

# 2008 COMMUNITY ACTION PLAN PROGRESS REPORT

**IN 2008 PROGRESS =**

“MOUNTAIN/TOWN PARTNERSHIP”

“EXPAND FOUR SEASON EVENTS”

“COMPREHENSIVE MARKETING”

“DEVELOP OUTDOOR ASSETS”

“BUILD AN INDOOR/OUTDOOR ARTS CENTER”

“ADVANCE RENEWABLE ENERGY”

“CREATE A NEW TOWN CENTER”

“IMPROVE COMMUNITY COMMUNICATIONS”

“ENHANCE TRANSPORTATION OPTIONS”

“DEVELOP NEW BUSINESSES”

“LEVERAGE STATE AND FEDERAL RESOURCES”

“UNIFY SIGNAGE BET. TOWN, RESORT/VILLAGE”

*Issued by the Economic Development & Tourism Commission  
December 2015*



## LETTER FROM THE ECONOMIC DEVELOPMENT & TOURISM COMMISSION

In 2007, the Killington Growth Initiative (KGI), a community group composed of business leaders, local government and residents, identified key challenges before the town, including a depressed economy, decline in cultural activities, lack of sustainable year-round economy, poor communication, and a strained relationship between Killington Resort and community members. KGI worked with the Vermont Council on Rural Development (VCRD) to launch a Community Visit Program in the Town of Killington in January of 2008.

During the Community Visit Program more than 250 Killington residents reflected on the many assets of our community and articulated a vision for our Town. Residents outlined community goals and proposed actions which were summarized by the VCRD in the *Town of Killington Report and Community Action Plan* in 2008. The intent of the report was to guide town leaders' work so that they would grow Killington's economy and sense of community. Its principal goals were to build a strong Mountain/Town partnership, grow the four season events, develop a comprehensive marketing plan, and build an indoor/outdoor events center. The plan also called out actions such as developing outdoor assets such as trails, creating a town center, improving the sense of arrival, and advancing renewable energy as key opportunities and challenges.

Eight years have passed since residents initiated a focus on community and economic development, therefore our commission wanted to take a look back and see how we've done at achieving the lofty goals established by community members. It is our belief that understanding our experience can help guide us in the future. This report outlines our findings.

In summary, we found that we have been largely successful in advancing the goals articulated by residents. The relationship of the Mountain/Town and business community is stronger than ever and productive through the Killington Pico Area Association. A seven year decline in summer/fall tourism (prior to 2010) has been reversed and was replaced by six years of continuous growth. A series of new trails have been established and/or permitted, and the sense of arrival to town has been dramatically improved. From a policy perspective, the vision articulated by residents has been driven through the Selectboard's adoption of its Strategic Plan and this has been supported by the Town's Economic Development Strategic Plan.

While we have made tremendous progress and are well positioned to continue; there is so much more to be done. A large part of our recent successes is due to the fact that the growth agenda was created and guided by residents. To ensure residents continue to guide the focus, we have invited the VCRD team to return to Killington on Tuesday, January 26<sup>th</sup> 2016 to facilitate a follow up town meeting and help us update, confirm, and prioritize existing and new goals for the next 10-20 years.

We hope you find our report helpful and will plan to attend the meeting on January 26, 2016 beginning at 7:00 p.m.

Respectfully,



Bill Ackerman, Chair



Nancy Koch



Gerrie Russell



Bernie Krasnoff



Rob Megnin

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## INTRODUCTION

In 2008, over 250 Killington residents came together in the (then) Sherburne Elementary School, to identify the key strengths, weaknesses, opportunities and challenges for Killington, and prioritize goals for development. These goals were summarized in *the Town of Killington Report and Community Action Plan* by the VCRD in 2008.

This report takes a look at each of the community's priorities established by residents in 2008.

We have outlined the actions that have been taken to address these priorities and noted the status of each initiative as either launched, not launched, or completed.

The 2008 Community Action Plan outlined eleven distinct priorities and opportunities/challenges. Our commission found that over 90% have been addressed and are either launched or completed.

While we have made progress since 2008, our ultimate success will depend on the rigor of our continued dedication to our community's goals in the decades to come.

None of the categories used to measure our progress (launched, not launched, or completed) mean we can congratulate ourselves and shift our focus. Economic and community development are not short term endeavors; they require continued dedication and ongoing work.

We believe we can continue to be successful if we see these initiatives through while at the same time consider new factors and incorporate new priorities that have developed since 2008.



