(82,000)
Golf Course Debt Refunding Payment			(533,149)	(587,909)	(561,244)	(609,298)	(394,660)	(363,362)
GOLF COURSE DEBT SERVICE BALANCE FORWARD			0	0	0	0	0	0
GOLF COURSE CAPITAL PROGRAM (Course Operations Revenues)								
Operations Fund Allocation to Capital		55,866	42,000	65,250	59,370	59,370	75,370	87,370
Course and buildings improvements		(5,799)	(15,000)	(15,000)	(5,000)	(5,000)	(5,000)	(5,000)

CIP - CATEGORY/DESCRIPTION	FY-11		FY-12		FY-13		FY-14		FY-15		FY-16		FY-17	
	Budget	Actual	Budget		Plan		Plan		Plan		Plan		Plan	
Equipment replacement														
Golf carts, EZ Go		(424)												
2001 mower, rough, Jacobson		(49,643)												
2001 mower, triplex, Toro														
2001 mower, fairway, Toro			(27,000)		(27,000)				(27,000)			(27,000)		
2001 mower, fairway, Toro					(6,000)									
2001 vehicle, utility, EZ Go														
1996 vehicle, utility, Cushman (2)														
2002 sprayer, fairway, Smithco					(17,250)				(17,250)			(17,250)		
1995 tractor, backhoe, Ford														
1996 blower, turbine, Buffalo														
2006 sprayer, greens, Broyhill														
1996 vehicle, utility, Yamaha									(10,120)			(10,120)		(10,120)
2009 roller, greens, Tru Turf														
2008 mowers, flex greens (4)														
2008 mowers, walk, Toro (4)														
2008 sand pro, John Deere														
2010 mower, triplex, Toro														
1996 top dresser, greens, Lely														
GOLF COURSE CAPITAL PROGRAM BALANCE FORWARD		0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL ANNUAL TAX APPROPRIATION FOR CAPITAL PROGRAM			1,122,581		1,251,699		1,256,063		1,306,339		1,088,218		1,058,374	

COMMUNITY AND COUNTY REPORTS

FIRE WARDEN

Job Description:

Forest Fire Wardens are appointed by the Commissioner of Forests, Parks, and Recreation, with the approval of the select board and shall serve for a term of five (5) years, with an unlimited number of reappointments possible subject to the approval by the Commissioner to designee (10 V.S.A. Chapter 83, 2641).

Major Dutys:

Enforcement of Forest Fire Laws: Regulates open burning with in the town of Killington by issuing burning permits, inspecting problem sites, and education of townspeople in proper burning practices.

We are proud to say that the town of Killington had no forest fires in 2011. Thank you for calling for burn permits, and please continue to do so.

David Gouchberg (802) 422-3760
Patrick McDonnell (802) 353-0083

FRIENDS OF THE SHERBURNE MEMORIAL LIBRARY

The Sherburne Friends of the Library is a 501c-3 organization established to support and enhance the Sherburne Memorial Library. Our Board of Directors meets quarterly. We are continuing the traditions of past SFOL boards as well as introducing new ideas and opportunities. The annual 4th of July Book sale held in conjunction with the Town's festivities was an enormous success. There were lots of quality items for your choosing.

The Friends once again supported the children's summer programming at the library. The Library Staff does a great job creating events for all ages and we are honored to make those programs a reality. The Friends also worked with the Library and the Recreation and Parks Department to hold the free summer concert series on the library lawn. It is a fun event in a beautiful venue that grows increasingly popular each year.

Look for announcements of Friends events in the Mountain times and on the library's website www.sherburnelibrary.org.

This has been an enjoyable undertaking for the Board and we look forward to more events and opportunities in 2012. Please join the Friends of the Sherburne Library and consider joining the Board as a member at large.

Board Members –

Sarah Rasmussen – President

Jamie Sudol – Vice President

Kim Gaines- Treasurer

Shari Borzekowski – Secretary

Respectfully submitted
SFOL Board



KILLINGTON ARTS GUILD

The Killington Arts Guild is thriving in the upstairs Gallery at Base Camp Outfitters/Cabin Fever Gifts thanks to the generous sponsorship by Diane and Mike Miller. While there are still many folks who are unaware of the fine art on display by member artists, the Chamber Mixer held in May at the site welcomed many new visitors and helped local business owners to become more aware of this jewel in our town.

The Guild, for the past twelve years, has been offering free to the public programs related to the ARTS on a regular basis and fee-based workshops for interested persons and artists to begin an interest or to improve their skills in their medium or a new medium. As one of our offerings this past year we were honored to have Peter Huntoon host a two day watercolor workshop in his specialized approach to paint and water and those attending experienced his passion for his craft up front and personal. We are delighted to announce that he will be returning this coming spring, April 28-29, to again instruct and delight.

A notable achievement this year was the establishment of our web site – killingtonartsguild.org – originally designed by Jon Curtis and Sally Curtis and currently redesigned and revised by our web master: Susan Wacker-Donle, one of our members specializing in photography. Please visit the site and view Alice Sciore's watercolor design that graces the pages, Jerry LeBlond's photographs of the Gallery and gain information about the Guild's members, programs, and special events planned for 2012.

PEG TV featured the Killington Arts Guild in two different venues this year and these shows can be viewed on the station's web site. One show featured our Gallery's Opening Reception on November 26th in which Mike Weins, videographer, interviewed our artists about their work that was on display. Additionally three of our Board members and Diane Miller appeared on Saskia Hagen Groom's half-hour show and spoke about the Guild's history, programs, workshops and the Gallery. Be sure to visit the Gallery during regular business hours upstairs at Cabin Fever Gifts – the next new show begins February 18th and runs through May 24th.

We have a very active Board as can be attested to by our Treasurer and keeper of the Gallery inventory- Mike Young. However, we have other tasks going unattended so if you are interested in the ARTS and would like to volunteer please contact us. sdck@vermontel.net

Sally D. Curtis, President



SHERBURNE WOMEN'S CLUB

The Sherburne Women's Club is a 501c3 organization, with a focus on social networking and fund raising. We are celebrating our 50th year of serving the greater Killington community. Since its inception in 1965, SWC has funded many local charities such as RAVNAH and IDIC15 Run/Walk as well as projects for the Killington Elementary School. Our main fundraising focus is an annual scholarship awarded to a Killington graduating senior at Woodstock Union High School along with a Community Service Award given to a Killington graduating senior at any of the local high schools who demonstrates leadership through their volunteerism in their community.



In late August, Tropical Storm Irene ripped through Vermont devastating roads as well as personal and commercial properties in our town and the surrounding communities. Through our 501c3 status, the club accepted donations and collected over \$8,000.00 which was given to The Killington Community Fund for disbursement to those in need.

The club manages its own website, www.SWCVT.org, where events and information can be found. Our membership consists of, but is not limited to women from Killington, Pittsfield, Bridgewater, Plymouth and Mendon. We welcome new members throughout the year. Our calendar of events begins in September and ends with our Spring Fundraiser in April.

Respectfully Submitted,
Deanne Grim Fitzpatrick

SHERBURNE HISTORIANS

The Sherburne Historians' mission is to preserve the local history of our town. Our main goals are to preserve the artifacts that we currently have, make them more available to the public by way of public display and continue to solicit donations of items with historical importance. Through the years we have collected and acquired numerous artifacts and now we display a portion of them in the Vermont Room at the Sherburne Memorial Library.

We hope everyone will come by and visit our display area in the library and if you have any antiques or memorabilia pertaining to Sherburne/Killington that you would like to donate or loan us, we would be honored to have and display it.

Sincerely,
Margaret A. Mowle, President

VISITING NURSE ASSOCIATION & HOSPICE OF VT & NH
Home Healthcare, Hospice and Maternal Child Health Services

The VNA and Hospice is a compassionate, non-profit healthcare organization committed to providing the highest quality home healthcare and hospice support services to individuals and their families. By keeping Killington residents out of emergency rooms and hospitals, and reducing the need for relocation to nursing homes, our care offers significant savings in the town's emergency services and other medical expenses.

VNA & Hospice clients are of all ages and at all stages in life. Services are provided to all in need regardless of ability to pay. Between July 1, 2010 and June 30, 2011, the VNA & Hospice offered the following services for Killington residents:

Home Health Care: home visits to residents with short-term medical or physical needs.

Long-term Care: home visits to residents with chronic medical problems who needed extended care in their home to avoid admission to a nursing home.

Hospice Services: home visits to residents who were in the final stages of their lives.

Maternal and Child Health Services: home visits to residents for well baby, preventative and high-tech medical care.

Additionally, residents made visits to VNA & Hospice community clinics for foot care, blood pressure screenings, cholesterol testing and flu shots.