*Community Visit Day, January 2008*

## REVIEW OF “COMMUNITY VISIT PRIORITIES”

*Developed by residents in a series of meetings in Jan – Feb. 2008*

### 2008 Community Priority

Build a Killington Mountain/Town Partnership: *Set up a small team of appointed representatives of the Town of Killington, Killington Resort, SP Land, and the Killington business community to have a regular and systematic schedule of partnership meetings to advance common efforts and interests, work to build bridges between perspectives, and prevent or resolve inevitable points of conflict.*

### Status

Completed

### Key Actions since 2008

- Established regular Mountain/Town Partnership meetings. These efforts have been consolidated into one organization with the formation of the Killington Pico Area Association (KPAA)
- KPAA has executed projects to improve the sense of arrival and support year-round tourism development including: Park & Ride construction, Killington Welcome Center opening, and private fundraising, bolstered by an expanded merchant pass program to support beautification, marketing and events.
- Town works with Resort and KPAA (formerly Chamber) on summer/fall events and marketing efforts

*Summer events poster*



*Resort/Town/KPAA customer service initiative*



*KPAA presents \$15,000 to the Town of Killington Selectboard to support town beautification*

- In 2011, to make the Town more recognizable to visitors, the Town and Chamber worked with the Resort to re-brand and unify its various departments, organizations and school under one consistent look that builds off the brand equity of the Resort.
- Implemented the “One Killington” Customer service initiative
- Collaborated on a variety of special projects including sidewalk planning and trail development
- Town and Resort are currently investigating a partnership to co-promote/produce summer camps
- While SP Land did not participate with EDTC or KPAA, the Town supported the Ski Village Development by (1) rewriting the zoning laws, (2) completing a municipal water system study, (3) investigating Tax Increment Financing, and (4) supporting its Act 250 Application.



*We rebranded the community creating logos that were similar, but different from Killington Resort's logo.*

**2008 Community Priority**

Expand Four Season Events: *Developing attractions and events that extend beyond the winter season is essential to building a vibrant economy in Killington. A four-season events committee could work to develop events, particularly destination and overnight events. There are many opportunities to create regional events in partnership with Rutland and Woodstock, and the State of Vermont could provide sponsorship, matching funds, and promotional support.*

**Status**

Completed and ongoing

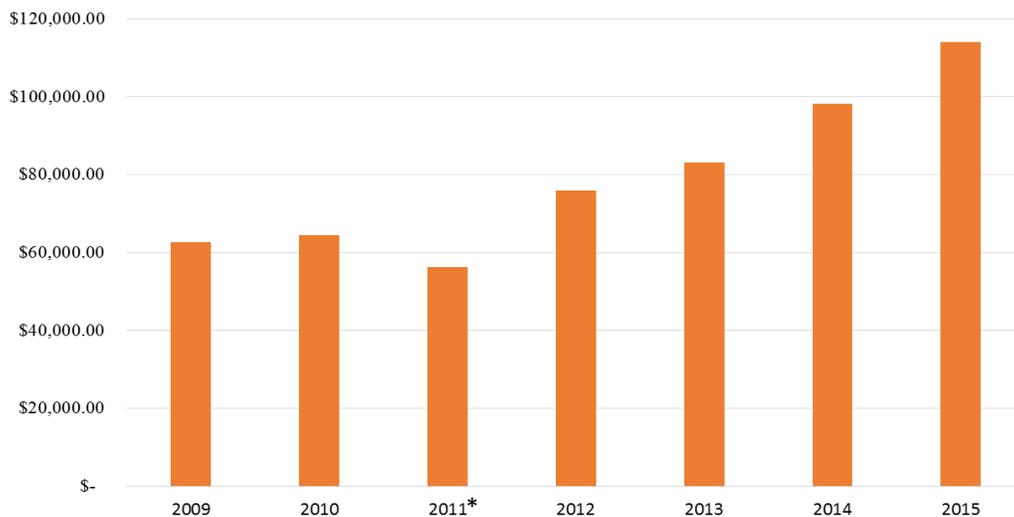
**Key actions since 2008**

- Since 2010, the annual Town and Resort marketing and event campaigns concentrated in the summer and fall have contributed to consistent tourism growth over the last six years
- Events have included: the Killington Stage Race, Cooler in the Mountains Summer Concerts Series, the Spartan Race, Oktoberfest, the Dew Tour, Snoe.down, Killington Jr. Golf Championships, Dock Dogs, Biggest Loser Run/Walk, New England Pug Convention, the Killington Classic, the Hay Festival and more.



*Biggest Loser RunWalk 5K and Half Marathon*

**Q3 Options Tax Revenue Received '09-15  
July - September**

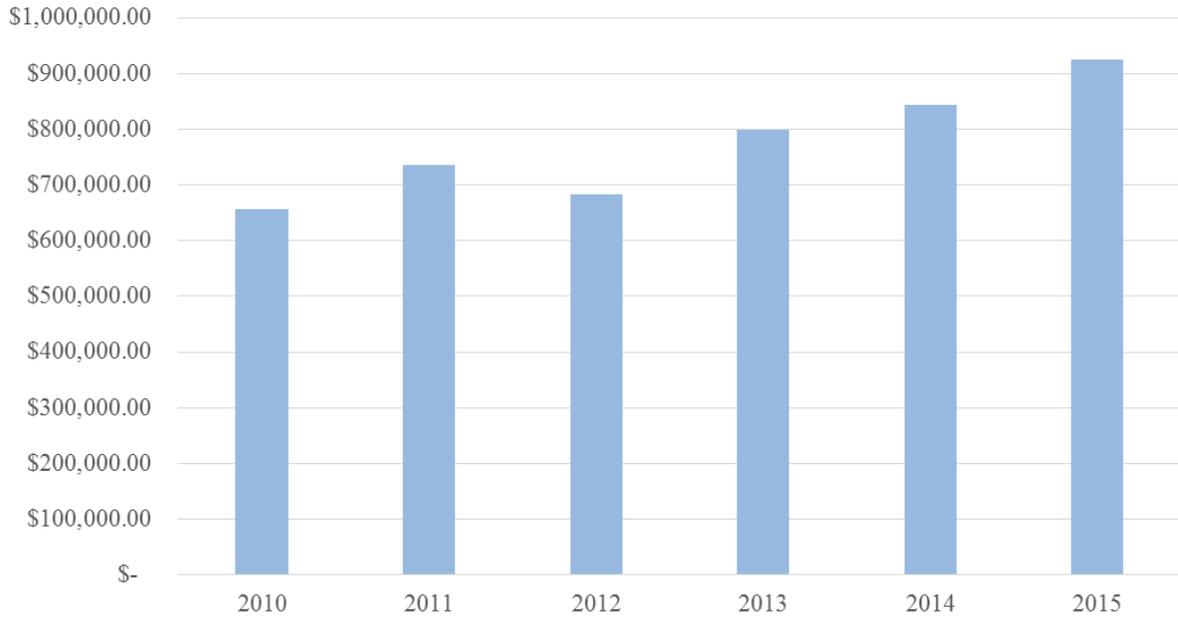


*The Town invests a majority of its events and marketing dollars in Q3*

*\*Note: 2011 revenue was negatively impacted by Tropical Storm Irene*

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### Annual Options Tax Revenue Received '10-15



- The Town and Resort have improved signage and landscaping to make the town more attractive in summer/fall and further support four season tourism.



*Sample Wayfinding Signs*

## 2008 Community Priority

Establish comprehensive marketing and develop a “Healthy-Recreation” brand: *Killington has strong name recognition, and would benefit from a well-planned advertising campaign promoting its many positive assets. The Killington community needs to establish its ‘marketing identity’ to comprehensively promote the area. A task force could work with residents and businesses to help define markets and goals, create a consistent message, and work to reach appropriate target audiences. Changing lifestyles and the evolving way that people choose to vacation can open many opportunities to respond to visitors’ desires to combine leisure and health. A healthy image committee could work to attract event sponsors who are associated with healthy lifestyles. Vacation packages could be developed in partnership with area restaurants, spas, recreational facilities, and lodges. A ‘healthy recreation’ theme could be implemented for family vacation camps, and wellness could be a center-point in the development of year-round tourism. Elder Hostels could cater to retirement recreation.*

## Status

Completed

## Key actions since 2008

- Town, Resort, and the KPAA have executed annual marketing campaigns concentrated in the summer and fall and promoting adventure, golf, biking and events. This effort has helped contribute to consistent tourism growth in Q3 over the last six years.
- Developed DiscoverKillington.com which offers online booking packages through the Resort’s Central Reservations
- Collaborated with surrounding Towns to designate US Route 4 and VT 100 as Vermont Byways. The State of Vermont markets Killington via promotional maps distributed at visitors centers and international tourism, state tourism events, brochure racks and outlets, byways websites and custom videos.
- Killington Resort invested over \$3.5M in a new summer adventure center and mountain biking expansion and is actively pursuing its long term summer development plan