Killington's annual appropriation helps the VNA & Hospice meet the demand for quality home healthcare, and to ensure that all who qualify for services will always be able to receive them. On behalf of the people we serve, we thank you for your continued support.

Sincerely,
Jan Stryker, Development and Community Relations

SOUTHWESTERN VT COUNCIL ON AGING

The Southwestern Vermont Council on Aging provided the following services to older persons in Killington over the past year:

Senior Meals:

45 Killington elders came together at one or more of the luncheon sites in our area, enjoying good food as well as the company of others; 475 meals were provided to this group over the past year.

Case Management Assistance:

SVCOA Case Management worked with 8 elders in Killington helping them with problem solving, applications, and related programs for example: Fuel Assistance, SSI Medicaid, Food Stamps, etc. They also helped elders connect with in-home assistance programs, such as the Choices for Care Medicaid Waiver, which is the State's long term care service. This program was especially helpful to frail elders who wanted to stay at home rather than to go into a nursing home.

Other:

The Southwestern Vermont Council on Aging also provided: 1) Medicare D, health benefit counseling information and application assistance through the SHIP Program. This was especially helpful to elders who had to deal with this ever changing federal pharmaceutical assistance program; 2) Our "Senior Help Line" staff (786-5991 or 1-800-642-5119) provide telephone help to elders and others who needed information on available programs and support; 3) Legal assistance through the Vermont Senior Citizens Law Project; 4) Nutrition education and counseling services provided by the Council's contracted Registered Dietician; 5) Companion support for frail, homebound elders; 6) Assistance to elders dealing with mental health issues through our Elder Care Clinician program provided by local community mental health organizations; 7) Funding assistance for a variety of transportation services; 8) Community Development assistance; and 9) Caregiver support and information, including Alzheimer/Dementia respite grants to family members and others who provide valuable support to elders in need of care.

Please note:

Individual elders may also call upon SVCOA as an additional resource with any issue/concern that may be due to Tropical Storm Irene.

RSVP & THE VOLUNTEER CENTER

RSVP & The Volunteer Center is an “Invitation to Serve” program for people of all ages who want to meet community needs through meaningful use of their skills, talents, interests and knowledge in volunteer service. Needs are met in critical areas such as human service, elder care, health care, education, literacy, and the arts, just to name a few. RSVP/VC involves individuals in service that matches their personal interests and makes use of their varied life and professional experiences. Through such efforts, RSVP/VC is meeting the needs that strained local budgets cannot afford.

RSVP/VC enables people to contribute to their communities while enjoying the personally satisfying and rewarding experience that community engagement offers. Additionally, over the past 10 years RSVP/VC has implemented several “Signature Programs” aimed at addressing pressing community needs. These programs include *RSVP TeleCare*, a telephone reassurance and safety check in program offered **free** to Rutland County seniors, a children’s literacy and mentoring program called *RSVP Rutland County Reads*, and after school program called *RSVP After School Buddies*, an osteoporosis prevention program, *RSVP Bone Builders*, which provides **free** strength and balance exercise classes with RSVP/VC volunteer instructors to Rutland County residents, and *RSVP Operation Dolls & More*, in which RSVP/VC volunteers restore and refurbish donated dolls, toys, books and games. Last year over 10,000 items were distributed to 2,000 children and over 50 organizations to share with clients.

Locally, **RSVP/VC is the largest program of coordinated volunteer services** serving the people of Rutland County with **1258 volunteers**. From July 1, 2010 to June 30, 2011, RSVP/VC volunteers provided **128,469 hours of community service**. The cost benefit to the communities of Rutland County in terms of cost of services provided equals \$2,597,632. The monies we are requesting this year will be used to help defray costs of providing services that impact the lives of citizens of all ages throughout Rutland County.

Currently, in Killington volunteers donate their services to the following non-profit organizations: RRMC, Sherburne Elementary School, Rutland High School, Sherburne Memorial Library, Rutland Town School, Rutland County Head Start, Godnick Adult Center, Dismas House, Community Cupboard, **RSVP Bone Builders** program, the **Rutland County Reads** program, and **RSVP Operation Dolls & More**.

On behalf of RSVP & The Volunteer Center, I would like to thank the residents of Killington for their continued support. As financial constraints affect more and more non-profit organizations, the need for volunteers continues to increase. With your help, RSVP/VC will continue to respond to this need.

Sincerely, Nan M. Hart, Director

RUTLAND COUNTY WOMEN'S NETWORK & SHELTER

The Rutland County Women's Network and Shelter is a non-profit agency working within Rutland County to provide safety and support services to victims of domestic and sexual violence. We have been in Rutland County for 32 years serving families who live in danger.

Over the past year we have assisted over 3500 people in dangerous situations. We shelter families in immediate fear of harm, we offer counseling, support groups, help with relocation, and are available on a 24 hour crisis line. We respond to domestic violence and rape, assist with family court advocacy, and other services necessary to keep families safe.

The families, volunteers, and staff of the shelter thank the voters of Killington for their continued support of our program. Because of your consistent support, we are able to continue to provide a safe haven for those survivors of domestic violence from your town.

Sincerely,

Miche Chamberlain M.S.
Executive Director

RUTLAND COUNTY PARENT CHILD CENTER

The Rutland County Parent Child Center (RCPCC) is a private, community based, nonprofit organization dedicated to supporting and meeting the needs of children and families throughout Rutland County. RCPCC's mission is to "nurture strengths and independence of all children and families". RCPCC provides all services at no cost, with the exception of child care for families ineligible for subsidy.

RUTLAND MENTAL HEALTH SERVICES

In the year 2011, 27 towns in Rutland County supported the work of Rutland Mental Health Services through town giving. Our agency is committed to providing quality services regardless of an individual's ability to pay. The generous support of towns such as the Town of Killington assures that quality services are available for their families, friends and neighbors. Town giving dollars support services which include:

- Individual Counseling for Children, Adults and Families
- Substance Abuse Treatment Services
- Emergency/ Crisis Services

During fiscal year 2011, Rutland Mental Health Services provided 127 hours of services to 16 Killington residents. We value our partnership with the Town of Killington in providing these much needed services and thank you for your continued support.

Dan Quinn
President and Chief Executive Officer



AMERICAN RED CROSS
Vermont & the New Hampshire Valley

The American Red Cross of Vermont & the New Hampshire Valley is on call to help our communities 24 hours a day, 7 days a week, and 365 days a year. A local Red Cross volunteer is often the first “neighbor on the scene” after a disaster strikes offering a hot cup of coffee, a warm blanket and a glimmer of hope to those in need. Supported primarily by volunteers, the Red Cross provides emergency support for victims of fire, flood and other disasters as well as instruction in health, safety and aquatics courses. Whether we are helping one family recover from a devastating home fire, providing emergency shelter and supplies to hundreds of families after a major disaster, or food and water for first responders, we have historically been a vital part of the local community. During this past year, in addition to our response to the spring lake and flash flooding, and Tropical Storm Irene, the Vermont and New Hampshire Valley Region of the Red Cross responded to over 100 incidents and served approximately 5,000 people in our area. Although the media gives the greatest attention to larger disasters, the vast majority of responses occur at the local level.

Since the Red Cross is not a government agency, we rely on individuals, businesses and local communities to support our efforts in helping to prevent, prepare for, respond to, and recover from emergencies.

Your partnership will help ensure that the American Red Cross has the resources to support communities like Killington and throughout Vermont and the Upper Valley when they need it most.

Thank you for your support.

Nicki Raymond
Vermont & New Hampshire Valley Region

OTTAUQUECHEE COMMUNITY PARTNERSHIP

Healthy youth, Healthy Community

In 2011 OCP continued to bring community resources to community and school based programs, furthering its goal of connecting young people to community, empowering youth as health advocates, and strengthening local supports and systems for making the healthy choice the easy one.

Examples of OCP work:

- Youth-led Community Dialogue about developing welcoming communities.
- Vermont Kids Against Tobacco's Build Environment and Healthy Retailers Assessments
- Strengthening the local Healthy Food System to make local healthy food accessible in public venues
- A coordinated community and school response to prevent sexual violence through Woodstock Healthy Teens, a collaboration with community members, law enforcement, schools and WISE.
- Vermont Teen Leadership Safety Program to prevent underage drinking and substance use
- Smoke-free zones, providing quit-kits, Relay for Life youth participation

OCPS MENTOR AND BUDDY PROGRAM

(Formerly Shining Light Mentoring Program)

OCPS Mentor and Buddy program is the *local* school/ community based mentoring program. The program thrives through collaboration between OCP and WCSU. The program connects students from WUMS/HS with positive adults in the community, and has expanded to include three elementary schools.

The vision of the program is that every child in the Windsor Central Supervisory Union who wants or needs a mentor has one. The mission of the program is to provide opportunities and relationships to foster a sense of community connectedness.