Seasonal event postcard sent to second homeowners

## **2008 Community Priority**

Build an Indoor/Outdoor Arts Center: *A task force could develop a business model for the development of a Killington Arts Center. The town's natural beauty, central location, and hospitality infrastructure provide the potential to attract artists, art classes and symposiums, and events at scale. Musical events such as the Jazz Festival have been successful and other genres of musical events could succeed in town. A task force could start by developing small signature events in visual and performing arts, perhaps in a temporary venue such as tents, and build Killington's reputation toward becoming a premier regional center for arts, culture, and music events. Ultimately, options for a sizable, permanent, performing arts center could be explored, with an eye toward productions such as dance, musical theater, and large capacity concerts. A movie theater could be considered as well.*

## **Status**

Completed (the question was considered, and an alternate option was preferred)

## **Key actions since 2008**

- In 2009, the EDTC investigated two distinct alternatives: (1) Constructing a multi-million dollar Performing Arts Center (the AMS Study) and (2) purchasing and developing a basic outdoor events venue for a significantly lower cost
  - ◇ The AMS study, primarily funded by a state grant, determined that pursuing a bricks and mortar facility is not feasible due to cost burden. However AMS did conclude that the strategy of promoting outdoor year round events.
  - ◇ The EDTC Capital Projects committee determined that a basic outdoor events venue could be purchased, developed and operated for a fraction of the cost of a Performing Arts Center and offer additional benefits to our Resort Community by also serving as a "Welcome Center" and Town Green.



“The Town of Killington is not ready for a permanent performance venue...instead the Town should consider a series of festivals.”

- AMS Study, 2009

- ◊ Ultimately these two parallel investigations led the EDTC to the conclusion that investing in an outdoor festival and events site was a viable strategic investment and they developed the Fireside purchase proposal, which was rejected twice by voters in 2010.
- In 2010, the Town in partnership with the Resort, established a free summer concert series called “Cooler in the Mountains”. In the last six years, this concert series, which is primarily funded through private sponsorship, has grown in attendance each year.



*Donavon Frankenreiter performs at the Cooler in the Mountains Concert Series (2013)*

**FREE**

LONG TRAIL BREWING CO. PRESENTS  
**COOLER IN THE MOUNTAINS**  
*concert series*

**THE DIRTY DOZEN  
 BRASS BAND**

**AUG. 20** SAT 3:30 PM @ KILLINGTON RESORT  
 FULL EVENTS @ DISCOVERKILLINGTON.COM

**NEXT WEEK!  
 LAST SHOW!** **AUG 27: SISTER HAZEL**

*Print Advertisement for Summer Concert*

## REVIEW OF “CHALLENGES AND OPPORTUNITIES”

*Identified through community discussion on January 28, 2008*

**Develop Outdoor Assets:** *Killington has tremendous outdoor assets that could bolster a year-round economy while preserving the natural beauty of the area. Mountain biking could be developed and biking and walking paths could be constructed to connect outdoor attractions such as streams, wooded areas, and waterfalls. An outdoor interpretive center could be developed, and a skating rink could be built. Kent Pond has the potential to be developed for summer activities and could be linked to other outdoor venues. Residents could develop marketing strategies to promote Killington as a hiking destination, with access and amenities for day hikers to experience both the Appalachian Trail and the Long Trail. A task force could lead in planning and development of Killington outdoor assets.*

### Status

Launched



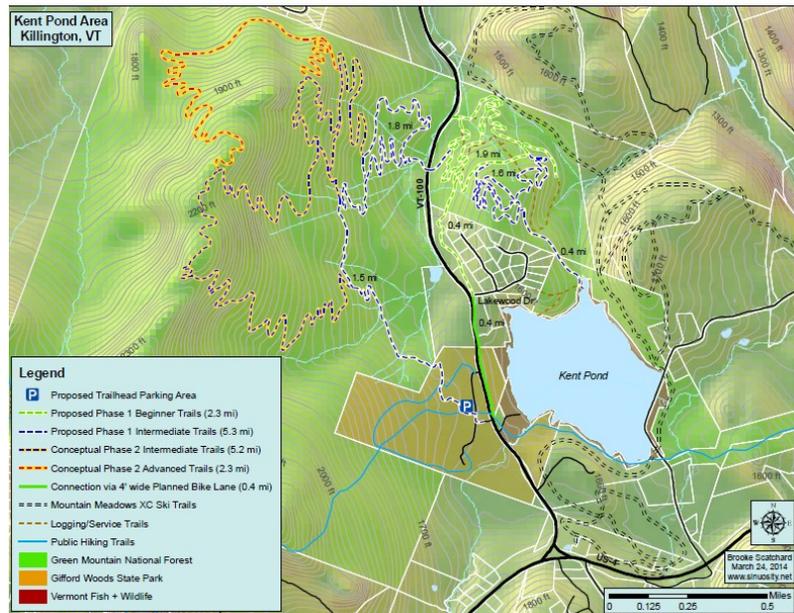
### Key Actions since 2008

- The Town has paid over \$3 million to reduce the debt for its first economic development project, Green Mountain National Golf Course.

- Town developed a free trail map of the top hikes around Killington in 2011

- In partnership with local land owners, the Town opened public hiking trails near River Road and Mission Farm, as well as a Kayak trail on the Ottaquechee River.

- The Resort completed a master plan for Mountain Bike Trail Expansion, and is entering year three of a major build-out of cross-country and beginner and intermediate trails.



*Proposed Kent Pond Mountain Bike Trails*

- The Resort and Killington Mountain School collaborated on a trails initiative to improve the downhill ski training venues for local programs and support a higher level of regional and national competition

- The Town is currently finishing work to open a Kent Pond trail from the Welcome Center and a Roaring Brook Falls trail off Killington Road.
- Working with the United States Forest Service, the Town was authorized to build 15+ miles of family-friendly mountain bike trails on public lands in and around Kent Pond and Gifford Woods. In partnership with the Killington Mountain Bike Club, the Town is actively working to secure grant and private dollars to help fund the construction.



### Hiking Trails Overview



### Trail Maps Legend

--- Trail	Views	Shelters	— Roads	Wetlands
--- Long Trail	Hiking Trails	Restrooms	— Major Roads	Lakes and Ponds
--- Appalachian Trail	Parking Areas	Ski Resorts	— 100 Foot Contours	Streams and Rivers
--- Appalachian/Long Trail	Picnic Areas	Disabled Access	Streams and Rivers	Boardwalks and Walkways

*Regional Hiking guide developed in 2011*

**Advance Renewable Energy:** *Communities throughout Vermont are undertaking innovative approaches to explore renewable energy opportunities. The Town of Killington could develop and promote its “green” potential beginning with an assessment of its wind and hydropower resources, and then work toward the development of wind and water generation systems. A task force could conduct public outreach to provide education on energy and conservation strategies, market the town as a “green development leader,” galvanize the town to use energy as a key economic development strategy, and work to attract or develop the renewable energy business sector.*

**Status**

Launched

**“Killington solar roundtable a success”**

- *Mountain Times (November 11, 2015)*

**Key Actions since 2008**

- The Selectboard has annually appointed an energy coordinator who has developed a committee and annually promotes energy saving and renewable energy programs to residents
- The town voted to become a Property Assessed Clean Energy (PACE) District in 2013 to enable participating property owners to access funding for energy efficiency and renewal energy projects.
- The Town and Energy Committee conducted a study of possible solar sites for a municipal solar farm project
- Using grants, the Town upgraded all its public lighting (walkway and streetlights) to energy efficient bulbs
- The Town introduced Zero-Sort recycling
- The Resort significantly expanded its use of renewable energy through cow power and solar to become the “green leader in Vermont”. The Resort received multiple state and national awards for their efforts.



*Introduced in 2013*



*Killington Resort’s Cow Powered Gondola*

**Create a New Town Center:** *The town of Killington is both challenged and blessed with a dispersed geography that creates unique pockets of activity, such as a lively access road and a quieter river road, but the town does not include a traditional town center. Many residents express a desire for a ‘core center of energy’ and a Killington ‘downtown.’ A residential/commercial development district could be planned and grown over time to serve as the town’s center. The town and the mountain could then work together to create pedestrian paths, transportation routes, and events to tie together various areas around this new development area.*

**Status**

Launched

**Key Actions since 2008**

- Using a state grant the Town completed a study in 2012 to improve its gateway and sense of arrival
- Working in partnership with the owners of the Killington Welcome Center, and using two state grants, the Town constructed a 34 space park and ride in 2014 that improved the safety and aesthetics of the intersection of Route 4 and Killington Rd.
- Using another state grant, the Town completed the study “Complete Streets & Smart Growth” and is implementing its recommendations to make the Commercial District a more welcoming destination and ensure its long term viability
- Installed a comprehensive Wayfinding program, which directs visitors to key destinations, reinforces the Town identity, and addresses the lack of identity dispersed development created
- In its site selection process for the new fire department, the Fire Department Facilities Committee considered this opportunity as one of the criteria in the search.