The Town of Killington's support through the years is important to the success of this program. Thank you! We would also like to thank the many businesses, organization and individual donors that make OCP's mentoring program possible. Together we make a strong, vibrant and supportive community for young people.

Being a mentor is a great way to connect positively with young people in our community!

Our mentors say: "Meeting with my mentee is the highlight of my week!" We're seeking mentors of all ages. Learn more about OCP's Mentor and Buddy Program by contacting OCP's volunteer@ocpvt.org or call 457-2679.

Respectfully submitted,
Jacqueline Fischer, Executive Director

GREEN UP VERMONT

Green up Day celebrated 41 years in 2011! Mother Nature gave us all the reprieve of a beautiful weekend for Greening Up in the midst of a record-setting wet spring. A strong sense of community spirit continues to inspire volunteers to come out and do their part in cleaning up every corner of our lovely state.

Green Up Vermont is the not-for-profit 501 (c) (3) organization working to enhance our state's natural landscape and waterways and the livability of our communities involving people in Green Up Day and raising awareness about the importance of a litter free environment. The success of Green Up for Vermont depends upon two essential ingredients. One is the combined efforts of individuals and civic groups who volunteer to make it all possible; and two, the financial support given by the public and private sectors throughout Vermont.

With your Town's help, we can continue our unique annual Vermont tradition of taking care of our beautiful landscape and promoting civic pride so our children grow up with Green Up. Children are our future, and Green Up Vermont focuses on education for grades K-12 with activities such as a curriculum for K-4, activity booklets, a story and drawing booklet, and the annual poster and writing contest. Please visit www.greenupvermont.org to learn more.

Careful use of resources minimizes Green Up's costs. The State appropriates funds that cover about 12 percent of our budget. Last year, appropriations from cities and towns covered 18 percent of our budget, so we rely on your help to keep Green Up Day going. These funds pay for supplies including over 46,000 Green Up trash bags, promotion, education, and services of two part-time employees. We ask your community to contribute to keep Green Up growing for Vermont.

Mark your calendars for the next Green Up Day, May 5, 2012, the first Saturday in May. Put on your boots, get together with our family, invite some friends and come join us in your community to make Vermont even more GREEN!



RUTLAND REGIONAL PLANNING COMMISSION

The Commission's Mission:
Cooperative Planning Within the Region
www.rutlandrpc.org

The Regional Planning Commission assisted **Killington** with the following projects:

- Planning and writing US4 Corridor Management Plan for Crossroad of Vermont Byway nomination including mapping of intrinsic resources and drafting bylaws for Byway Advisor Committee.
- Created an Official Town Map.
- Created a set of hiking trail maps for the Town.
- Updated Hazard Mitigation Plan following Tropical Storm Irene.
- Drafted a new Basic Emergency Operations Plan.
- Worked on incorporating low impact development (LID) strategies into Town Plan and use bylaws.
-

RUTLAND REGION TRANSPORTATION COUNCIL

The Rutland Region Transportation Council (RRTC) provides a forum for public involvement in transportation planning, the development of regional transportation planning and transportation projects, coordinates policies and priorities with the Vermont Agency of Transportation, and promotes cooperation on transportation issues in the Rutland Region. The Rutland Regional Planning Commission provides planning, administrative, and geographic information system staff to the Council. All municipalities in the Rutland Region can participate in the Transportation Council and those with representatives named to the Council may vote on any issues. Meetings are held once each month, normally on the fourth Thursday, in Rutland. All are invited to attend. Questions about the Transportation Council may be directed to the following individuals: Susan Schreiber, Senior Planner (775-0871ext. 204) or Richard Baker, Chair (247-6366).

RUTLAND COUNTY SOLID WASTE DISTRICT

The Rutland County Solid Waste District offers a variety of solid waste, recycling, waste education, household hazardous waste, composting and administrative support programs for our seventeen member municipalities. Some services are also available to non-District communities on a fee for service basis. In addition, the District operates a regional drop-off center and transfer station at Gleason Road in Rutland City. District program, facility and rate information is now available on our web site, www.rcswd.com.

Waste Disposal: During 2011, residents and businesses in our member municipalities disposed of approximately 34,000 tons of municipal solid waste; nearly all of this was through the District's master disposal contract with Casella Waste Management. The cost of disposal, handling and transportation from the District Transfer Station at Gleason Road to the landfill was \$76.57 per ton. State taxes, district surcharge and the Rutland City Host Community Fee totaled \$23.97, for a final disposal cost of \$100.54 per ton. Tonnage was down this year largely in part due to the downturn in the economy.

Recycling: The District owns a Material Recovery Facility (MRF), or recycling center, off West Street in Rutland City that is leased by Casella Waste Management for their operations. The MRF accepts seventeen recyclable commodities from transfer stations, commercial haulers and large generators for processing and sale for re-use. The facility currently receives approximately 9,000 tons of recyclables a year. The tonnage rate for recycling materials was also down for the year due to the economy. Casella Waste Management has been making upgrade improvements to the facility with the anticipation of converting the collection and processing to a single-stream system in the near future. In November of 2011 Casella had completed with the installation of new equipment for the conversion of the facility to accept and process zero-sort recycling. The equipment is designed to handle up to 15 tons an hour with the capability of expansion overtime. As part of this process, the facility can now take plastics #3 through #7.

Household Hazardous Waste: Rutland County Solid Waste District operates an extensive Household Hazardous Waste (HHW) program for district residents. The program operates year-round from the Gleason Road facility, and scheduled collections at twenty town transfer stations through the spring, summer and fall. The HHW program collects and safely disposes of dozens of hazardous, flammable and toxic materials, anti-freeze, pesticides, used motor oil, asbestos, fluorescent tubes, computers and electronics. With the new law starting July 1st allowing free recycling of computers, TV's and printers the District has been inundated with material. For the first six months of 2011 we collected 95,790 lbs. of electronics. Between July 1st and December 31st we collected over 308,938 lbs. of electronics for combined total of

404,728 lbs of electronics compared to 248,162 for the year of 2010. For 2011 the District collected over 71,624 linear feet of florescent bulbs; 3,379 pieces/tubes and compact bulbs, 1,815 lbs. of ballast. The District also collected 4,485 gallons of paint, 1,045 gallons of resins and adhesives, 880 gallons of aerosols, 110 gallons of pesticides solid, 55 gallons of pesticides liquid flammable, 1,210 gallons of glycols and 385 gallons of oil.

Food Waste: The District in cooperation with the Rutland Natural Resources Conservation District have helped to oversee the collection of food waste from Hannaford's to a local farmer in Danby for composting and ultimate reuse as fertilizer on the farm. Over 68 tons of food waste from this one store was diverted from going to the landfill for 2011.

Other Programs: The District also offered other waste management, education and reduction programs, including construction and demolition waste, clean wood and composting. The District is continuing with its "Merry Mulch" program in collecting and processing over 1,200 Christmas trees annually. The District also has been working with and providing recycling materials or information to various local organization including the Rutland Master Gardener's Club, the Rutland Dismas House, Rutland Neighborhood program, Vermont Southwestern Council on Aging, Rutland Hospital and Women's Network and Shelter and the Rutland County Human Society.

In 2011 the District participated in several local programs including Green Up Day, the Rutland Regional Chamber of Commerce Business Show, Solar Fest and the second annual Trash to Art Program with Sustainable Rutland.

An additional highlight of 2011 is the District's participation in the Vermont Product Stewardship Council. The Council was formed with the mission to shift Vermont's product waste management system from one focused on government funded and ratepayer financed waste diversion to one that relies on producer responsibility in order to reduce public costs and drive improvements in product design that promote environmental sustainability. Founding members include the majority of the other Solid Waste District's and Alliances in the state. Legislation on e-waste was presented by this group and was able to pass with banning all electronics from the landfill effective January 1, 2011.

James O'Gorman
District Manager

VERMONT LEAGUES OF CITIES AND TOWNS

Serving and Strengthening Vermont Local Government

The Vermont League of Cities and Towns (VLCT) is a nonprofit, nonpartisan organization that is owned by its member municipalities and directed by a 13-member Board of Directors.

VLCT's mission is to serve and strengthen Vermont local government. All 246 Vermont cities and towns are members of the VLCT, along with 140 other municipal entities, including villages and fire districts.

Vermonters use local government services, including highways, police, fire, recreation, libraries, sewer, and water, on a daily basis. In large part, volunteer elected and appointed municipal officials lead these local governments.