*Park and Ride facility before (top) and after (bottom)*

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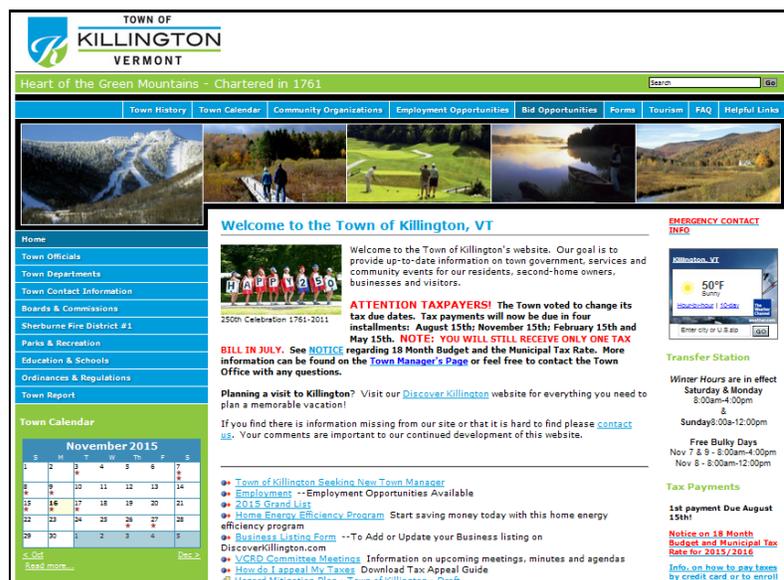
**Improve Community Communications:** *Many residents expressed an interest in building a sense of unity and common purpose between residents, second homeowners, the Killington resort, day workers, and businesses. In addition to an official Mountain/Town dialogue, an effective Communications Committee could structure opportunities for face-to-face exchanges of information and ideas with mixers or monthly gatherings. A community newspaper could be created, involving youth and schools and a stronger online presence could be developed through electronic newsletter, an improved website, and social networking programs. Killington could also create an on-line, virtual town center such as Front Porch Forum that is user designed and populated with events, volunteer opportunities, and discussion sites to unite community dialogues. A “Meet the Town” tour could be conducted for new residents, seasonal workers, or part-time residents in partnership with the Resort, volunteer organizations, and area businesses.*

**Status**

Launched

**Key Actions since 2008**

- Regularly distributed summaries of Selectboard minutes via the Town’s email distribution list
- Hosted annual KPAA Meetings at Killington Resort and monthly mixers for members
- Volunteer hours for community services are now requirements for KPAA Merchant Pass holders
- Participation in annual green-up day has been strong
- Community social networks and blogs have been launched
- Information on killingtontown.com has been greatly expanded