VLCT provides the following services to its member cities and towns, so that they may provide their citizens with quality services at affordable costs:

- Legal, consulting and education services. In the past year, VLCT responded to over 3,000 inquiries for assistance from municipal officials. Our Municipal Assistance Center (MAC) conducted 23 workshops and 25 on-site training sessions that attracted over 1,600 people. Handbooks produced by MAC may be purchased or accessed free of charge on our website at our Resource Library. The Library also contains nearly 1,000 other electronic documents, including technical papers, model policies and newsletter articles that are currently accessible to the general public. MAC has also retained the services of professionals in municipal finance, administration, and policing to provide consulting advice to towns.
- Advocacy representation before the state and federal governments to ensure that municipalities have the resources and authority they need to serve their citizens. VLCT is a leader in the education finance debate, enhancing local voter authority in governance decisions, land use discussions, and in securing revenues for town highway and bridge maintenance programs. Municipalities will face significant challenges in the 2012 legislature, assuring that they have the financial resources and authority to recover from the effects of tropical storm Irene.
- Purchasing opportunities to provide needed services at the lowest cost. Examples include municipal employee health insurance and liability coverage for town operations. The VLCT Health Trust represents the most affordable option available to provide health insurance to municipal employees. The substantial municipal damages resulting from Irene made the value of VLCT Property and Casualty Intermunicipal Fund (PACIF) to all our members painfully clear with members benefitting from the broad coverage, excellent re-insurance and prompt service and claims payments.

These two trusts, with the addition of the VLCT Unemployment Trust, were responsible in 2011 for \$43 million in municipal tax dollars spent for insurance and management services.

To learn more about the Vermont League of Cities and Towns, including its audited financial statements, visit the VLCT website at www.vlct.org

RESULTS OF SHERBURNE SCHOOL DISTRICT MEETING Tuesday, March 1, 2011

The meeting was called to order at 9:05 a.m. by Moderator Melvin "M.B." Neisner, Jr. and opened with the Pledge of Allegiance. Approximately 70 people were in attendance.

M.B. advised that the meeting would be run according to Robert's Rules of Order. He asked for a show of hands of non-registered voters present--approximately 2 people raised their hands.

ARTICLE 1. To elect a moderator.

Roger Rivera nominated Melvin "M.B." Neisner, Jr. Red Glaze moved to cease nominations. Debbie Burke seconded. Carried.

One ballot was cast for Melvin "M.B." Neisner, Jr. as School District Moderator. Sworn in by Lucrecia Wonsor.

ARTICLE 2. To act on reports submitted.

Horace "Red" Glaze moved to accept the reports as submitted. Debbie Burke seconded.

Roger Rivera moved to suspend the rules to allow Principal, Loren Pepe, to speak. The motion was seconded. Carried.

Principal, Loren Pepe, highlighted the use of technology by students in the classroom, such as virtual field trips to NASA, Alaska and other places, on-line collaborations with students in other schools, Skype meetings with students at an urban Chicago school, Excel lessons in math and writing in Google Docs. In-house faculty continues to share their expertise by providing consultation and in-service opportunities. SES students continue to excel academically—thirty-nine percent of students in grades 5 & 6 qualified for the John Hopkins Center for Talented Youth; one sixth grader qualified to attend the Middle School Scholar Leader Awards last June; and thirty-three percent of 6th graders qualified for the Presidential Award for Excellence last year. With grants and donations from the Sherburne Women's Club, Killington/Pico Rotary and the Woodstock Endowment Fund, the school was able to purchase 34 netbooks for grades 4, 5 and 6. Another grant made it possible to acquire polycom equipment and join the Learning Network of Vermont which enables students to go on virtual field trips without ever leaving the school. Principal Pepe closed her remarks by thanking SES's distinguished faculty, its dedicated school board and its caring and compassionate parents and community members.

School Board Chair, Jennifer Iannantuoni advised that two weeks ago she spent the day at SES, sat in every classroom and saw firsthand how the children in the school are learning and where our money is being spent. She was very pleased and impressed by the staff and the learning environment. She noted that our money is being well spent and that our school is an incredible place to learn. She encouraged community members to visit the school, volunteer and be part of the school community of teacher, administration and School Board...all of which welcome the community's input.

Jennifer highlighted changes to the 2011-2012 budget which resulted in an overall decrease of about one-half percent over the previous year's budget. This decrease is due to: i) an increase in tuition students for next year (the Board also increased the tuition rate by 2% to \$11,150); ii) a new bus contract which was negotiated last spring; iii) an agreement finalized last summer with the Vermont Achievement Center in which they make an annual donation to SES which offsets some of the State mandated Early Essential Education preschool expenses; iv) school-wide efficiency efforts resulting in a decrease in electricity usage and elimination of the private plowing expense with the Town Road Crew picking up this responsibility; and v) a

sizeable surplus from last year's budget due to an unanticipated decrease in Special Education and Early Essential Education cost, an increase in Title I grants and lower than expected heating costs last winter. She also noted that teachers and staff were given a 1% raise; the fairly new Health Reimbursement Account/High Deductible Plan is resulting in significant savings; and the gym bond will be paid off in 2014 eliminating the \$55,000 line item from the annual budget. Jennifer thanked the community for its support.

Horace "Red" Glaze called the question. Debbie Burke seconded. Carried.

Vote on motion to accept the reports as submitted. Carried.

ARTICLE 3. To elect one School Director to the Sherburne Elementary School Board for a term of three years, who shall be elected by ballot.

Jennifer Iannantuoni nominated Walter J. Findeisen. Red Glaze moved to cease nominations. Debbie Burke seconded. Carried.

One ballot was cast for Walter J. Findeisen. Sworn in by Lucrecia Wonsor.

ARTICLE 4. To elect one School Director to the Woodstock Union High School Board for a term of three years, who shall be elected by ballot.

Walter J. Findeisen nominated Roger Rivera. Red Glaze moved to cease nominations. Debbie Burke seconded. Carried.

One ballot was cast for Roger Rivera. Sworn in by Lucrecia Wonsor.

ARTICLE 4. Shall the voters of the Sherburne School District appropriate \$1,454,810 (One Million Four Hundred Fifty-Four Thousand Eight Hundred Ten Dollars) as the amount necessary for the support of its school for the year beginning July 1, 2011?

Debbie Burke moved to do so. Stephen Nisimblat seconded. There being no discussion, Red Glaze moved to call the question. Debbie Burke seconded. Carried.

Vote to approve Article 4 - Carried.

NOTE: The Warning was misprinted showing two Article 4's and to maintain continuity these minutes reflect two Article 4's.

ARTICLE 5. To do any other business which may legally come before the meeting.

Roger Rivera moved to do so. Joy Alper seconded. There being no questions, or other business to discuss, Debbie Burke moved to call the question. Red Glaze seconded. Carried.

Vote on Article 5 - Carried.

The meeting was adjourned at 9:45 a.m.

Respectfully submitted,

Lucrecia Wonsor

Town Clerk

RESULTS OF KILLINGTON TOWN MEETING

Tuesday, March 1, 2011

The meeting was called to order at 10:16 a.m. by Moderator Melvin "M.B." Neisner and opened with the Pledge of Allegiance. Approximately 250 people were in attendance. Polls opened at 8:30 a.m. for voting on Article 11 via Australian Ballot and closed at 7:00 p.m.

Beverly Anderson, Pastor of the United Church of Christ in Killington, recited a Secular Invocation.

After making various announcements, M.B. reminded everyone that the meeting would be run according to Robert's Rules of Order. He asked for a show of hands of non-registered voters present--approximately 12 people raised their hands.

ARTICLE 1. To elect a moderator.

Peter DeMaio nominated Melvin "M.B." Neisner, Jr. Ken Keim moved to cease nominations. Debbie Burke seconded. Carried.

One ballot was cast for Melvin "M.B." Neisner, Jr. as Moderator. Sworn in by Lucrecia Wonsor.

Ken Keim gave a brief history of the Town of Killington in honor of its upcoming 250th Anniversary which will be celebrated on July 8th.

Horace "Red" Glaze said a few words on behalf of Ken Keim to whom the 2010 Town Report was dedicated. He asked for a standing ovation in recognition of all the contributions Ken has made to the Town of Killington over the years.

M.B. indicated that he would entertain a motion to suspend the rules so that Representative Jim Eckhardt could provide a brief update on what is taking place in Montpelier. Walter Findeisen so moved. The motion was seconded. Carried.

Rep. Eckhardt thanked Killington voters for their support in November. He advised that he requested and was assigned to the House Committee on Health Care and gave a brief update on the work it has done to date on the Health Care Bill. He advised that Governor Shumlin is looking to cut \$120 million from Human Services. He has sponsored a couple of bills, one of which has to do with Workman's Comp and it is directly tied to the Health Care Bill. After fielding some questions from the floor, Rep. Eckhardt expressed his thanks again for Killington's support and advised that if anyone wants to receive legislative updates or has any questions to email him.

ARTICLE 2. To act on the reports of the Town Officers for the year ended December 31, 2010.

Debbie Burke moved to accept the reports. Roger Rivera seconded.

Patrick McDonnell moved to suspend the rules to allow Town Manager, Kathleen Ramsay, and EDT Director, Seth Webb, to speak. The motion was seconded. Carried.

Town Manager, Kathleen Ramsay, called attention to two corrections in the Town Report. On Page 25, the total Residential Tax Rate for 2010 should be 2.3697 and for 2011 should be 2.2255. There is a corrected page available which can be inserted in the Town Report. On Page 57 the Actual 2009 Net Revenues for Green Mountain National should be \$(461,269). A corrected page is also available for insertion into the Town Report.

Seth Webb gave a Power Point presentation on the results produced by the Economic Development & Tourism Department and Commission.

After some brief questions and discussion, Bill Bauer made a motion to move the questions. Debbie Burke seconded. Carried.

Vote on motion to accept the reports. Carried

ARTICLE 3. To elect the following Town Officers and fill any vacant office:

a. A Town Clerk for a term of three years who shall be elected by ballot.

Sally Bridges nominated Lucrecia Wonsor. Bill Bauer moved to cease nominations. Debbie Burke seconded. Carried.

One ballot was cast for Lucrecia Wonsor. Sworn in by M.B. Neisner.

b. One Selectman for a term of three years who shall be elected by ballot.

Debbie Burke nominated Jay Hickory. Bill Vines nominated Patty McGrath. Ken Root nominated Robert Salmeri. Lynn Minard nominated Bernie Rome. A motion was made, seconded and carried to cease nominations. Each candidate was given six (6) minutes to speak with regard to their qualifications and then were each given a one minute rebuttal.

Round 1 results:	Bernie Rome	- 104
	Patty McGrath	- 98
	Robert Salmeri	- 25
	Jay Hickory	- 24
	Write-in	- 1
	Blank	- <u>1</u>
	Total	- 253 ballots cast

A total of 127 votes were needed to achieve a majority. No one did on the first round.

Round 2 results:	Bernie Rome	- 120
	Patty McGrath	- 109
	Robert Salmeri	- 8
	Jay Hickory	- <u>8</u>
	Total	- 245 ballots cast

A total of 123 votes were needed to achieve a majority. No one did on the second round. Robert Salmeri announced that he was withdrawing and supported Bernie Rome. Jay Hickory announced that he was withdrawing and supported Patty McGrath.

Round 3 results:	Bernie Rome	- 124
	Patty McGrath	- <u>121</u>
	Total	- 245 ballots cast

Bernie Rome was elected Selectman. Sworn in by Lucrecia Wonsor

Town Manager, Kathleen Ramsay presented outgoing Selectman, Mike Miller, with a plaque thanking him and his family for the twelve years of service on the Select Board. Selectman, Jim Haff presented Mike with the New Hampshire flag. Mike thanked the Town for allowing him to serve and he thanked all those that have supported him over the last twelve years.

Recreation Director, Mike Sutcliffe presented the Ken Krantz Volunteer of the Year Award to Britt and Casey Crompton.

Walter Findeisen moved to recess the meeting for lunch at 1:15 p.m. Joy Alper seconded. Carried. The meeting reconvened at 2:00 p.m. Approximately 150 people were in attendance.

c. One Lister for a term of three years who shall be elected by ballot.

Walter Findeisen nominated Patricia Linnemayr. Ken Keim moved to cease nominations. Ken Lee seconded. Carried.

One ballot was cast for Patricia Linnemayr. Sworn in by Lucrecia Wonsor.

d. A First Constable for a term of two years.

Robert "Whit" Montgomery nominated Scot Bigelow. Carol Dion moved to cease nominations. Ken Keim seconded. Carried.

One ballot was cast for Scott Bigelow. Sworn in by Lucrecia Wonsor.

e. A Grand Juror.

Ken Keim nominated Horace "Red" Glaze. Ken Keim moved to cease nominations. Ken Lee seconded. Carried.

One ballot was cast for Horace "Red" Glaze. Sworn in by Lucrecia Wonsor.

f. A Town Agent.

Horace "Red" Glaze nominated Ken Keim. Debbie Burke moved to cease nominations. Jim Rich seconded. Carried.

One ballot was cast for Ken Keim. Sworn in by Lucrecia Wonsor.

g. One Trustee of Public Funds for a term of three years.

Horace "Red" Glaze nominated Taylor Glaze. Horace "Red" Glaze moved to cease nominations. Kathy Judge seconded. Carried.

One ballot was cast for Taylor Glaze. Sworn in by Lucrecia Wonsor.

h. One Cemetery Commissioner for a term of three years.

Peter DeMaio nominated Truman Bates. Debbie Burke moved to cease nominations. Ken Lee seconded. Carried.

One ballot was cast for Truman Bates. Sworn in by Lucrecia Wonsor.

i. One Library Trustee for a term of five years.

Timmie Rome nominated Joan Wise. Horace "Red" Glaze moved to cease nominations. Diane Rosenblum seconded. Carried.

One ballot was cast for Joan Wise. Sworn in by Lucrecia Wonsor.

ARTICLE 4. To see if the Town will have property taxes paid as voted last year, being in two installments, the first due August 1 and overdue and subject to interest August 11, the second due November 1, with the total tax to be delinquent November 11.

Ken Keim moved to do so. Walter Findeisen seconded. After some brief discussion, Patty McGrath made a motion to move the question. Debbie Burke seconded. Carried.

Vote on Article 4. Carried.

ARTICLE 5. To see if the Town will direct the Selectmen to set wages as in the past.

Roger Rivera moved to do so. Walter Findeisen seconded. After some brief discussion, Roger Rivera called the question. Judy Findeisen seconded. Carried.

Vote on Article 5. Carried.

ARTICLE 6. To see if the Town will raise money by taxation on the Grand List and to authorize the Selectmen to borrow money to pay current Town expenses.

Jon Curtis moved to do so. Roger Rivera seconded. After a brief explanation regarding this Article, Barry Leete called the question. Ken Keim seconded. Carried.

Vote on Article 6. Moderator, M.B. Neisner, determined by voice vote, that motion to approve Article 6 Carried.

ARTICLE 7. Shall the Town authorize the Select Board to spend revenues from the local option tax for any lawful municipal purpose which the Select Board deems appropriate? Such uses of the local option tax revenues may include, but need not be limited to, the economic development purposes which were originally authorized by the voters on March 4, 2008.

Roger Rivera moved to do so. Jim Rich seconded. There were arguments presented both for and against this Article. Some thought the original intent of the 2008 vote should be honored. Others felt that passing this Article would give the Select Board more control and oversight.

Barry Leete called the question. Walter Findeisen seconded. Moderator, M.B. Neisner determined that the voice vote was inconclusive and asked for a Division.

Result of Division: 102 – Yes; 30 – No. Motion to move the question Carried.

There was a request to vote on Article 7 by paper ballot and this request was supported by at least 7 other voters.

Results of paper ballot: 111 – Yes; 49 – No; Total Votes Cast – 161

Motion to approve Article 7 as stated: Carried

ARTICLE 8. To see if the Town will vote to appropriate funds as follows for non-profit agencies:

- a) **Green-Up Vermont, \$100;**
- b) **Vermont Council on Rural Development (VCRD), \$500;**
- c) **American Red Cross, \$500;**
- d) **Rutland County Parent Child Center, \$300;**
- e) **The Mentor Connector, \$500;**
- f) **Vermont Adult Learning, \$200; and**
- g) **George D. Aiken Resource Conservation & Development Council, \$100.**

Roger Rivera moved to do so. Taylor Glaze seconded. Chris Bianchi explained that there were new appropriation requests.

Roger Rivera called the question. Marcia Stoller seconded. Carried

Vote to approve Article 8: Carried

ARTICLE 9. To see if the Town will adopt the recommended 2011 General Fund budget of 3,911,965 which will be reduced by \$544,450 in 2011 estimated Non-Tax Revenues, \$650,000 in 1% Local Option Tax Receipts, and \$177,549 from the Economic Development & Tourism Reserve Fund, as proposed by the Selectmen in the Town Report. The Select Board may reduce the amount to be raised by taxes with Excess Cash on Hand, if available, when the 2011 tax rate is set.

Roger Rivera moved to do so. Walter Findeisen seconded. There was lengthy discussion on this article. Those in favor noted that the Select Board has the authority to adjust the budget upon getting input from the voters. Those opposed noted that defeating the budget allows the Select Board to use Local Option Tax funds to reduce the impact of the Golf Course debt on taxpayers.

Barry Leete called the question. Walter Findeisen seconded. Carried.