Town of Killington Homepage

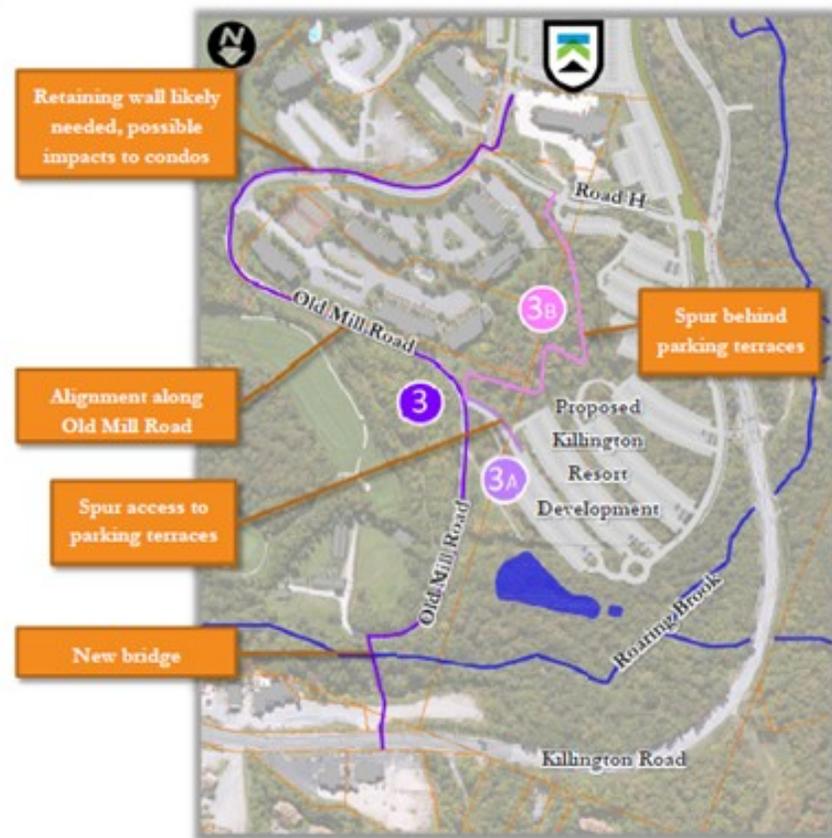
**Enhance Transportation Options:** *Some public transportation is available; expanding that service beyond the winter season would provide increased mobility for visitors and residents. There could be greater promotion of the Rutland airport, and consistent transportation options from the airport to lodging. Some visitors are accustomed to travel packages that pick them up at their home. Tour bus routes could be developed both for the town of Killington and the larger region. Alternative transportation, such as improved bicycle routes could also be explored. Improved signage would increase awareness of the town.*

**Status**

Launched

**Key Actions since 2008**

- The Town secured approximately a half a million dollars in state grants to construct the walkway extension from Schoolhouse Road to W. Hill Road. Construction is set to begin in the spring of 2016
- The Town completed a scoping study in 2015, funded by another grant, to extend the sidewalk to the Resort
- In 2015, the Town secured a state grant to fund Complete Streets Implementation planning for Killington Road to design a comprehensive network of crosswalks, bus stops and other amenities. On a parallel track the Planning Commission is working to develop a complete streets policy.



*Resort Sidewalk Scoping Study*

- Built Park and Ride facility with state grants
- The Town and its commissions have lobbied the State of Vermont Transportation Department to add bike lanes on VT 100 and U.S. Route 4
- The KPAA is reaching out to bus carriers to attempt to improve service from major metro areas

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**Develop New Businesses:** *Killington has an excellent infrastructure for e-commerce and is located just a few hours from the New England technology belt. A task force could work to entice people who work elsewhere to stay in Killington and telecommute, and could develop opportunities for home-based employment. Members could plan ways to diversify the Town's economy and develop year-round jobs, define key characteristics of successful businesses, provide opportunities to share strategies, set a welcoming atmosphere for entrepreneurs, and coordinate resources toward a more vibrant economy.*

**Status**

Not Launched



**Key actions since 2008**

The Town has outlined an initial plan to create new full time, non-tourism based jobs in Killington, but it has been unfunded to date. The cursory investigation with Rutland Economic Development Corporation determined this effort should target businesses that are likely to come to Killington such as Tech Industries, which are highly portable, require minimum investments for facility infrastructure; and employee living decisions are often influenced by lifestyle.

The initial steps to execute this project would include: (1) identify likely target industries/sectors/companies, (2) create a facilities and telecommunications inventory/survey, (3) identify necessary upgrades for improvements to make relocating feasible to prospects, (4) develop a marketing plan, pitch and incentives, (5) determine market feasibility, (6) form local partnerships to facilitate deals to site new businesses, and (7) take offers to market and work with site consultants to broker relationships (ex: World Economic Development Alliance and others).

**Expand Affordable Housing:** *While there is a large base of seasonal rental units, Killington, along with most of Vermont, is experiencing a shortage of affordable housing for seniors, workers, and young families. Increasing the available housing stock is essential for building diversified economic development and supporting the town's sustainability. Killington could unite behind a task force effort to develop a range of housing, including starter homes, affordable rentals, and senior housing to meet the diverse needs of all community members.*

**Status**

Not Launched

**Notes**

There is opportunity to address this issue with the Ski Village Development and/or other large upcoming developments. Additionally, the EDTC plans to look into how adopting a Tax Stabilization program like Bennington and Brandon could help address this issue.

## POINTS OF VISION

Following the larger residents meeting in January of 2008, a sub-set of that group came together on February 28, 2008 and approved the vision statement below. It summarized the discussion of the larger meeting of 250+ residents on January 2008 and was approved by a straw poll.