Voice vote on Article 9 was inconclusive and there was a request to vote Article 9 by paper ballot. The request was supported by at least 7 other voters.

Result of paper ballot: 54 – Yes; 89 – No; Total Votes Cast – 143

Motion to approve Article 9: Defeated.

ARTICLE 10. To transact any other business properly to be brought before said meeting.

Moderator, M.B. Neisner, made some closing announcements. He extended thanks to the Sherburne United Church of Christ for providing coffee service and a hot lunch. He thanked the

businesses and individuals who donated items for coffee and lunch and other volunteers in the community who give so much of their time.

Howard Barbash recommended that the Select Board establish a committee to oversee the Golf Course.

*[For voting by Australian Ballot on Tuesday, March 1, 2011,
polls open from 8:30 A.M. to 7:00 P.M.]*

ARTICLE 11. Shall the Town of Killington refund and restructure outstanding indebtedness issued to construct, develop, improve and operate the Green Mountain National golf Course through the issuance of refunding obligations in an amount not to exceed \$4,500,000 (Four Million Five Hundred Thousand Dollars), payable over a term of no more than twenty (20) years?

RESULTS: YES – 142; NO – 115; BLANK – 2; ARTICLE PASSED

The meeting was adjourned at 4:30 p.m.

**RESULTS OF KILLINGTON SPECIAL TOWN MEETING
Monday, May 9, 2011**

The meeting was called to order at 7:40 p.m. by Selectboard Chair, Chris Bianchi; approximately 250 people were in attendance.

Chris opened the floor for nominations for Moderator Pro-Temp due to the absence of Moderator Elect, Melvin B. Neisner, Jr. Ken Keim nominated Paul Buhler. Seconded by Walter J. Findeisen. A motion was made and seconded to cease nomination. One Ballot was cast for Paul Buhler as Moderator Pro-Temp. Sworn in by Lucrecia Wonsor.

Paul advised that the meeting would be run according to Robert's Rules of Order. He asked that any non-registered voters stand and make themselves known—approximately 4 people stood up.

Paul asked for a motion to suspend the rules to allow Town Manager, Kathleen Ramsay, and Economic Development and Tourism Director, Seth Webb, to speak as needed throughout the meeting. Walter J. Findeisen so moved. Lenore Bianchi seconded. Carried

ARTICLE 1. To see if the Town will adopt the recommended 2011 General Fund budget of \$3,666,798 which will be reduced by \$547,950 in 2011 estimated Non-Tax Revenues, \$650,000 in 1% Local Option Tax Receipts, and \$163,118 from the Economic Development & Tourism Reserve Fund, as proposed by the Selectmen in the 2011 Revised Budget Proposal. The Select Board may reduce the amount to be raised by taxes with Excess Cash on Hand, if available, when the 2011 tax rate is set.

George Senecal moved to do so. Steve Finneron seconded. Town Manager, Kathleen Ramsay gave a brief overview of the revised budget which showed a reduction of \$245,167 from the original budget and opened the floor for discussion. There being none, vote on Article 1 as stated. Carried

ARTICLE 2. To see if the Town will vote to appropriate \$0 for Selectboard stipends as presented by Selectmen in the 2011 Revised Budget Proposal.

Steve Finneron so moved. Steve Finer seconded. Kathleen Ramsay advised that the Selectboard made this gesture on behalf of the budget and in support of the budget cuts made by all Town Departments. There being no discussion, vote on Article 2 as stated. Carried

ARTICLE 3. To see if the Town will vote to appropriate funds as follows for non-profit agencies:

- a). Ottauquechee Community Partnership, \$500;
- b). Killington Teen Center, \$500;
- c). Shining Light Mentoring, \$500;
- d). Rutland County ARC, \$300;
- e). Rutland County Women's Shelter, \$350;
- f). Rutland County Humane Society, \$300;
- g). Retired Senior Volunteer Program, \$200;
- h). Green-Up Vermont, \$100;
- i). Vermont Council on Rural Development (VCRD), \$500;
- j). American Red Cross, \$500;
- k). Rutland County Parent Child Center, \$300;
- l). The Mentor Connector, \$500;
- m). Vermont Adult Learning, \$200; and
- n). George D. Aiken Resource Conservation & Development Council, \$100

Patti McGrath moved to do so. Walter J. Findeisen seconded. Discussion. Kathleen Ramsay advised that these expenditures would be in addition to the budget approved under Article 1. She also noted that we have been recently informed that the George D. Aiken Resource Conservation & Development Council has been de-funded by the Federal Government and will be closing their doors. Therefore, the appropriation of \$100 under item "n." is not needed.

Jon Curtis moved to amend Article 3 by removing item "n". Walter J. Findeisen seconded. Although there was 1 voice vote opposed, the motion Carried.

Ken Keim moved to vote Article 3 inclusive of items "a" through "m" rather than individually. The motion was seconded. Carried

Vote to approve Article 3 as amended. Although there were 2 voice votes opposed, the motion Carried

ARTICLE 4. Shall the Town of Killington adopt its budget article or articles by Australian ballot?

Paul Buhler explained that this Article along with Articles 5 and 6 were petitioned and asked the authors of the petition to provide a brief comment. Mary Furlong stepped forward and read a prepared statement explaining the reason for bringing these petitioned articles forward. The main reason cited was to give every voter the opportunity to vote for elected officers, Town issues and Town Budget either in person or Absentee if they are out of town, ill or otherwise unable to get to attend Town Meeting. Ms. Furlong provided statewide statistics on voter participation in towns with Australian Ballot voting and towns with traditional Town Meeting voting. She also provided voter participation statistics from the March, 2011 Town Meeting.

Roger Rivera moved to approve Article 4. Marty Post seconded. Discussion. Charlie Wise noted that years ago when he was on the Woodstock Union High School Board representing the Town of Sherburne every year at the annual meeting in the gym, which was twice the size of this room, was packed. The District then moved to vote the budget by Australian ballot and the following year only a handful of people participated in the annual meeting. This he noted is the down side of moving to Australian ballot.

Jim Blackman respected what Charlie had to say but noted that every year he hears the same argument—"I can't make it to Town Meeting". Additionally many resident college students are away at school and cannot participate in Town Meeting. In moving to Australian ballot, people can still attend Town Meeting, but it opens the door for others to be able to vote.

Deanne Fitzpatrick noted that there are probably valid points for Australian ballot, however, she felt the proper time to vote on this would be at a regular Town Meeting when a true polling of the voters can take place.

Truman Bates noted that due to liberal voter registration requirements, seasonal workers in local businesses or other transient voters could skew the results of an election and turn the Town upside down. Ken Keim added that although Australian ballot sounds like a good idea the reality is you will have some educated voters who attend the meetings and get informed and you will also have other voters who do not attend the meetings and are not informed.

Merisa Sherman noted that she has been a resident of Killington since 2001. She is a bartender, waitress and ski instructor. She is 32 years old and can read and surf the internet and would like her constitutional right to vote.

Discussion continued with several other voters speaking either in favor or opposed to this Article. Bill Vines moved the question. Martin Post seconded. Carried.

Diane Rosenblum moved to vote Article 4 by paper ballot. Her motion was supported by seven other voters.

Results of Paper Ballot: 163 – Yes; 128 – No; 291 – Total Votes Cast

Motion to Approve Article 4 – Passed

ARTICLE 5. Shall the Town of Killington vote on all public questions by Australian ballot?

Roger Rivera so moved. Patti McGrath seconded. There being no discussion a motion was made and seconded to move the question. George Krantz asked for a Division.

Results of Division: 168 – Yes; 111 – No; Motion to Approve Article 5 – Passed

ARTICLE 6. Shall the Town of Killington elect officers by Australian ballot?

Roger Rivera so moved. The motion was seconded. George Krantz asked for a Division.

Results of Division: 161 – Yes; 125 – No; Motion to Approve Article 6 – Passed

ARTICLE 7. Shall the Town elect two additional selectboard members for terms of two years each pursuant to 17 V.S.A. § 2650(b)?

Paul Buhler invited the author of this petitioned article to provide a brief comment. Eileen Godfrey clarified that she was one of the authors and proceeded to explain the reasons for bringing this article forward. The main reason for bringing this question forward was increased work load with more complicated and time consuming issues. A five member board can form sub-committees to more effectively and efficiently address the various issues before the Board. She also noted that five members would allow for broader representation of the citizens of the Town which will allow more input and view points for discussion. A five member board would offer more stability since three members would carry over from year to year. She noted that similar towns—Stowe, Stratton, Woodstock, Wallingford, Waitsfield, Dover and Rutland Town—have moved to a five member board. Eileen concluded by advising that interest in expanding to a five member board had been discussed at both the Selectman’s Forum in February and at subsequent Select Board meetings. Since the budget had been defeated in March and a Special Town Meeting had to be held, it seemed like the opportune time to put this question to the voters.

Diane Rosenblum moved to approve Article 7. Margaret Campbell seconded. Discussion. Vito Rasenas spoke against this article noting that the Select Board is an executive board that makes decisions and oversees the Town. The Town Manager handles the day-to-day running of the Town. Only three other towns in Vermont have a three member Board with a Town Manager. He questioned how much more management and government is needed.

Kip Dalury noted that he is not opposed to change. Moving to Australian Ballot tonight signaled the end of an era. He does not think anyone will be offended by that move and he is not necessarily opposed to a five member board, however, he felt that electing two new members tonight, mid-term did not seem right. He suggested that it may be time for the Town to consider adopting a Charter.

Jim Blackman noted that the subject of a five member select board has been around for a

long time and was a specific question asked of the candidates for Selectman in February. All responded that they would be receptive to increasing the size of the board. Jim also noted that as a former Selectman and being involved in hiring of key employees and other major duties of the Board having two more people on the Board would have been a benefit.

Jane Tanner noted that one of the primary reasons for a five member board is that the Town needs balance and consistency. Having five members also affords the opportunity for a broader spectrum of representation.

After several others expressed either their support or opposition to this article, Ken Lee moved the question. Walter Findeisen seconded. Carried.

Diane Rosenblum asked that the vote be by paper ballot. Seven other voters stood in support of her request.

Results of Paper Ballot: 133 – Yes; 150 – No; 283 – Total Votes Cast

Motion to Approve Article 7 – Defeated

ARTICLE 8. To elect the following Town Officers:

a. One Selectman for a term of one year who shall be elected by ballot;

b. One Selectman for a term of two years who shall be elected by ballot.

Since Article 7 was defeated, Article 8 was moot.

ARTICLE 9. To transact any other business properly to be brought before said meeting.

There was no other business brought forward.

The meeting was adjourned at 10:30 p.m.

**RESULTS OF KILLINGTON SPECIAL TOWN MEETING
Monday, August 1, 2011**

The meeting was called to order at 6:05 p.m. by Moderator Melvin “M.B.” Neisner and opened with the Pledge of Allegiance. Approximately 250 people were in attendance.

M.B. reminded everyone that the meeting would be run according to Robert’s Rules of Order. He asked for a show of hands of non-registered voters present--approximately 5 people raised their hands.

ARTICLE 1. Shall the Town of Killington adopt its budget article or articles by Australian ballot?

Walter J. Findeisen moved to approve Article 1. Connie Barbash seconded. Discussion. Several voters spoke in favor of this Article stating that this would give all voters the opportunity to vote. Several voters spoke against this Article stating that by moving to Australian ballot, voters give up the right to amend the budget from the floor.

After some discussion, Tom White moved the question. E.J. Willis seconded. Carried.

Diane Rosenblum moved to vote Article 1 by paper ballot. Her motion was supported by seven other voters.

Results of Paper Ballot: 164 – Yes; 79 – No; 243 – Total Votes Cast

Motion to Approve Article 1 – Passed

ARTICLE 2. Shall the Town of Killington vote on all public questions by Australian ballot?

Otto Iannantuoni moved to do so. Debbie Burke seconded. Discussion. Several voters spoke both for and against citing many of the same reasons voice in Article 1.

Ken Lee moved the question. Debbie Burke seconded. Carried.

Merisa Sherman moved to vote Article 2 by paper ballot. Her motion was supported by seven other voters.

Results of Paper Ballot: 162 – Yes; 68 – No; 230 – Total Votes Cast
Motion to Approve Article 2 – Passed

ARTICLE 3. Shall the Town of Killington elect officers by Australian ballot?

Diane Miller moved to do so. Debbie Burke seconded. Discussion. Voters that spoke against this article stated that under Australian ballot a candidate only needs a plurality of votes to win as opposed to a majority. Those that spoke in favor again noted that this gives everyone the opportunity to vote.

Debbie Burke moved the question. Tom White seconded. Carried.
Vote on Article 3 as stated. Carried.

The meeting was adjourned at 7:25 p.m.

Respectfully submitted,
Lucrecia Wonsor
Town Clerk

**WARNING FOR
SCHOOL DISTRICT MEETING
TUESDAY, MARCH 6, 2012**

The legal voters of the Killington School District are hereby notified and warned to meet at the Killington Elementary School on Tuesday, March 6, 2012 at 9:00 o'clock in the forenoon to transact the following business:

ARTICLE 1: To elect a moderator.

ARTICLE 2: To act on the reports submitted.

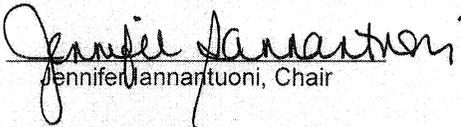
ARTICLE 3: To elect one School Director to the Killington Elementary School Board for a term of three years, who shall be elected by ballot.

ARTICLE 4: Shall the voters of the Killington School District appropriate \$1,500,823 (One Million Five Hundred Thousand Eight Hundred Twenty-Three Dollars) as the amount necessary for the support of its school for the year beginning July 1, 2012?

ARTICLE 6: To do any other business which may legally come before the meeting.

Dated this 31st day of January, 2012

BOARD OF SCHOOL DIRECTORS


Jennifer Mannantuoni, Chair



TOWN OF
KILLINGTON
VERMONT

WARNING
PUBLIC INFORMATIONAL HEARING
MARCH 5, 2012
&
ANNUAL TOWN MEETING
MARCH 6, 2012

The legal voters of the Town of Killington, County of Rutland, State of Vermont are hereby warned and notified to meet at the Killington Elementary School in Killington on Monday, March 5, 2012 at 7:00 P.M. for a public informational hearing and to meet at the Killington Elementary School in Killington on Tuesday, March 6, 2012 from 7:00 A.M. to 7:00 P.M. to vote by Australian ballot on the following Articles:

Article 1. To elect the following town officers:

- a. A moderator for a term of one year;
- b. A selectboard member for a term of three years;
- c. A lister for a term of three years;
- d. A second constable for a term of two years;
- e. A grand juror for a term of one year;
- f. A town agent for a term of one year;
- g. A trustee of public funds for a term of three years;
- h. A cemetery commissioner for a term of three years;
- i. A library trustee for a term of five years;
- j. A library trustee for a term of one year.

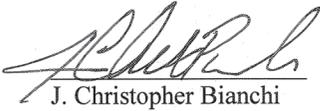
Article 2. Shall property taxes be paid in two installments, the first due August 15 and overdue subject to interest on August 25, the second due November 1, with the total tax delinquent on November 11?

Article 3. Shall the Town of Killington vote to raise \$1,200 by taxes for the Town's contribution toward the partial funding of the Marble Valley Regional Transit District's ("The Bus") public transit service within the Town of Killington for the one year period commencing July 1, 2012 upon the condition that any cessation of business during that fiscal year shall cause funding to cease accordingly?

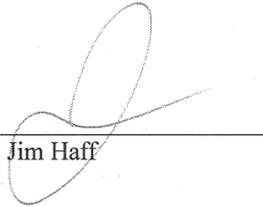
Article 4. Shall the voters approve total general fund expenditures of \$5,920,737 of which \$2,271,919 shall be raised by property taxes, \$1,375,150 in estimated non-property tax revenues, \$2,090,364 in estimated FEMA reimbursement, and \$183,304 from the unspent economic development and tourism reserve fund?

Article 5. Shall the Town continue to provide Health Insurance benefits to Town Employees at the same levels as in 2011 which would add a total amount of \$10,000 to the 2012 budget as proposed by the Selectmen?

Dated at Killington, Vermont this 3rd day of FEBRUARY, 2012.



J. Christopher Bianchi



Jim Haff



Bernard Rome

2011 APPOINTED OFFICERS

ASSISTANT TOWN CLERK

Barbara Loeliger-Myers

ASSISTANT TOWN TREASURER

Mona Hickory
Lucrecia Wonsor

TOWN MANAGER & TAX COLLECTOR

Kathleen Ramsay (thru mid Oct.)
Seth Webb, Interim (beg. mid. Oct.)

FLOOD RECOVERY & SPECIAL PROJECTS MANAGER

Mel Adams

TOWN PLANNER

Richard Horner

ZONING ADMINISTRATOR

Richard Horner 2014

PLANNING COMMISSION

Walter Linnemayr 2012
Casey Crompton 2013
David Rosenblum 2013
Ken Lee 2014
Howard Barbash 2015
Lew Davin, Jr. 2015
Bill Leonard 2015

ZONING BOARD OF ADJUSTMENT

Steve Malone 2011
Louis Grob 2012
Ron Riquier 2012
Martin Post 2013
Jay Hickory 2014
Vacant 2014

Alternates: Charles Demarest
Ken Loeliger-Myers

DIRECTOR OF RECREATION

Michael Sutcliffe (thru mid Nov.)
Lyndsay Gang, Interim (beg. Dec.)