### ***Residents of the Town of Killington Envision the future of the community where:***

*Killington has developed a vibrant year-round economy. Sustainable economic development balances four-season tourism, small and growing internet-based businesses, a profitable commercial sector, strong ski resort and expanded outdoor recreation opportunities.*

*The Town has a vigorous and effective Community and Economic Development Department and an Events Coordinator whose efforts have supported the development of new businesses, and successful events have resulted in more visitors and profitability to commerce.*

*A strong Mountain/Town marketing plan has appealed successfully to families with children and Killington is a branded four-season destination.*

*Killington has built a large indoor/outdoor performing arts amphitheaters and music venue and developed year-round activities that make it a preeminent regional entertainment center. Growth in the arts has especially strengthened the summer economy.*

*Killington has found state and federal resources to expand on its investments in infrastructure. Because the town generates significant revenue to the state, it has been a priority of the state to support its capital needs and the future of its economy.*

*The Town of Killington has built a small village that serves as its town center. Signage throughout carries the town brand and unifies the district from Route 100 to the ski area.*

*Killington has been mindful of over-development, and has preserved key natural assets and the history and character of the community.*

*Killington residents have built and enjoy a comprehensive set of pathways that connect the outdoor assets of the town from the mountains to a park at Kent Pond.*

*A strong education system attracts families with children to move to and live in Killington.*

*The Killington community appreciates visitors, part time residents, newcomers and lifelong residents.*

*Killington fosters a powerful sense of community. Killington is a unified yet diverse community built on a strong positive relationship between residents, the town, businesses, and the ski area. An open, ongoing dialogue occurs between the mountain and residents, especially concerning the development of the village and promotion of the area.*

*All partners recognize the need for a common effort to secure a positive future for the town, community, and businesses, and together invest common resources to advance that effort.*

*Adopted February 28, 2008*

*Continued on next page*

In reflecting on this vision, we realize that over the last eight years, we have made real progress towards achieving it.

- ◇ A seven year decline in summer/fall tourism has been reversed with six years of continuous growth
- ◇ Our Town's Marketing and Special Events office is very active and collaborating with the Resort and business community through the Killington Pico Area Association. This collaboration has supported our economic growth and leveraged private funding/in-kind contributions to advance public goals including improving the sense of arrival, and marketing and beautifying the town.
- ◇ We have expanded outdoor recreation opportunities with the construction and permitting of new hiking, biking and kayak trails, and through the publication of a regional trail map
- ◇ After studying the feasibility of building an indoor/outdoor events facility we determined establishing a series of festivals was a more viable option and we've added dozens of concerts and events to our annual calendar
- ◇ We've leveraged federal and state resources, receiving over \$1 million in grants for sidewalks, roads, planning, special projects, and marketing promotions since 2011
- ◇ We rebranded the town, implemented a wayfinding signage system, unified the town visually, and earned Vermont Byway designations for U.S. Route 4 and VT 100
- ◇ The Resort expanded its summer operations in 2015, investing \$3.5 million in new attractions
- ◇ The Selectboard has incorporated the points of the resident's vision into their annual working strategic plan, which focuses efforts on building Killington into a premiere resort community
- ◇ The education system in town has strengthened at the elementary, high school and college levels. Killington Elementary is attracting new students and continues to earn top statewide rankings. Killington Mountain School has increased its student body, expanded its programming and was granted full, institutional accreditation. And Green Mountain College's Killington School of Resort Management completed an extensive \$400,000 renovation of its facility, doubled its enrollment and celebrated its 15 years anniversary.

A lot of progress has been made, but there is more to do. Our commission hopes that we can continue our efforts together over the next eight years, collaborating and cooperating, as we work towards continuing to achieve these common goals.

## **SAVE THE DATE**

### **Community Meeting set for January 26, 2016 to prioritize development projects: Vermont Council on Rural Development to Facilitate as in 2008**

The Town's Economic Development and Tourism Commission will hold a town meeting on Tuesday, January 26, 2016. The Vermont Council on Rural Development (VCRD) will facilitate.

The meeting is scheduled for 7:00 p.m. and will take place in the Killington Elementary School gymnasium. It is open to the public.

The meeting will ask residents to set priorities for major Town projects over the next decade.

For more information, visit [www.killingtontown.com](http://www.killingtontown.com).

## NOTES

## NOTES



PO Box 429 | 2706 River Road  
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