RECREATION COMMISSION

Leo J. Davin, Jr. 2012
James Godfrey 2013
Stephen Nisimblat 2013
Betsey Bianchi 2014
Michael Young 2014

EDT DIRECTOR

Seth Webb (thru mid Oct.)
Suzie Dundas, Interim (beg. mid Oct.)

EDT COMMISSION

Jeanne Karlhuber 2011
Joelle Jarvis 2012
Rob Megnin 2013
Nicole Levesque 2014

GREEN-UP CHAIRMAN

Debbie Burke 2012

RUTLAND REGION TRANSPORTATION COUNCIL

Vacant 2012

TOWN SERVICE OFFICER

Debbie Burke 2012

HEALTH OFFICER

M. B. Neisner, Jr. 2012

REGIONAL AMBULANCE SERVICE

Peggy Pelletier 2013

RUTLAND REGION PLANNING COMMISSION

David Rosenblum 2012

RUTLAND COUNTY SOLID WASTE

Edwin Fowler 2012

ENERGY COORDINATOR

Vacant 2012

FENCE VIEWERS

Truman Bates 2012
Louis Grob 2012
Kenneth Keim 2012

INSP. OF LUMBER/SHINGLES/WOOD

Truman Bates 2012
Scott Bigelow 2012
Ken FitzGerald 2012

TREE WARDEN

Ken FitzGerald 2012

WEIGHERS OF THE COAL

Truman Bates 2012
Ken FitzGerald 2012
Kenneth Keim 2012

TOWN FOREST FIRE WARDEN

David Gouchberg 2012

ASSISTANT FOREST FIRE WARDEN

Patrick McDonnell 2012

2011 ELECTED OFFICERS

MODERATOR

M.B. Neisner, Jr. 2012

TOWN CLERK

Lucrecia Wonsor 2014

TOWN TREASURER

Patricia Keim 2013

SELECTMEN

Chris Bianchi 2012

Jim Haff 2013

Bernard Rome 2014

LISTERS

Mary T. Holland 2012

Walter J. Findeisen 2013

Patricia Linnemayr 2011

FIRST CONSTABLE

Scott Bigelow 2013

SECOND CONSTABLE

Robert W. Montgomery 2012

GRAND JUROR

Horace Glaze 2012

TOWN AGENT

Kenneth Keim 2012

TRUSTEES OF PUBLIC FUNDS

Charles Wise 2012

Anne Marie Blackman 2013

Taylor Glaze 2014

CEMETERY COMMISSIONERS

Louis Grob 2012

Pat Zack 2013

Truman Bates 2014

LIBRARY TRUSTEES

Timmie Rome 2012

Jennifer Conley 2013

Diane Rosenblum 2014

Mary Hogstrom 2015

Joan Wise 2016

SCHOOL DIRECTORS

Kristen Schiessl-Alf 2012

Jennifer Innantuoni 2013

Walter Findeisen 2014

WOODSTOCK UNION HIGH SCHOOL

DISTRICT 4 REPRESENTATIVES

Eileen Godfrey 2013

Roger Rivera 2014

*JUSTICES OF THE PEACE

Phil Black 2012

William Bauer 2012

Sally Bridges 2012

Judy Findeisen 2012

M.B. Neisner, Jr. 2012

Ken Root 2012

Patricia Zack 2012

*All justices serve as members of the Board of Civil Authority and the Board of Abatement.

STATE REPRESENTATIVE, RUTLAND-WINDSOR 1

James Eckhardt 2012



Proven Expertise and Integrity

February 1, 2012

Board of Selectmen
Town of Killington
Killington, Vermont

We were engaged by the Town of Killington, Vermont and have audited the financial statements of the Town of Killington, Vermont as of and for the year ended December 31, 2010. A complete copy of the audited financial statements which, including our opinion thereon, is available for inspection at the Town

RHR Smith & Co.

Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609
www.rhrsmith.com

INDEX

Auditors' Opinion	109
Budget - Town General Fund	21
Budget - School District	37
COMMUNITY AND COUNTY REPORTS	
ARC - Rutland Area	76
Arts Guild	78
Council on Aging	81
Fire Warden	76
Friends of the Library	77
Green Up	87
Historians	79
League of Cities & Towns	91
OCP	86
Parent/Child Center	83
Red Cross	85
Regional Planning Commission	88
RSVP Program	82
Rutland Mental Health Services	84
Solid Waste District	89
Visiting Nurses, Rutland VNA & Hospice	80
Women's Club	79
Dedication	Inside Front Cover
OTHER GOVERNMENTAL REPORTS	
Capital Improvements	70
Cemetery	69
EDT	57
Fire Department	51
Golf Course	61
Inventory	62
Library	55
Listers	47
Planning Commission	49
Recreation Commission	53
Town Clerk: Births, Deaths, Licenses, Marriages	44
Tropical Storm Irene	67
Zoning Activity	50
Results of 2011 Town, School, & Special Meetings	93
SCHOOL REPORTS	
Balance Sheet	42
Estimated Receipts & Budget	36, 37
Elementary School Salaries	36
Principal's Report	32
Treasurer's Report	35
Town Information: Miscellaneous	111, Inside Back Cover
Town Officers, Appointed and Elected, 2011	107, 108
TOWN REPORTS	
Actual and Estimated Revenue & Receipts	20
Bonded Debt	6
Budget	19
Budget Summary & Anticipated 2011 Tax Rate	17
Delinquent Property Taxes & Delinquent Tax Statement	11
Explanation of 2011 Grand List, Statement of Current Taxes	10
Gross Wages	28
Town Manager's Report	2
Treasurer's Reports	7
Warnings for 2012 School and Town Meetings	104-106

TOWN OFFICE HOURS

PUBLIC HOURS Monday thru Friday, 9 a.m. to 4 p.m.
TOWN CLERK: Monday thru Friday, 9 a.m. to 3 p.m.
TOWN PLANNER: Monday thru Friday, 8 a.m. to 4 p.m.
Except every other Monday, when office is closed.
LISTERS: Tuesday thru Thursday, 10 a.m. to 2 p.m.

BOARD OF SELECTMEN: Tuesdays as posted, 7:30 p.m.
PLANNING COMMISSION: Wednesdays as posted, 7:30 p.m.
RECREATION COMMISSION: Mondays as posted, 7:00 p.m.
EDT COMMISSION: Thursdays as posted, 7:00 p.m.
SCHOOL BOARD: 2nd Tuesdays, S.E.S., time as posted

LIBRARY: Monday 10:00 a.m. to 5:30 p.m.
Tuesday 1:00 p.m. to 5:30 p.m.
Wednesday 10:00 a.m. to 8:00 p.m.
Thursday 1:00 p.m. to 5:30 p.m.
Friday 10:00 a.m. to 5:30 p.m.
Saturday 9:00 a.m. to 1:00 p.m.

TRANSFER STATION

APRIL - OCTOBER: SATURDAY & MONDAY 8 a.m. to 2 p.m.
NOVEMBER - MARCH: SATURDAY & MONDAY 8 a.m. to 4 p.m.
SUNDAY 8 a.m. to noon



Highway Crew, Killington, Vermont
Ken Merrill, Patrick McDonnell, Terry McDonnell,
Ricky Bowen, Bob Bowen, Jeff Hegewald, Barry Merrill

NOTES

TOWN PHONE NUMBERS

EMERGENCY PHONE	911
STATE POLICE	773-9101
AMBULANCE	773-1700
TOWN MANAGER'S OFFICE	422-3241
TOWN PLANNER & ZONING ADMINISTRATOR	422-3242
TOWN CLERK	422-3243
TOWN OFFICE FAX	422-3030
EDT DIRECTOR	422-2185
EDT COORDINATOR	422-2105
FLOOD RECOVERY MANAGER	422-2146
TOWN RECREATION DEPARTMENT	422-3932
LISTER'S OFFICE	422-2248
FIRST CONSTABLE BIGELOW	422-3935
SECOND CONSTABLE MONTGOMERY	422-5091
SPECIAL OFFICER SOOS	422-3579
ANIMAL CONTROL OFFICER – Sheriff's Office	775-8002
SHERBURNE LIBRARY	422-9765
	422-4251
	FAX 422-4323
GREEN MOUNTAIN NATIONAL GOLF COURSE	422-GOLF
SHERBURNE ELEMENTARY SCHOOL	422-3366
KILLINGTON POST OFFICE	775-4247
FIRE WARDEN: David Gouchberg	422-3760
Patrick McDonnell, cell	353-0083